

2010 OPERATING AND CAPITAL BUDGETS

Adopted by Board Resolution #656-09
December 16, 2009



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Executive Summary

Overview

The draft 2010 Operating and Capital Budgets were reviewed in detail at two Board workshops held on October 7 and November 17, 2009, and at the October 21, 2009 Board meeting. Two public workshops were held on November 4 and November 5, 2009. An employee briefing was held on October 5, 2009 as well as a briefing to the Operations and Customer Service Committee on December 2, 2009. A public hearing was held at the November 18, 2009 Board meeting.

This budget reflects the reality of an economy that continues to stagnate. Sales tax revenues, which has previously accounted for nearly three quarters of Spokane Transit's total funding, are expected to decline slightly in 2010. This follows two consecutive years of sizable decreases in sales tax revenue. The fare increase in January will help blunt it, but the cumulative effect of lower than expected revenues requires the organization to reduce its level of fixed route bus service by about two percent beginning in the third quarter of 2010. Larger reductions in future years will be necessary if there is not a significant rebound in tax revenue. The phased approach is possible because of STA's strong cash position.

In addition to providing the best, safest and most cost effective bus, paratransit and vanpool services to the most riders, our focus next year will be on several strategic opportunities. The Smart Bus initiative begins in earnest with the installation of cameras on our fleet of buses and vans. We will also begin the Plaza enhancements we committed to last year that will improve operations as well as reduce the crowding on sidewalks and other negative effects of our system on downtown neighbors. Finally, in partnership with the City of Spokane we will conduct a Downtown Transit Alternatives Analysis whose objective is to create a blue print for a system to connect people with major destinations in and around downtown. We will compare Streetcars, electric trolleybuses and other modes for their cost effectiveness and contribution to economic development.

The financial summary of the 2010 budget is as follows: Total revenues will be \$67,318,044, operating expenses are \$60,625,048, capital expenditures will be \$16,718,838, and Cooperative Street and Road Projects will be \$4,220,800, with an estimated use of existing cash balance of \$14,246,642.



Mission

- We are dedicated to providing safe, accessible, convenient, and efficient public transportation services to Spokane neighborhoods, business and activity centers;
- We are leaders in transportation and a valued partner in the community's social fabric, economic infrastructure, and quality of life;
- We aspire to be a source of pride for the region.

Organizational Priorities

- Emphasize safety in all aspects of our operations
- Provide outstanding customer service
- Earn and retain the community's trust
- Provide organizational & employee development

2010 Budget Guidance

- Sustain quality – regardless of service level.
- Preserve essential capital projects.
- Maintain flexibility – add revenue or reduce service when required.
- Develop a sustainable plan by avoiding long-term commitments that may not be funded.
- Complete short & long term plans.
- Implement approximately 2.0% FR service reduction (September 2010).

Sales Tax Assumptions

- Revenue

- 2008: **-3.5%** (actual vs. +3.0% budget)
- 2009: **-9.0%** (**-8.4%** as of Nov. vs. **-3.5%** bud.)
- 2010: **-1.0%**
- 2011: 2.0%
- 2012+: 3.0%

Spokane

STA

Spokane County

Spokane Valley

YTD % Change (Nov. 2009)	Current 2010 Budget Assumption
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-5.3%

1.5%

-8.4%

-1.0%

-11.0%

0.0%

-13.7%

-3.5%

Impact of Forecasted Sales Tax Reduction

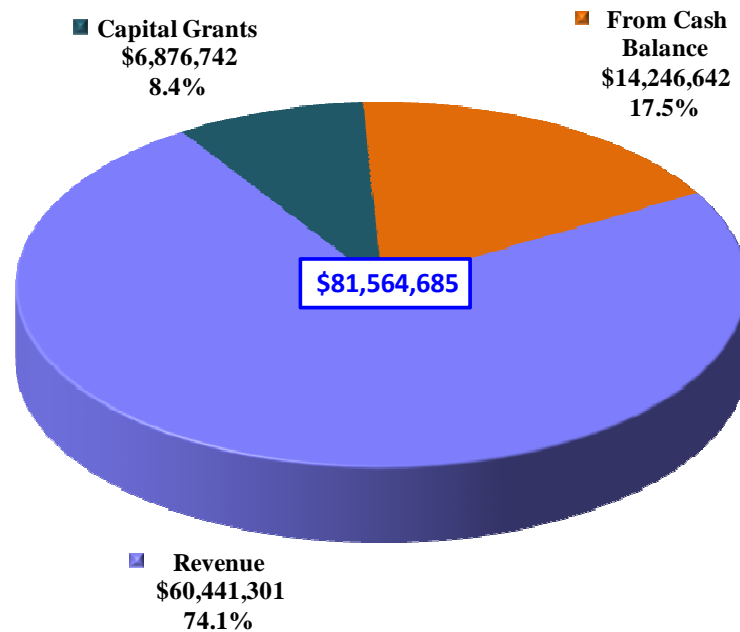
- \$81M Cumulative Decrease of Sales Tax Revenue by 2015 (Compared to 2008 Sustainable Plan)
- \$52M Below Designated Reserves by 2015
- Economic recovery not enough – Sustainability Requires:
 - Approximately 18% Sales Tax Growth in 2010 or
 - Approximately 8% Sales Tax Growth in each year: 2010, 2011, & 2012
- Return to 2007 Sales Tax Revenue level in 2016

Sustainable Plan Assumptions

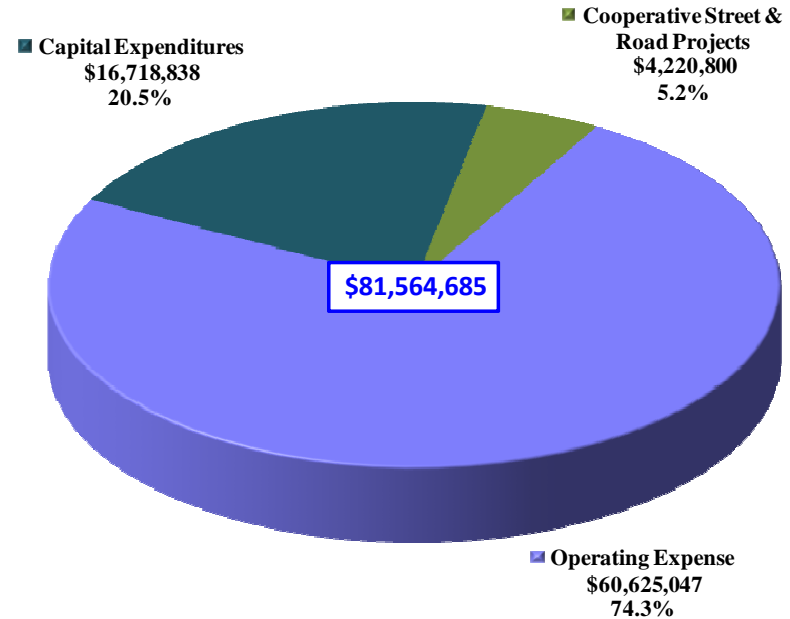
- Phased Fixed Route Service Reductions (Estimated):
 - 2010: 2%
 - 2011: 7%
 - 2012: 7%
 - Includes \$22.3M reduction in capital program (32 buses & facility expansion)

Source and Use of Funds

2010 Budget - Source of Funds



2010 Budget - Use of Funds



SPOKANE TRANSIT
2010 Budget
Source and Use of Funds

Revenues:

Operating Revenues	\$9,505,611
Sales Tax	40,674,727
State Grant	697,308
Miscellaneous	1,526,655
Federal Prev. Maintenance Grant	<u>8,037,000</u>
 Subtotal: (Exc. Capital)	 60,441,301
 State & Federal Capital Revenue	 2,883,731
Stimulus (ARRA) Capital Revenue	<u>3,993,011</u>
 Subtotal: Capital	 6,876,742
 Total Revenue	 67,318,044
 Decrease in Cash	 <u>14,246,642</u>
 Total Source of Funds	 <u>\$81,564,685</u>

Expenditures:

Fixed Route	\$41,063,742
Paratransit	11,913,540
Vanpool	665,276
Plaza	1,262,382
Administrative	<u>5,720,107</u>
 Operating Expense	 60,625,047
 Capital Expenditure	 <u>16,718,838</u>
 Total Expenditures	 77,343,885
 Cooperative Street/Road Projects	 4,220,800
 Increase in Cash	 <u>-</u>
 Total Use of Funds	 <u>\$81,564,685</u>

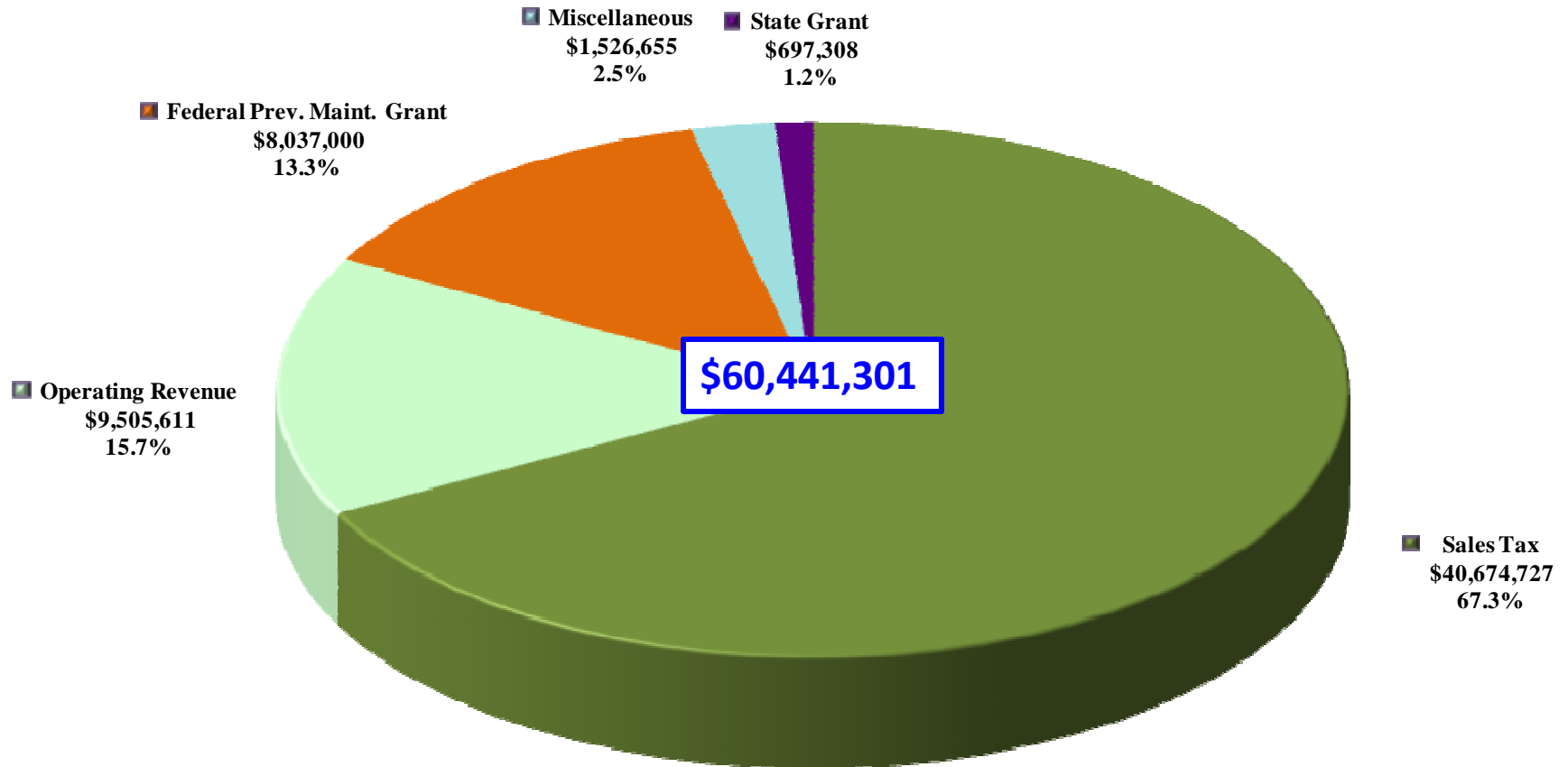
SPOKANE TRANSIT

2010 Budget Cash and Reserves Analysis

	<u>2010 Budget</u>
OPERATING ACTIVITIES	
Revenue (excluding capital grants)	\$60,441,301
Operating Expense	<u>(60,625,047)</u>
Revenue Over / (Under) Operating Expenses	-\$183,746
 CAPITAL ACTIVITIES (Local Funds)	
Purchase of Property, Plant, and Equipment	(\$9,842,095)
Cooperative Street and Road Projects	<u>(4,220,800)</u>
Total Local Cash Used for Capital Activities	(14,062,895)
 NET DECREASE IN CASH	(14,246,642)
 CASH (Beginning of 2010)	<u>47,223,783</u>
 CASH (End of 2010)	32,977,142
 RESERVES	
Self Insurance Reserve	(5,500,000)
Board Designated Operating Reserve	<u>(9,093,757)</u>
 2010 End of Year Cash Balance After Reserves	<u>\$18,383,385</u>

SPOKANE TRANSIT
2010 Budget
Estimated Revenue by Source
(Excluding Capital Assistance)

Percent of Revenue	2008 Act.	2009 Bud.	2010 Bud.
Sales Tax	70.0%	70.9%	67.3%
Operating Revenue	13.1%	13.4%	15.7%
Federal Prev. Maint. Grant	11.5%	11.6%	13.3%
Miscellaneous	3.2%	2.6%	2.5%
State Grant	1.2%	1.5%	1.2%
DOE Emission Grants	1.0%	0.0%	0.0%



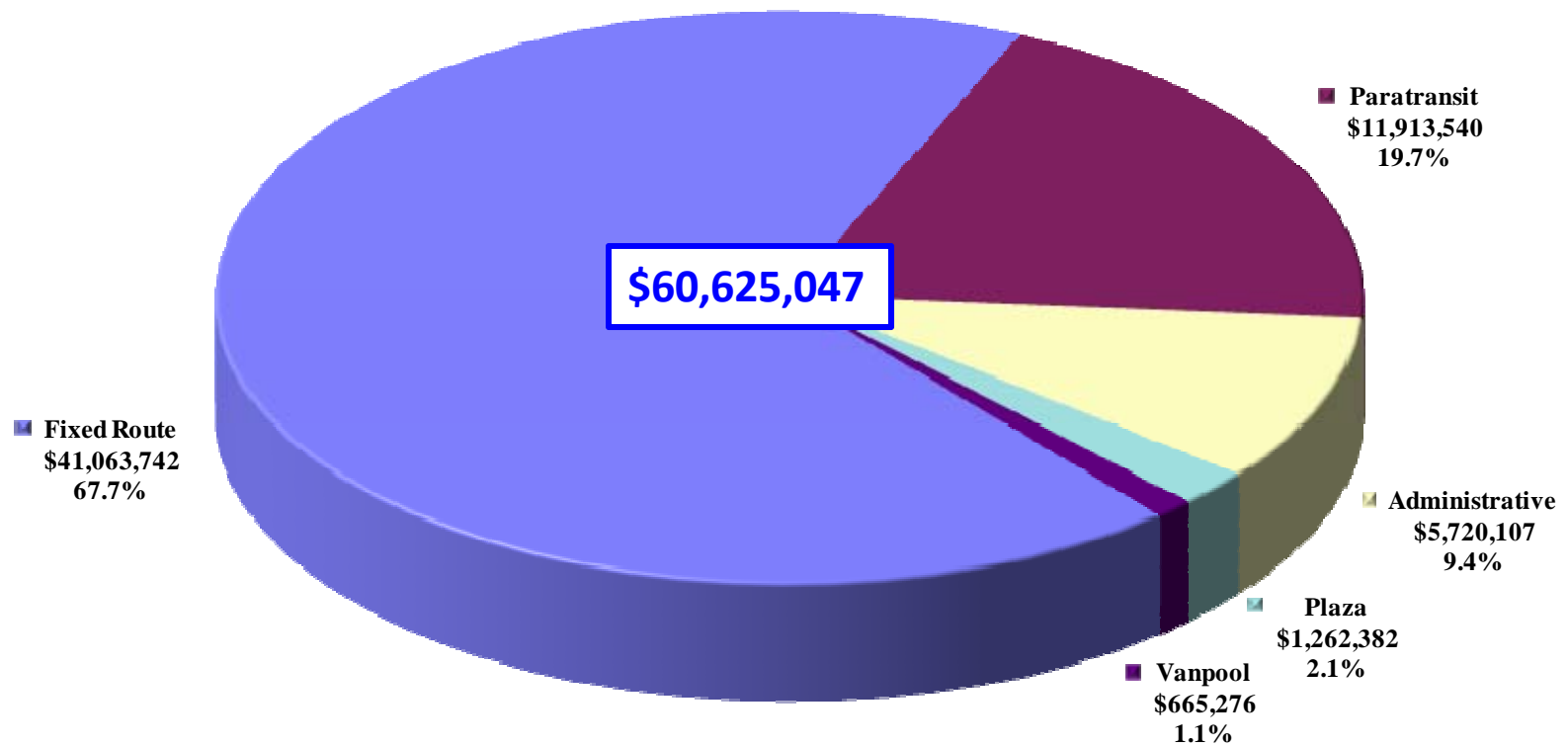
SPOKANE TRANSIT

2010 Budget

Operating Expense by Division

(Excluding Capital Expenditures & Cooperative Projects)

Percent of Expense	2008 Act.	2009 Bud.	2010 Bud.
Fixed Route	68.8%	67.5%	67.7%
Paratransit	19.1%	19.8%	19.7%
Administrative	8.7%	9.3%	9.4%
Plaza	2.4%	2.1%	2.1%
Vanpool	1.0%	1.2%	1.1%



Operating Expense by Division 2009 – 2010 Budget Comparison

Division	2009 Budget	2010 Budget	Change	% Change
Fixed Route	\$40,092,400	\$41,063,742	\$971,342	2.4%
Paratransit	11,764,281	11,913,540	\$149,259	1.3%
Vanpool	727,538	665,276	-\$62,261	-8.6%
Administrative	5,514,527	5,720,107	\$205,580	3.7%
Plaza	1,254,789	1,262,382	\$7,593	0.6%
Total	\$59,353,534	\$60,625,047	\$1,271,513	2.1%

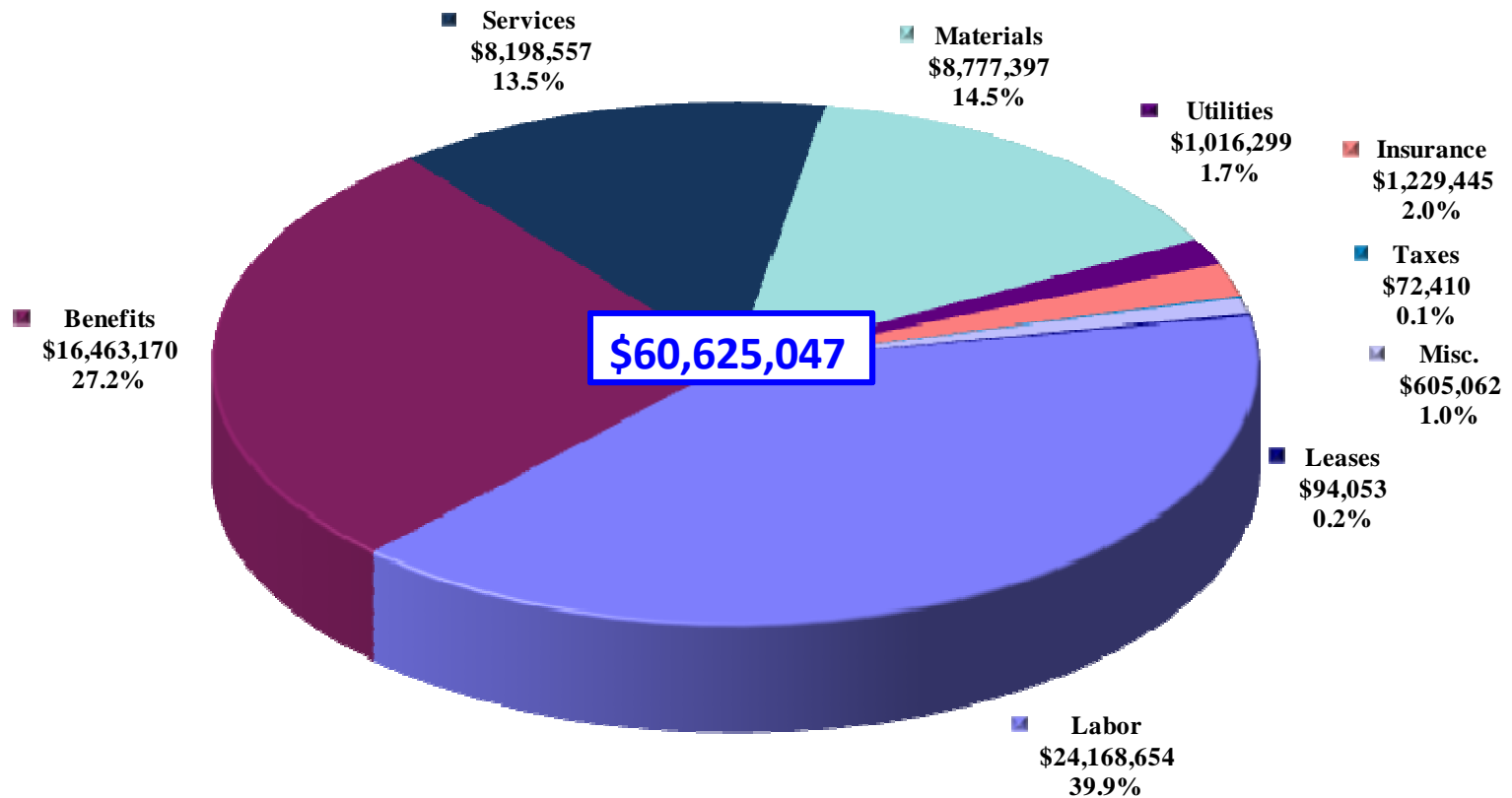
SPOKANE TRANSIT

2010 Budget

Operating Expense By Object

(Excluding Capital Expenditures & Cooperative Projects)

Percent of Expense	2008 Act.	2009 Bud.	2010 Bud.
Labor & Benefits	64.1%	65.9%	67.0%
Services	14.9%	13.9%	13.5%
Materials	14.8%	14.8%	14.5%
Other	6.2%	5.4%	5.0%



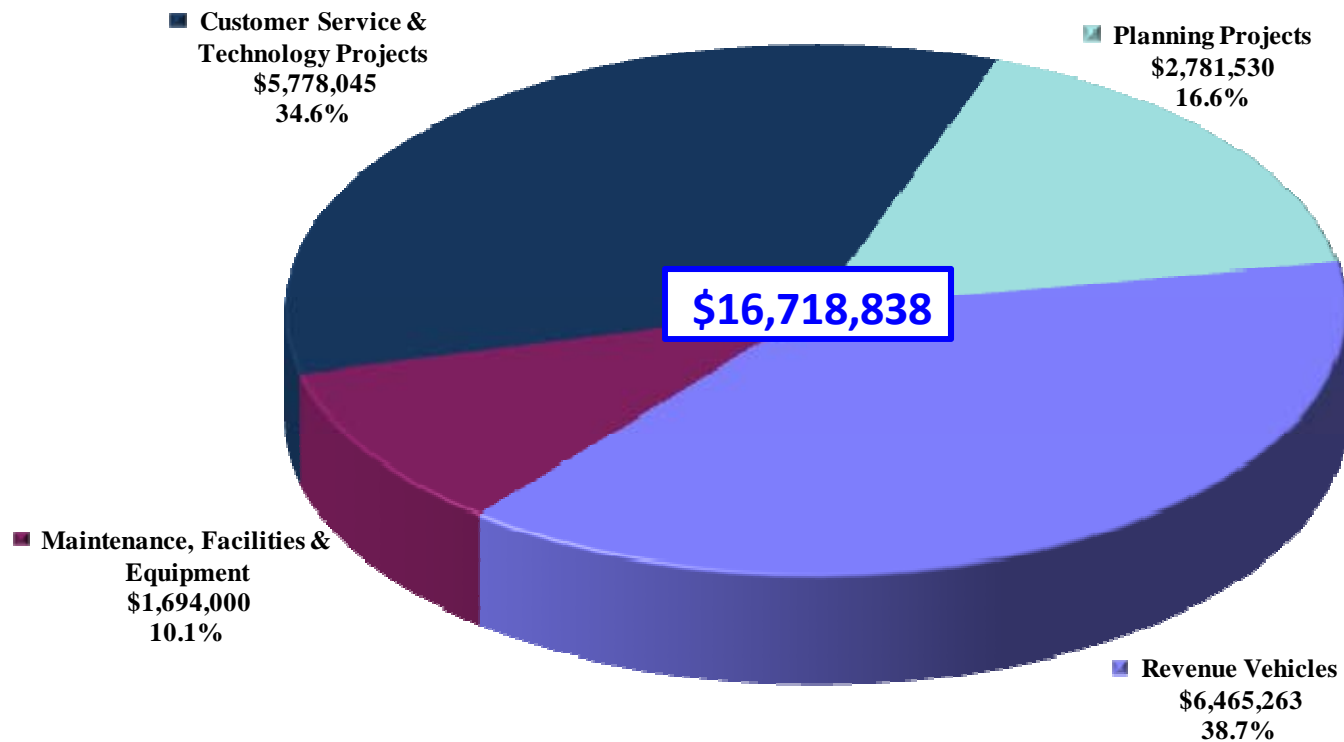
Operating Expense by Object 2009 – 2010 Budget Comparison

Object	2009 Budget	2010 Budget	Change	% Change
Labor	\$23,476,577	\$24,168,654	\$692,078	2.9%
Benefits	15,633,207	16,463,170	\$829,964	5.3%
Services	8,239,342	8,198,557	-\$40,785	-0.5%
Materials	8,772,173	8,777,397	\$5,223	0.1%
Utilities	1,151,723	1,016,299	-\$135,425	-11.8%
Insurance	1,229,064	1,229,445	\$381	0.0%
Taxes	70,990	72,410	\$1,420	2.0%
Miscellaneous	701,630	605,062	-\$96,568	-13.8%
Leases	78,827	94,053	\$15,226	19.3%
Total	\$59,353,534	\$60,625,047	\$1,271,513	2.1%

SPOKANE TRANSIT 2010 Budget Capital Expenditures

Total Capital	\$ 16,718,838
ARRA Grant *	\$ 3,993,011
State & Federal Grants	\$ 2,883,731
Local Funds	\$ 9,842,095

* American Recovery and Reinvestment Act



Capital Plan Highlights

- Sustains quality – regardless of service level.
- Preserves essential capital projects.

Capital Projects Prioritization Status

- Cancelled
 - Service Increases
 - Facility Expansion
 - Park and Ride Expansion
 - 3 Non-Revenue Vehicle Replacements
 - 6 Non-Revenue Vehicles Replaced with Retired Rideshare Vans
- Extended
 - Vehicle Replacement Schedule
 - Vanpool: from 5 years to 8-9 years
 - Paratransit: from 7 years to 8-10 years
 - Smart Bus (Deferred to 2013/2014)
 - Real Time Customer Information & Bus Location
 - Automated Stop Announcement
 - Passenger Counters
 - Ticket Vending Machines (2011/2012)
 - Plaza: Internal Improvements (2011)

Capital Projects Prioritization Status

- Facility and Maintenance Deferred:
 - Bus Washer (2013)
 - Paint Booth (2016)
 - Street Tree Grates (2011)
 - Underground Storage Tanks (2016)
- Document Management Deferred (2012)

Essential Capital Projects – Requiring Staff

- Smart Bus: Phase I Cameras on Vehicles
 - Current Status: Selecting Vendor
 - Extended Out Year Phases 2011 – 2012
 - **Mechanic & Security Officer**
- Trapeze Operations Module
 - Current Status: Contracted Ongoing Project
 - Extended Out Year Phases 2012 -2013
 - **FR Supervisor & Operations Analyst**
- Replace Business Systems: Finance, HR, Payroll, & Maint.
 - Current Status: Preliminary Planning
 - Deferred Since 2005
 - **Financial Analyst (Offset Unfilled Position)**
- Plaza Design & Operational Improvements
 - RFP Approved by Operations & Customer Service Committee
 - **Capital Projects Manager (3 Years)**

SPOKANE TRANSIT

Staffing for 2010 Budget Compared to 2008

	<u>FUNDED</u> <u>01/01/08</u>	<u>FUNDED</u> <u>1/01/09</u>	<u>PROPOSED</u> <u>FUNDED</u> <u>1/01/10</u>	<u>PROPOSED</u> <u>FUNDED</u> <u>9/01/10</u>	<u>2009 - 2010</u> <u>Add/Subtract</u> <u>Positions</u>
01 FIXED ROUTE DIVISION	415.5	412.5	416.0	412.0	-0.50
% CHANGE FROM 2008 (STAFFING)		-0.7%	0.1%	-0.8%	
TOTAL REVENUE HOURS	422,599	425,889	425,889	423,319	
% CHANGE FROM 2008 (SERVICE)		0.8%	0.8%	0.2%	
02 PARATRANSIT DIVISION	93.75	93.75	94.75	94.75	1
% CHANGE FROM 2008 (STAFFING)		0.0%	1.1%	1.1%	
TOTAL REVENUE HOURS	180,905	185,680	185,680	181,788	
% CHANGE FROM 2008 (ALL SERVICE)		2.6%	2.6%	0.5%	
03 ADMINISTRATIVE & PLAZA DIVISION	35.5	35.5	36.0	36.0	0.50
% CHANGE FROM 2008 (STAFFING)		0.0%	1.4%	1.4%	
05 RIDESHARE DIVISION	2	2	2	2	0
% CHANGE FROM 2008 (STAFFING)		0.0%	0.0%	0.0%	
REVENUE HOURS	23,589	32,509	28,176	28,176	
% CHANGE FROM 2008 (SERVICE)		37.8%	19.4%	19.4%	
STAFFING GRAND TOTAL:	546.75	543.75	548.75	544.75	1
% CHANGE FROM 2008 (STAFFING)		-0.5%	0.4%	-0.4%	
REVENUE HOURS	627,093	644,078	639,745	633,283	
% CHANGE FROM 2008 (SERVICE)		2.7%	2.0%	1.0%	

Supplemental Material

Spokane Transit
2010 Capital Budget - Sustainable Plan
2010 - 2015 Capital Plan with Stimulus

Proposed Capital Projects	2010				2011		2012	
	Carryover	Quantity	Amount	Total	Quantity	Amount	Quantity	Amount
Revenue Vehicles								
<i>Fixed Route (60') Stimulus - Dec. 2009</i>	\$10,000			\$10,000				
<i>Fixed Route (40') Stimulus - Dec. 2009</i>	18,302			18,302				
Hybrid Shuttles -Local Funds - Dec. 2009								
<i>Shuttles - Federal Funds - Dec. 2009</i>	20,231			20,231				
Fixed Route (40') HEV Local		10	\$2,235,000	2,235,000				
<i>Fixed Route (40') HEV Stimulus</i>			3,661,730	3,661,730				
Rideshare Vans - Replacement					9	\$234,000	8	\$208,000
<i>Rideshare Vans - Local Funds</i>								
<i>Rideshare Vans - St. Funding</i>		20	520,000	520,000	10	260,000	10	260,000
Paratransit Vans					15	1,245,000	12	1,045,908
Total Revenue Vehicles	\$48,533	30	\$6,416,730	\$6,465,263	34	\$1,739,000	30	\$1,513,908
Maintenance, Facilities & Equipment								
Service & Support Vehicles			\$472,000	\$472,000		\$247,000		\$156,000
Operating Base Expansion - (\$6M - \$11.2M)	\$40,000			40,000				
Vehicle Hoist Construction & Replacement			471,500	471,500		0		65,000
HVAC Equipment Replacement			200,000	200,000		300,000		100,000
Roof Repair & Replacement			140,000	140,000		2,300,000		155,000
Miscellaneous Equipment and Fixtures			80,000	80,000		80,000		80,000
Other Maintenance and Facilities Projects			290,500	290,500		160,000		765,000
Total Facilities & Equipment	\$40,000		\$1,654,000	\$1,694,000		\$3,087,000		\$1,321,000
Customer Service & Technology Projects								
Computers - Preservation & Maint. Program			\$180,000	\$180,000		\$75,000		\$75,000
Access, Security, & Timekeeping Local		Phase II	758,779	758,779				
<i>Access, Security, & Timekeeping STIMULUS</i>	\$196,979			196,979				
Smart Bus	954,829			954,829		750,000		1,000,000
<i>Smart Bus - Cameras Federal Funds</i>	1,900,000			1,900,000				
Business Systems (Finance, Maintenance, HR system)	150,000		750,000	900,000		725,000		725,000
Operating & Customer Service Software (Trapeze)		Ops./Info pub	311,166	311,166			Comm.	40,400
Fare Instrument Point of Sale system			85,000	85,000				
Document Management								150,000
Radio Upgrade			100,000	100,000		1,500,000		1,000,000
Vanpool Software	20,000			20,000				
Ticket Vending Machine (TVM)						225,000		150,000
Fare Collection GFI - Carryover	371,292			371,292				
Total Customer Service & Technology Projects	\$3,593,100		\$2,184,945	\$5,778,045		\$3,275,000		\$3,140,400
Planning Projects								
Wayside Passenger Amenities Program (shelters, lighting, & ADA)			\$19,000	\$19,000		\$19,000		\$19,000
<i>Wayside Program - Federal Portion</i>			76,000	76,000		76,000		76,000
<i>Wayside Program - Stimulus</i>	\$106,000			106,000				
Plaza Enhancements		63,030	800,000	863,030		2,000,000		200,000
Operational & Passenger Facilities Improvement Program			300,000	300,000		190,000		190,000
High Capacity Transit Right of Way Preservation			500,000	500,000		1,000,000		1,000,000
South Valley Corridor (DEIS update)			500,000	500,000				
<i>Downtown Transit Alternative Analysis - State</i>			73,500	73,500				
<i>Downtown Transit Alternative Analysis - Federal</i>			294,000	294,000				
Comprehensive Plan			50,000	50,000				
Total Planning Projects	\$169,030		\$2,612,500	\$2,781,530		\$3,285,000		\$1,485,000
Local Funds for Capital Projects	\$1,599,151		\$8,242,945	\$9,842,095		\$11,050,000		\$7,124,308
Stimulus Funds for Capital Projects	\$331,281		\$3,661,730	\$3,993,011		\$0		\$0
Federal/State Funds for Capital Projects	\$1,920,231		\$963,500	\$2,883,731		\$336,000		\$336,000
Total Capital Projects	\$3,850,663		\$12,868,175	\$16,718,838		\$11,386,000		\$7,460,308



Other Maintenance and Facilities Projects - 2010

Total

2010	Replace two 30' x 12' doors on Boone Ave facilities	\$85,000
2010	Replace Boone Ave Addressable Fire Alarm System	80,500
2010	Computer Room Remodel	103,000
2010	One Spare Voith 864.5 Transmission	22,000
Total		\$290,500

SPOKANE TRANSIT
2010 Budget by Division

	Fixed Route	Paratransit	Admin.	Plaza	Vanpool	2010 Budget
Estimated Revenues:						
Operating Revenues	\$8,459,463	\$318,610			\$727,538	\$9,505,611
Sales Tax			\$40,674,727			40,674,727
State Grant			697,308			697,308
Miscellaneous			1,430,141	\$96,514		1,526,655
Federal Prev. Maintenance Grant			8,037,000			8,037,000
Subtotal: (Exc. Capital)	\$8,459,463	\$318,610	\$50,839,176	\$96,514	\$727,538	\$60,441,301
State & Federal Capital Revenue			2,883,731			2,883,731
Stimulus (ARRA) Capital Revenue			3,993,011			3,993,011
Subtotal: Capital	-	-	\$6,876,742	-	-	6,876,742
Total Revenue	\$8,459,463	\$318,610	\$57,715,918	\$96,514	\$727,538	\$67,318,044
Decrease in Cash			14,246,642			14,246,642
Total Source of Funds	\$8,459,463	\$318,610	\$71,962,560	\$96,514	\$727,538	\$81,564,685
Estimated Expenditures:						
Transportation	\$28,507,571	\$10,518,302		\$304,000	\$304,460	\$39,634,333
Maintenance	\$9,076,657	\$1,073,197		\$625,350	\$75,920	10,851,124
Administration	\$3,479,514	\$322,040	\$5,720,107	\$333,032	\$284,896	10,139,590
Operating Expense	\$41,063,742	\$11,913,540	\$5,720,107	\$1,262,382	\$665,276	\$60,625,047
Capital Expenditure			16,718,838			16,718,838
Total Expenditures	\$41,063,742	\$11,913,540	\$22,438,945	\$1,262,382	\$665,276	\$77,343,885
Cooperative Street/Road Projects			4,220,800			4,220,800
Increase in Cash						-
Total Use of Funds	\$41,063,742	\$11,913,540	\$26,659,745	\$1,262,382	\$665,276	\$81,564,685

SPOKANE TRANSIT
2008-2010 Budget Comparison

	2010 Budget	2009 Budget	Change From 2009 Budget	% Change From 2009 Budget	2009 Projection	Change From 2009 Projection	% Change From 2009 Projection	2008 Actual	Change From 2008 Actual	% Change From 2008 Actual
Estimated Revenues:										
Operating Revenues	\$9,505,611	\$8,304,099	\$1,201,512	14.5%	\$8,174,223	\$1,331,388	16.3%	\$8,325,896	\$1,179,715	14.2%
Contracts & Reimbursements	-	-	-	0.0%	-	-	0.0%	659,785	(659,785)	-
Sales Tax	40,674,727	43,993,007	(3,318,280)	-7.5%	41,085,583	(410,856)	-1.0%	45,148,993	(4,474,266)	-9.9%
State Grant	697,308	911,210	(213,902)	-23.5%	797,533	(100,225)	-12.6%	744,840	(47,532)	-6.4%
Miscellaneous	1,526,655	1,636,945	(110,290)	-6.7%	1,636,945	(110,290)	-6.7%	2,015,212	(488,557)	-24.2%
Federal Preventive Maintenance	8,037,000	7,216,902	820,098	11.4%	8,137,000	(100,000)	-1.2%	7,313,791	723,209	9.9%
Subtotal: (Exc. Capital)	60,441,301	62,062,164	(1,620,863)	-2.6%	59,831,285	610,016	1.0%	64,208,516	(3,767,215)	-5.9%
State Capital Revenue	520,000	130,000	390,000	300.0%	130,000	390,000	300.0%	57,558	462,442	803.4%
Federal Capital Revenue	6,356,742	2,800,000	3,556,742	127.0%	7,332,716	(975,974)	-13.3%	719,621	5,637,121	783.3%
Subtotal: Capital	6,876,742	2,930,000	3,946,742	134.7%	7,462,716	(585,974)	-7.9%	1,214,726	5,662,016	466.1%
Total Revenue (Inc. Capital)	67,318,044	64,992,164	2,325,880	3.6%	67,294,001	24,043	0.0%	65,423,243	1,894,801	2.9%
Decrease In Cash	14,246,642	14,510,948	(264,306)	-1.8%	558,663	13,687,978	-	8,581,266	-	-
Total Source of Funds	\$81,564,685	\$79,503,112	\$2,061,574	2.6%	\$67,852,664	\$13,712,021	20.2%	\$74,004,509	\$7,560,176	10.2%
Estimated Expenses/Expenditures:										
Fixed Route	\$41,063,742	\$40,092,400	\$971,342	2.4%	\$36,958,734	\$4,105,008	11.1%	\$38,534,327	\$2,529,415	6.6%
Paratransit	11,913,540	11,764,281	149,259	1.3%	10,280,894	1,632,646	15.9%	10,667,674	1,245,865	11.7%
Vanpool	665,276	727,538	(62,261)	-8.6%	517,214	148,062	28.6%	564,284	100,992	17.9%
Plaza	1,262,382	1,254,789	7,593	0.6%	1,247,709	14,673	1.2%	1,342,956	(80,573)	-6.0%
Administrative	5,720,107	5,514,527	205,580	3.7%	5,123,463	596,644	11.6%	4,888,003	832,104	17.0%
Transit Operating Expense	60,625,047	59,353,534	1,271,513	2.1%	54,128,015	6,497,033	12.0%	55,997,243	4,627,804	8.3%
Capital Expense	16,718,838	16,883,727	(164,889)	-1.0%	10,458,800	6,260,038	59.9%	12,217,780	4,501,058	36.8%
Total Transit Expenditures (Inc. Capital)	77,343,885	76,237,262	1,106,624	1.5%	64,586,814	12,757,071	19.8%	68,215,023	9,128,862	13.4%
Cooperative Street/Road Projects	4,220,800	3,265,850	954,950	29.2%	3,265,850	954,950	29.2%	5,789,486	(1,568,686)	-27.1%
Increase In Cash	-	-	-	-	-	-	-	-	-	-
Total Use of Funds	81,564,685	79,503,112	2,061,574	2.6%	67,852,664	13,712,021	20.2%	74,004,509	7,560,176	10.2%

STA BOARD APPROVED COOPERATIVE ROAD AND STREET PROJECTS 2008- 2011

Jurisdiction	Project Title	Total Project Cost Estimate	STA Funds	STA Percentage	Status/Comment	Bus Routes Affected
2008						
Cheney	Presley Dr. Preservation Project	\$184,100	\$145,000	79%	Completed	65/66
Spokane	Maple St. & Ash St. @ both NW Blvd and Boone Ave.	1,821,000	860,000	47%	Completed	22/23
Spokane	Wellesley Ave. & Wall Intersection	450,000	230,000	51%	Completed	33
Spokane	Driscoll Blvd., Alberta to Assembly	2,554,000	2,043,200	80%	Completed	33
City of Spokane Valley	Sprague & Bowdish Intersection	892,000	709,100	79%	Completed	90
Spokane County	Wall St. Overlay, Country Homes Blvd. To Whitworth Dr.	757,331	605,864	80%	Completed	23
Spokane County	Wall St. Overlay, Greta to Country Homes Blvd./Hastings	371,496	297,196	80%	Completed	23
TOTAL for 2008		\$7,029,927	\$4,890,360	70%		
2009						
Cheney ¹	Resurface Elm St & Concrete Intersection	\$221,700	\$90,000	41%	Complete and processing invoice.	65/66
Spokane	Francis Ave. & Nevada St. Intersection	\$1,007,000	\$595,850	59%	Complete and processing invoice.	28/30
Spokane ²	37th Ave., Perry to Regal	\$295,000	\$230,000	78%	completed in November. Invoice to follow. The	43
Spokane Valley ³	Sprague/Pines, Sprague/McDonald, Sprague/Evergreen Intersec	\$2,944,000	\$2,340,400	79%	Complete and waiting for invoice.	90/96
TOTAL for 2009		\$4,467,700	\$3,256,250	73%		
2010						
Spokane ²	37th Ave., Grand to Perry	\$506,500	\$405,200	80%	To be completed in 2010 and is funded.	43
Spokane	Alberta St. to Cochran St. @ NW Blvd.	\$1,194,000	\$503,700	42%	To be completed in 2010 and is funded.	22/33
Spokane ¹	Havana St. BNSF Crossing New Bridge & Track Lowering	\$12,413,000	\$1,179,000	9%	To be completed in 2010 and is funded.	Vicinity of 33
Spokane and WSDOT ¹	Wellesley & Division To Ruby Concrete Intersection	\$1,440,000	\$1,155,000	80%	To be completed in 2010 and is funded.	25/33
Spokane Valley	Broadway & Sullivan Intersection	\$1,230,000	\$977,900	80%	To be completed in 2010 and is funded.	90/97
TOTAL for 2010		\$16,783,500	\$4,220,800	25%		
2011						
Spokane Valley ³	Indiana & Sullivan Intersection	\$1,342,000	\$994,555	74%	To be completed in 2010 and is funded	32/72/74
TOTAL for 2011		\$1,342,000	\$994,555	74%		
TOTAL 2008- 2011		\$29,623,127	\$13,361,965	45%		

The 2008 -2011 cooperative projects approved at the December 13, 2007 Board meeting are contingent upon project inclusion in the STA Board approved Annual Budgets on a yearly basis.

Notes:

1 - Projects originally approved in 2005.

2 -Spokane Garland/Market project eliminated and funds added to 37th & Grand Avenue project (Board approved July 17, 2008). The amount reallocated from the Garland to 37th project was \$329,600. The 37th Ave. project was split between 2009 and 2010. The remaining funds from the 2009 project will be carried over into 2010 for the 2010 project (37th, Perry to Regal). Project years were switched in the summer of 2009 making Perry to Regal the first segment. Revisions made per Katherine Miller, City of Spokane. The amount to be carried over into 2010 is \$75,600.

3 - The City of Spokane Valley has requested that the Indiana and Sullivan project be moved from 2010 to 2011. It is estimate that moving the project will save STA approximately \$70,000



SPOKANE TRANSIT

Staffing for 2010 Budget

Compared to 2008

	<u>FUNDED</u> <u>01/01/08</u>	<u>FUNDED</u> <u>1/01/09</u>	<u>PROPOSED</u> <u>FUNDED</u> <u>1/01/10</u>	<u>PROPOSED</u> <u>FUNDED</u> <u>9/01/10</u>		<u>Add/Subtract</u> <u>Positions</u>
01 FIXED ROUTE DIVISION - FUNCTION						
ADMIN OF TRANSPORTATION (010)	19	19	21	21		2
SCH OF TRANSPORTATION (020)	2	2	2	2		
REVENUE VEH OPERATIONS (030)	245	243	243	240	FT	-3
REVENUE VEH OPERATIONS (030)	34	33	33	32	PT	-1
ADMIN OF MAINTENANCE (041)	4.5	4.5	5.0	5.0		0.50
FACILITIES MANAGER (042)	0	0	0	0		
SERVICE REVENUE VEH (051)	13	13	13	13		
INSP/MAINT REV VEH (061)	44	44	44	44		+1-1
MAINT BLDGS AND GRNDS (124)	19	19	19	19		
FARE COLLECTION (150)	2	2	2	2		
SECURITY (161)	9	9	10	10		1
TELE INFO/CUST SVC (162)	11	11	11	11	FT	
TELE INFO/CUST SVC (162)	2	2	2	2	PT	
LOSS CONTROL (165)	2	2	2	2		
SAFETY AND TRAINING (166)	3	3	3	3		
PURCHASING AND STORES (172)	4	4	4	4		
GENERAL ADMINISTRATION (176)	2	2	2	2		
STAFFING TOTALS:	415.5	412.5	416.0	412.0		-0.50
% CHANGE FROM 2008 (STAFFING)		-0.7%	0.1%	-0.8%		
TOTAL REVENUE HOURS	422,599	425,889	425,889	423,319		
% CHANGE FROM 2008 (SERVICE)		0.8%	0.8%	0.2%		
02 PARATRANSIT DIVISION - FUNCTION						
ADMIN OF TRANSPORTATION (010)	13	13	13	13		
SCH OF TRANSPORTATION (020)	5.75	5.75	5.75	5.75		
REVENUE VEH OPERATIONS (030)	55	55	55	55	FT	
REVENUE VEH OPERATIONS (030)	9	9	9	9	PT	
SERVICE REVENUE VEH (051)	4	4	4	4		
INSP/MAINT REV VEH (061)	7	7	8	8		1
STAFFING TOTALS:	93.75	93.75	94.75	94.75		1
% CHANGE FROM 2008 (STAFFING)		0.0%	1.1%	1.1%		
REVENUE HOURS-DIRECTLY OPERATED	90,543	90,008	90,008	88,735		
% CHANGE FROM 2006 (DIRECTLY OPERATED)		-0.6%	-0.6%	-2.0%		
REVENUE HOURS-PURCHASED TRANSPORTATION	90,362	95,672	95,672	93,053		
% CHANGE FROM 2006 (PURCH TRANSP)		5.9%	5.9%	3.0%		
TOTAL REVENUE HOURS	180,905	185,680	185,680	181,788		
% CHANGE FROM 2008 (ALL SERVICE)		2.6%	2.6%	0.5%		

SPOKANE TRANSIT

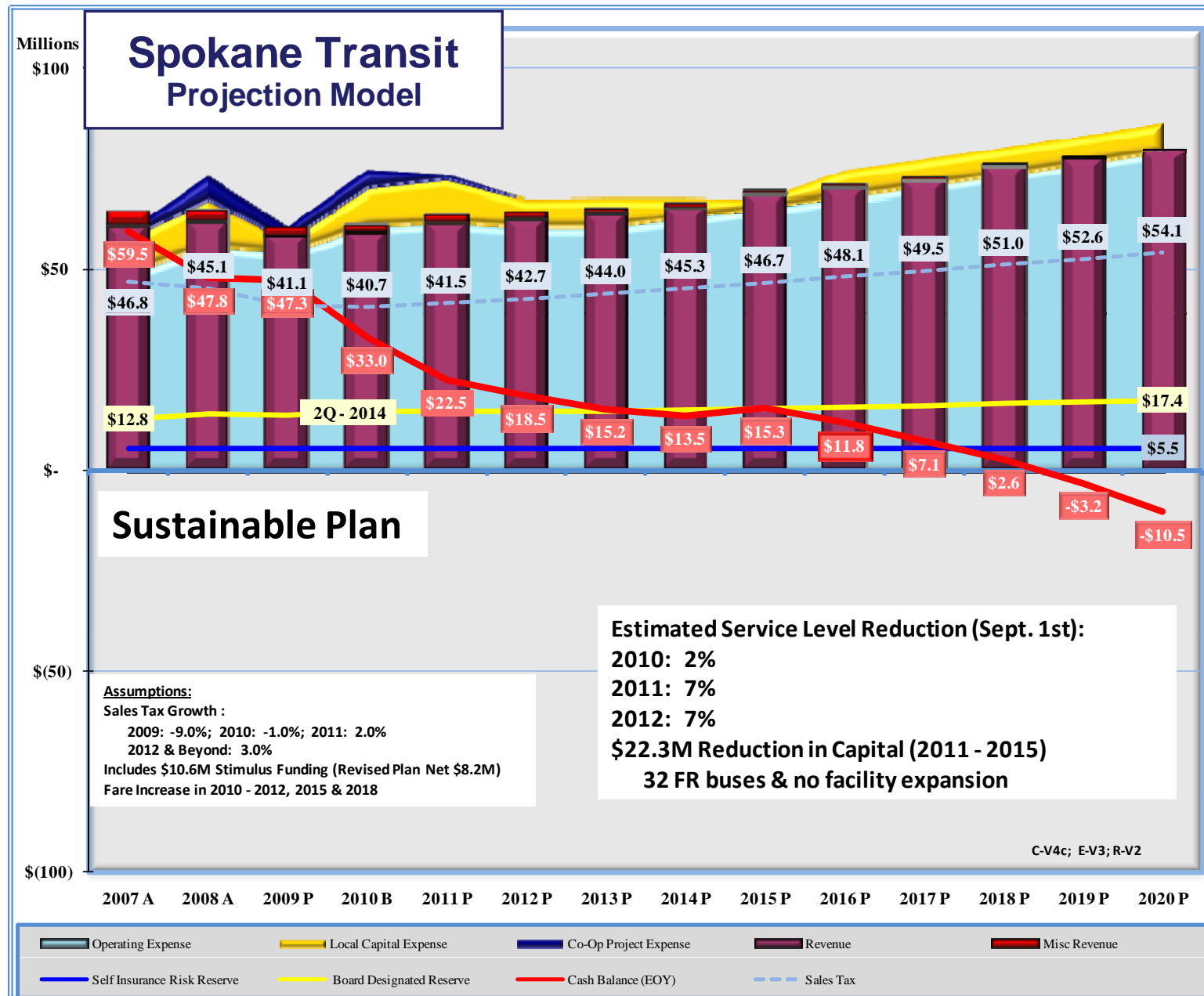
Staffing for 2010 Budget

Compared to 2008

	<u>FUNDED</u> <u>01/01/08</u>	<u>FUNDED</u> <u>1/01/09</u>	<u>PROPOSED</u> <u>FUNDED</u> <u>1/01/10</u>	<u>PROPOSED</u> <u>FUNDED</u> <u>9/01/10</u>	<u>Add/Subtract</u> <u>Positions</u>
03 ADMINISTRATIVE DIVISION - FUNCTION					
OMBUDSMAN (162)	1	1	1	1	
PLANNING (163)	5	5	6	6	1
COMMUNICATIONS (164)	3.25	3.25	3.00	3.00	-0.25
PERSONNEL (167)	4	4	4	4	
LEGAL (168)	0	0	0	0	
DEVELOPMENT SERVICES (169)	0	0	0	0	
INFORMATION SYSTEMS (170)	5	5	5	5	
FINANCE (171)	8	8	8	8	-1+1
PURCHASING AND STORES (172)	2.50	2.50	2.00	2.00	-0.50
RECORD COORDINATOR (175)	1	1	1	1	
GENERAL ADMINISTRATION (176)	3.75	3.75	4.00	4.00	0.25
PROJECT (185)	1	1	1	1	
DATA COLLECTION (190)	1	1	1	1	
STAFFING TOTALS:	35.5	35.5	36.0	36.0	0.50
% CHANGE FROM 2008 (STAFFING)		0.0%	1.4%	1.4%	
05 RIDESHARE DIVISION - FUNCTION					
INSP/MAINT REV VEH (061)	0	0	0	0	
GENERAL ADMINISTRATION (176)	2	2	2	2	
STAFFING TOTALS:	2	2	2	2	0
% CHANGE FROM 2008 (STAFFING)		0.0%	0.0%	0.0%	
REVENUE HOURS	23,589	32,509	28,176	28,176	
% CHANGE FROM 2008 (SERVICE)		37.8%	19.4%	19.4%	
STAFFING GRAND TOTAL:	546.75	543.75	548.75	544.75	1
% CHANGE FROM 2008 (STAFFING)		-0.5%	0.4%	-0.4%	
REVENUE HOURS	627,093	644,078	639,745	633,283	
% CHANGE FROM 2008 (SERVICE)		2.7%	2.0%	1.0%	

SPOKANE TRANSIT
Key Indicators of 2010 Budget

	2010 Budget	2009 Budget	2010 Budget vs. 2009 Budget % Change	2009 Projection	2010 Budget vs. 2009 Projection % Change	2008 Actual	2010 Budget vs. 2008 Actual % Change
Fixed Route Service							
Operating Expense (Unallocated)	\$41,063,742	\$40,092,400	2.4%	\$36,958,734	11.1%	\$38,534,327	6.6%
Revenue Hours	423,319	425,889	-0.6%	417,739	1.3%	422,599	0.2%
Passengers	11,466,720	11,241,882	2.0%	11,241,882	2.0%	9,593,064	19.5%
Revenue Miles	5,929,100	5,916,068	0.2%	5,826,855	1.8%	5,905,043	0.4%
Farebox Revenue	\$8,459,463	\$7,266,890	16.4%	\$7,320,042	15.6%	\$7,116,502	18.9%
Farebox Recovery Ratio (unallocated)	20.6%	18.1%	13.7%	19.8%	4.0%	18.5%	11.5%
Average Fare	\$0.74	\$0.65	14.1%	\$0.65	13.3%	\$0.67	9.5%
Cost per Passenger	\$3.58	\$3.57	0.4%	\$3.29	8.9%	\$4.06	-11.9%
Operating Cost per Revenue Hour (unallocated)	\$97.00	\$94.14	3.0%	\$88.47	9.6%	\$92.69	4.7%
Operating Cost per Revenue Mile (unallocated)	\$6.93	\$6.78	2.2%	\$6.34	9.2%	\$6.63	4.4%
Passenger Vehicles	156	156	0.0%	156	0.0%	160	-2.5%
Paratransit Service							
Operating Expense (Unallocated)	\$11,913,540	\$11,764,281	1.3%	\$10,280,894	15.9%	\$10,667,674	11.7%
Revenue Hours	185,680	185,680	0.0%	175,953	5.5%	178,959	3.8%
Passengers	535,367	535,367	0.0%	535,367	0.0%	523,115	2.3%
Revenue Miles	2,793,615	2,793,615	0.0%	2,709,792	3.1%	2,797,584	-0.1%
Farebox Revenue	\$318,610	\$225,008	41.6%	\$210,983	51.0%	\$214,012	48.9%
Farebox Recovery Ratio (unallocated)	2.7%	1.9%	39.8%	2.1%	30.3%	1.9%	37.5%
Average Fare	\$0.60	\$0.42	41.6%	\$0.39	51.0%	\$0.41	46.8%
Cost per Passenger	\$22.25	\$21.97	1.3%	\$19.20	15.9%	\$20.83	6.8%
Operating Cost per Revenue Hour (unallocated)	\$64.16	\$63.36	1.3%	\$58.43	9.8%	\$60.23	6.5%
Operating Cost per Revenue Mile (unallocated)	\$4.26	\$4.21	1.3%	\$3.79	12.4%	\$3.90	9.5%
Passenger Vehicles (Directly Operated)	70	70	0.0%	70	0.0%	70	0.0%
Vanpool Service							
Operating Expense (Unallocated)	\$665,276	\$727,538	-8.6%	\$517,214	28.6%	\$564,284	17.9%
Revenue Hours	32,509	32,509	0.0%	26,953	20.6%	23,589	37.8%
Passengers	290,400	290,400	0.0%	217,094	33.8%	222,108	30.7%
Revenue Miles	1,235,327	1,235,327	0.0%	1,024,196	20.6%	896,400	37.8%
Farebox Revenue	\$727,538	\$629,208	15.6%	\$643,198	13.1%	\$439,487	65.5%
Farebox Recovery Ratio (unallocated)	109.4%	86.5%	26.4%	124.4%	-12.1%	83.1%	31.6%
Average Fare	\$2.51	\$2.17	15.6%	\$2.96	-15.4%	\$1.98	26.6%
Cost per Passenger	\$2.29	\$2.51	-8.6%	\$2.38	-3.8%	\$2.38	-3.8%
Operating Cost per Revenue Hour (unallocated)	\$20.46	\$22.38	-8.6%	\$19.19	6.6%	\$22.42	-8.7%
Operating Cost per Revenue Mile (unallocated)	\$0.54	\$0.59	-8.6%	\$0.50	6.6%	\$0.59	-8.7%
Passenger Vehicles	117	117	0.0%	97	20.6%	99	18.2%
Financial Summary Highlights							
Sales Tax Revenues	\$40,674,727	\$43,993,007	-7.5%	\$41,085,583	-1.0%	\$45,148,993	-9.9%
Federal Preventive Maintenance Revenue	\$8,037,000	\$7,216,902	11.4%	\$8,137,000	-1.2%	\$7,313,791	9.9%
Total Revenues (Exc. Capital)	\$60,441,301	\$62,062,164	-2.6%	\$59,831,284	1.0%	\$64,208,516	-5.9%
Total Operating Expense	\$60,625,047	\$59,353,534	2.1%	\$54,128,015	12.0%	\$55,997,243	8.3%
Local Capital Investment	\$9,842,095	\$13,953,727	-29.5%	\$2,996,083	228.5%	\$11,440,601	-14.0%
Total Capital Expense	\$16,718,838	\$16,883,727	-1.0%	\$10,458,800	59.9%	\$12,217,780	36.8%
Cooperative Street Projects	\$4,220,800	\$3,265,850	29.2%	\$3,265,850	29.2%	\$5,789,486	-27.1%
Decrease in Cash	\$14,246,642	\$14,510,948		\$558,663		\$8,581,266	
Increase in Cash							
Non-Recurring Election Cost						\$117,500	



Spokane Transit Revenue Hours by Mode

