Adopted by: Spokane Transit Authority Board of Directors

Final

7/27/2017



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Adoption of this plan: The 2017 Transit Development Plan was adopted by the Spokane Transit Authority Board of Directors on July 27, 2017 per Board Resolution Number 754-17.			

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Section 1: Introduction, Agency and System Overview

Section I: Introduction and Agency and System Overview

Spokane Transit Authority's Transit Development Plan (TDP) contains the Six-year Plan, Annual Report, Service Implementation Plan and Capital Improvement Program. The TDP is submitted to the Washington State Department of Transportation (WSDOT) on an annual basis. STA is required to submit the six-year plan per RCW 35.58.2795. The information contained herein will be used as part of WSDOT's annual report to the Washington State Legislature. Spokane Transit's 2017 TDP also fulfills the planning requirements defined in Policy MI-3.3 of STA's Comprehensive Plan *Connect Spokane: A Comprehensive Plan for Public Transportation*.

The first section of this plan provides an agency and system overview as it exists in 2017.

Mission

We are dedicated to providing safe, convenient and accessible transportation service to the Spokane region's neighborhoods and businesses and activity centers. We are leaders in transportation and a valued partner in the community's social fabric, economic infrastructure and quality of life.

Vision

We aspire to be a source of pride in the region.

STA Priorities

- 1. Ensure Safety
- 2. Earn and Retain the Community's Trust
- 3. Provide Outstanding Customer Service
- 4. Enable Organizational Development
- 5. Exemplify Financial Stewardship

Background

Public transportation began in Spokane County in the late 19th Century with a series of independent transit companies. In 1922, in conjunction with other groups, the Washington Water Power Company established the Spokane United Railway Company and provided a privately owned and operated transit network throughout the area.

In 1945, Washington Water Power sold its interests in the transit system to Spokane City Lines Company, a private entity, and a part of National City Lines Company. The expanded usage of the private automobile following World War II contributed to the gradual decline in transit ridership. The added burden of declining revenues resulted in the transfer of the transit system to the City of Spokane in 1968 in order to obtain public funding.

Initially, public funding for the transit system was derived from a household tax approved by voters. Increasing costs and a need for more funding precipitated a statewide effort to provide a more stable and responsive public funding source. In 1981, a new municipal corporation called the Spokane County Public Transportation Benefit Area, was formed for the sole purpose of providing public transportation via independent taxing and revenue generating authority. As a result of the vote, Spokane Transit Authority was born. At the same time, Spokane voters approved a 0.3% retail sales tax to be levied within the Public Transportation Benefit Area (PTBA) for transit funding. This funding was matched with the Motor Vehicle Excise Tax (MVET) until 2000, when the MVET was rescinded by voter initiative and the state legislature. In May of 2004, voters approved a temporary increase in the sales tax of an additional 0.3% for a total of 0.6% levied in the PTBA. The increase in sales tax was permanently reauthorized by voters in May of 2008. In 2010, the STA Board of Directors adopted the agency's long range planning document *Connect Spokane: A Comprehensive Plan for Public Transportation*. Additionally, reduced revenue as a result of the Great Recession charged STA with restructuring bus service to live within its means. Despite some cutbacks during the recession, STA was able to increase service effectiveness and grow ridership.

In December of 2014, the STA Board of Directors adopted *STA Moving Forward: A plan for more and better transit services,* a ten-year package of service and capital improvements to sustain and grow the transit system. At the same meeting the Board passed a proposition to voters to increase sales tax in the PTBA by 3/10 of 1% to fund the improvements identified in the plan and maintain existing service. In April of 2015 voters narrowly rejected the proposition by a vote of 49.61% for the proposition and 50.39% against it. Following the failure of the proposition the Board of Directors voted to put a modified measure in front of the voters in the November 2016 election. Voters passed the measure authorizing the collection of an additional sales and use tax of up to 2/10 of 1%, 1/10th effective April 1, 2017 and the second 1/10th effective April 1, 2019 both expiring no later than December 31, 2028. With the local funding secured STA is now working to implement the STA Moving Forward plan.

Agency Leadership

The Board of Directors provides the policy and legislative direction for STA and its administrators and approves its actions, budgets and long-term plans. It also has the authority to levy taxes as authorized by state law (with voter approval).

By state law, the Board is composed of up to nine voting members who are elected officials chosen from the jurisdictions served by the PTBA. These include the cities of Airway Heights, Cheney, Medical Lake, Millwood, Liberty Lake, Spokane, and Spokane Valley as well as Spokane County. Additionally, there are two non-voting elected officials from area small cities, and one non-voting labor member.

The Chief Executive Officer is appointed by the Board of Directors and directly oversees Legislative Activity, Board Relations, Ombuds and Accessibility Activity, Human Resources, Communications, Operations, Planning and Grants Management. As reported in the draft National Transit Database in 2016, STA employed 423.15 people to provide fixed-route service, 2.77 people to provide vanpool services, 114.05 people to provide directly operated paratransit services and 53 full time equivalent contractors to provide purchased paratransit service.

2017 Board of Directors

Name	Jurisdiction
Council Member Pamela Haley, Chair	City of Spokane Valley
Commissioner Al French	Spokane County
Council Member Amber Waldref	City of Spokane
Council Member Candace Mumm	City of Spokane
Council Member Odin Langford	City of Liberty Lake
Council Member Ed Pace	City of Spokane Valley
Commissioner Josh Kerns	Spokane County
Council Member Aspen Monteleone	City of Airway Heights
Mayor John Higgins	City of Medical Lake
Rhonda Bowers	Labor Representative (non-voting)
Mayor Kevin Freeman	City of Millwood (non-voting)
Mayor Tom Trulove	City of Cheney (non-voting)

Service Characteristics

Fare Structure

STA has established a tariff policy to encourage increased ridership by providing a convenient and reasonably priced method for citizens to enjoy the advantages of public transportation. The various fare types offered are listed below:

Fare Type	Description
Single Ride	Direct travel from one origin to one destination on a single fixed route or paratransit vehicle
Two-Hour Pass	Unlimited travel for a consecutive two-hour period on fixed route services
Day Pass	Unlimited travel on fixed route bus service during a given service day
Fixed Route Bus 31-Day	Unlimited travel on fixed route bus service during a rolling 31-day period
Pass	effective on first use or on day of purchase depending on fare media
Paratransit Monthly	Unlimited travel on paratransit service during the calendar month.
Pass	
Reduced Fare	Available to those over 65, people with disabilities or a valid Medicare card
Employer-Sponsored	Matching discount program for employers who meet certain criteria
Bus Pass	
Universal Transit Access	Program available on a contractual basis for groups with 100 or more
Pass (UTAP) Program	employees/members in which all members of the organization have unlimited access to STA services
Student Pass	Reduced fares for students of post-secondary, technical, or job/career institutions
Youth Pass	Discount pass program for those aged 6 to 18
City Ticket Pass	Program that combines Arena parking and shuttle service on one ticket

Service Description

All fixed route service is provided by vehicles that are accessible for people with disabilities. As of May of 2017 STA has 35 fixed bus routes in operation:

1	Plaza / Arena Shuttle	44	29 th Avenue
2	South Side Medical Shuttle	45	Regal
20	Spokane Falls Community College	60	Airport / Browne's Addition
21	West Broadway	61	Highway 2 / Browne's Addition
22	Northwest Boulevard	62	Medical Lake
23	Maple / Ash	66	Cheney / EWU
24	Monroe	68	Cheney Local
25	Division	90	Sprague
26	Lidgerwood	94	East Central / Millwood
27	Hillyard	95	Mid-Valley
28	Nevada	96	Pines / Sullivan
29	Spokane Community College	97	South Valley
32	Trent / Montgomery	98	Liberty Lake via Sprague
33	Wellesley	124	North Express
34	Freya	165	Cheney Express
39	Mission	173	Valley Transit Center Express
42	South Adams	174	Liberty Lake Express
43	Lincoln / 37 th		

Service Days and Hours

Hours of service are generally 5:30 AM to 11:30 PM Monday through Friday, 6:00 AM to 11:00 PM Saturdays, and 8:00 AM to 8:00 PM Sundays and holidays.

STA operates 365 days a year; however, holiday schedules (8:00 AM to 8:00 PM) are followed for New Year's Day, Presidents' Day, Memorial Day, Independence Day, Labor Day, Thanksgiving Day, and Christmas Day.

Service Connections

STA provides service to the following transportation facilities serving other modes and operators:

- Spokane Intermodal Center (Greyhound and Amtrak services)
- Spokane International Airport (regional and international air transportation services)

STA operates three transit centers within the PTBA as of May 2017. The transit centers include:

Transit Center	Location
The Plaza	701 W. Riverside Ave.
Pence-Cole Valley Transit Center	E. 4 th Ave. & S. University Ave.
Spokane Community College	1810 N. Greene St.

STA also operates service to 13 park-and-ride lots within the PTBA:

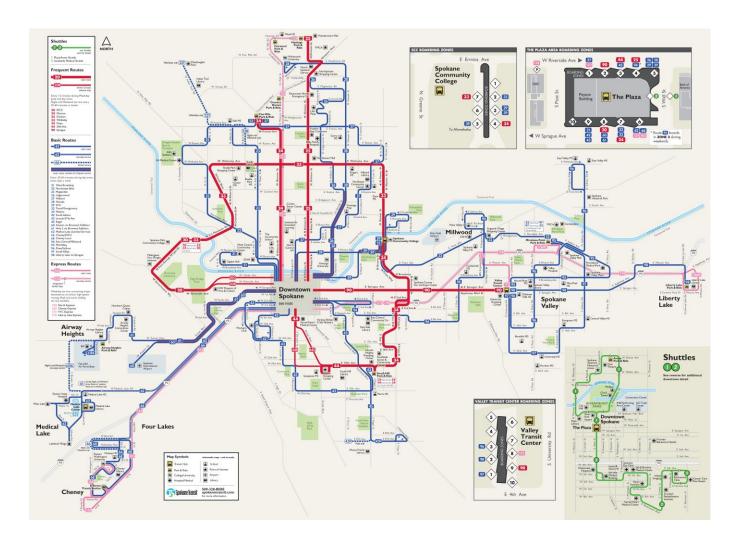
Lot	Location
Airway Heights	W. Highway 2 & S. King St.
Arena	W. Boone Ave. & N. Howard St.
Country Homes	N. Country Homes Blvd. and N. Wall St.
Fairwood	W. Hastings Rd. & N. Mill Rd.
Five Mile	N. Ash St. & W. Five Mile Rd.
Hastings	W. Hastings Rd. & N. Mayfair Rd.
Jefferson	W. 4 th Ave. and S. Walnut St.
"K" Street Station (Cheney)	K St. & W. 1 st Ave.
Liberty Lake	E. Mission Ave. & N. Meadowwood Ln.
Medical Lake	S. Lefevre Rd. & E Campbell St.
Mirabeau Point	E. Indiana Ave. & Mirabeau Pkwy.
Pence-Cole Valley Transit Center	E. 4 th Ave. & S. University Ave.
South Hill	Southeast Blvd. & E. 31 st Ave.

In addition, STA provides service to, or in the vicinity of, most of the public elementary, middle and high schools in its service area, as well as to Spokane Community College, Spokane Falls Community College, Eastern Washington University (Cheney, WA), Gonzaga University, Whitworth University, and the Spokane Campus of Eastern Washington University and Washington State University.

Service Area

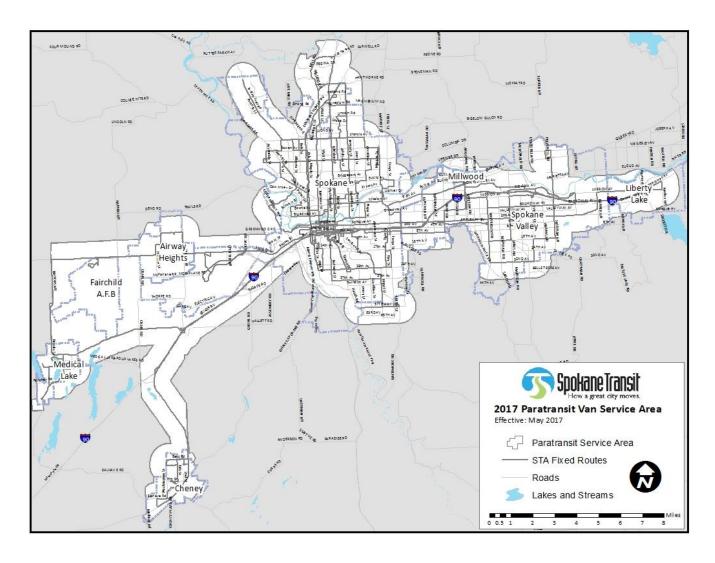
Fixed Route Bus Service Area

STA provides fixed route bus service and paratransit service comparable to fixed route service to the cities of Spokane, Spokane Valley, Airway Heights, Cheney, Liberty Lake, Medical Lake and Millwood, as well as to unincorporated areas of Spokane County that are within the PTBA.



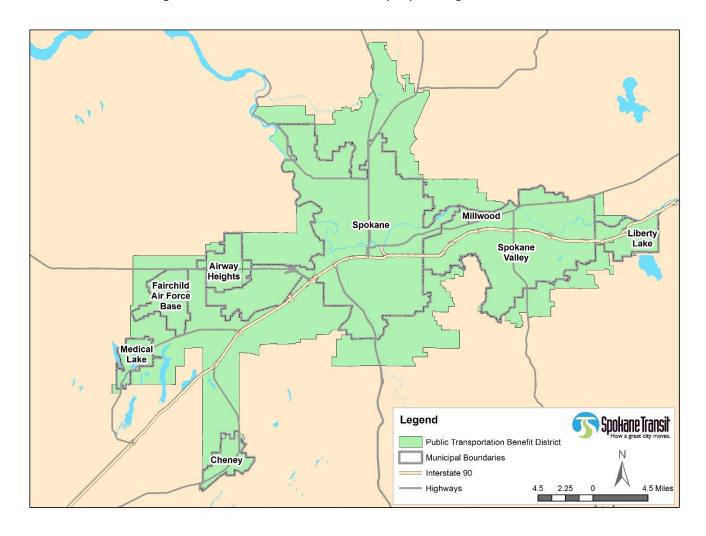
STA Paratransit Boundary

Paratransit service conforms to the Americans with Disabilities Act of 1990 and is comparable to fixed route bus service area for individuals when the effects of their disabilities prevent them from using the regular fixed route buses. This means that due to the effects of a disability a person must be unable to get to or from a bus stop, get on or off a ramp equipped bus, or successfully navigate the fixed route system. The service area extends ¾ of a mile on each side of and around each fixed route.



Public Transportation Benefit Area

The Public Transportation Benefit Area (PTBA) is a special taxing district established by Washington State for the purpose of providing public transportation. The PTBA includes the cities of Airway Heights, Cheney, Medical Lake, Millwood, Liberty Lake, Spokane and Spokane Valley, as well as portions of the unincorporated county surrounding those municipalities, creating a boundary that is roughly 248 square miles. The State of Washington Office of Financial Management estimates that 417,116 were people living within the PTBA in 2016.



Section 2: 2016 Accomplishments

Section 2: 2016 Accomplishments

Compliance with WSDOT State Transportation Goals

Per RCW 47.04.280, the Washington State Legislature has outlined policy goals for the planning, operation, and performance of, and investment in the state's transportation system. These policy goals, also referred to as the WSDOT State Transportation Goals, are listed in bold italics below, followed by an account of STA's compliance activities.

- Economic vitality: To promote and develop transportation systems that stimulate, support, and enhance the movement of people and goods to ensure a prosperous economy. STA contributes to economic vitality by offering an affordable transportation option for people traveling to work, recreation or to conduct business.
- Preservation: To maintain, preserve, and extend the life and utility of prior investments in transportation systems and services. STA maintains its facilities and equipment in a state of good repair according to its quality standards.
- Safety: To provide for and improve the safety and security of transportation customers and the transportation system. STA regards safety as a high priority. STA operates in a safe and efficient manner and maintains safe facilities through the implementation of security cameras and security personnel.
- Mobility: To improve the predictable movement of goods and people throughout Washington State. STA analyzes and modifies service to create efficient and predictable movement of transit vehicles and transit customers.
- Environment: To enhance Washington's quality of life through transportation investments that promote energy conservation, enhance healthy communities, and protect the environment. STA analyzes performance metrics that consider the environmental impacts of providing transit service.
- Stewardship: To continuously improve the quality, effectiveness, and efficiency of the transportation system. STA modified the fixed route system to enhance the quality, effectiveness and efficiency of the system throughout 2016.

Ridership

In 2016, STA provided 10,261,816 rides on its fixed route bus system, which was down compared to the 10,815,736 rides provided in 2015. The decline in ridership may have been influenced by low gas prices and construction related detours. Paratransit ridership increased to 467,286 passengers in 2016 from 463,463 passengers carried in 2015. Vanpool ridership decreased to 193,006 passenger trips compared to 219,578 trips in 2015.

Fleet

STA procured 3 small trucks, 1 road car, 7 paratransit vans, and 7 fixed-route coaches.

Capital Projects

In 2016 STA completed the following capital projects to help to maintain and improve transit service:

2016 Transit Enhancements & Bus Stop Improvements

Transit enhancements included design and construction projects along selected corridors and in neighborhood sponsored installations.

2016 Operational Improvements

Operational Improvements include design and construction projects that extend the useful life of STA's park and rides or parking lots that STA has agreements to utilize as a park and ride.

Pine Street Restriping

An operational improvement that included restriping and installation of new signs on one block section of Pine Street between Main and Spokane Falls Boulevard which allows for new routing that also improves on-time performance and reliability.

Boone Fire Separation

Improvements were made to the fire alarm system that allow for more efficient locating of a fire or other emergency incident which, in turn, improved the ability for fire and rescue to respond in a timely manner, and in the process improved the accessibility of the skywalk between the north and south buildings.

Pit Mounted Hoist Replacement & Alignment Pit Extension (Fixed Route)

One existing in-ground hoist was removed and the maintenance bay brought back to level grade with the concrete slab restored. A second existing in-ground hoist was removed and a new, shallower, in-ground hoist installed. Additionally an existing front end alignment pit was extended to allow for rear-end alignments.

Paratransit Hoist Replacement

One existing in-ground hoist was removed and a new and much shallower flush mounted scissor lift installed.

Mirabeau and 5-Mile Park and Ride Real Time Signage

Real-Time Signage and all associated infrastructure and structural elements were installed at both Mirabeau and 5-Mile Park & Rides providing real time departure information to customers.

<u>Jefferson Lot P&R Improvements</u>

Improvements were made to update lighting, add security cameras, rehab existing paving, restripe parking stalls, as well as reconfigure the transit waiting areas by adding an elevated loading platform. This improved the safety and accessibility of the lot by eliminating at grade and in lot bus stops and waiting areas. New passenger amenities including real time signage and benches were also installed.

Computer Aided Dispatch and Automated Vehicle Location

Computer Aided Dispatch and Automated Vehicle Location (CAD-AVL) are integral pieces of Spokane Transit's Smart Bus initiative. CAD enables a quicker response time to service slow-downs, emergencies or interruptions, and aids in communicating these disruptions to customers in real time. AVL provides real-time bus tracking and schedule adherence for dispatchers and customers. New hardware on the vehicles provides customers with both audible and visual automated stop announcements. Passenger counters mounted above each vehicle door measure ridership and route effectiveness providing information for future route design that is quantitatively responsive to passengers' needs.

Radio Replacement

Spokane Transit's 12 year old analog voice radio communications system had reached the end of its useful life. A P25 Phase II digital system was implemented to enhance STA's quality of service by improving communications reliability, providing adequate future capacity, and ensuring preparation for anticipated Federal Communication Commission mandates. The system also integrates with STA's newly implemented CAD/AVL system, both on board the vehicles and at the dispatch consoles.

Business Administration

Spokane Transit Authority Resource System

The Spokane Transit Authority Resources System (STARS) is the new organization-wide business system. In 2016 maintenance and human resource functions were incorporated into the system.

Communications

In addition to ensuring consistent, transparent communications with the community and stakeholders in 2016, STA completed the following communication projects:

Proposition 1 Public Education Program

A comprehensive public outreach and education program to help ensure a successful outcome to STA Proposition 1 on the 2016 November ballot. The program included widespread public outreach through community meetings, open houses, at local events and shopping centers, direct mail, consistent social media communication, and extensive media outreach. Communications tools included a brochure/direct mail piece, presentation deck, dedicated website, and a display with detailed project information, maps, and timelines. The ballot passed, community perception continued to improve, and STA Communications received a First Place Award for Best Comprehensive Campaign to Highlight Transit Needs/Funding by the American Public Transportation Association Ad Wheel Awards recognizing exceptional marketing and communications work in advancing public transit all over North America.

Social Media Strategy

STA Communications implemented a social media strategy to educate current and potential riders, the public, and business and community leaders on how STA can connect the region, specifically by connecting people to services, workers to jobs, and helping advance regional economic development. As a result STA increased their social audience by 55% in less than a year and has become an involved, relevant, and viable community resource. This campaign was also recognized with a First Place Award for

Best Social Media Strategy to Increase Ridership/Sales by the American Public Transportation Association Ad Wheel Awards.

Planning Efforts

In 2016 STA completed the following planning projects that further the visions and goals of the *Connect Spokane*, STA's Comprehensive Plan:

Central City Line Downtown Alignment

The Central City Line will be STA's first installment of Bus Rapid Transit and the planned High-Performance Transit network outlined in STA's Comprehensive Plan. As part of the project development phase of the Central City Line project, STA engaged the Downtown Community and the Central City Line Steering Committee to review the alternatives and select a final alignment for the route through Downtown Spokane.

STA Moving Forward Revisions

In June of 2016 the STA Board adopted revisions to *STA Moving Forward* to reflect changes due to the passage of time and changes in regional economic conditions, the timing for implementing the Plan, as well as funding assumptions since the original adoption in 2014.

Ft. George Wright Drive Station and Corridor Plan

Spokane Transit coordinated with the West Hills Neighborhood, the City of Spokane and Spokane Falls Community College to plan for a new transit station to accommodate increasing ridership at Spokane Falls Community College, improve the safety and aesthetics of the Ft. George Wright Drive Corridor and encourage transit oriented development in the corridor.

Central City Line Strategic Overlay Plan

As part of ongoing planning for the Central City Line (CCL), the City of Spokane and STA developed a Strategic Overlay Plan to identify transit-supported economic development opportunities and land use policy changes. The plan examines a range of potential policy changes aimed at increasing ridership, maximizing economic opportunity, and helping to catalyze transit-supported development around the CCL.

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Section 3: 2017 Annual Strategic Plan

The 2017 Annual Strategic Plan was adopted by the STA Board of Directors December 15, 2016 and is incorporated into the 2017 Transit Development Plan for reference purposes in order to comply with state law.

Section 3: 2017 Annual Strategic Plan

Introduction

On November 8 voters approved funding for STA's bold vision contained in the 10 year *Moving Forward* plan. Each of the two dozen projects represents remarkably better access to new places and new vitality for residents and visitors to the region. But the real story is found in the dramatic way the entire system will be transformed starting in May 2017 when the Spokane region will begin to see the kind of robust public transportation befitting a county whose population will eclipse ½ million people in the next several years.

As we enter into this decade long plan, we will continue to be guided by the organization's vision, mission and priorities which are the foundation of our commitment to excellent customer service, financial stewardship and retaining community trust.

Vision

We aspire to be a source of pride for the region.

Mission

- We are dedicated to providing safe, accessible, convenient, and efficient public transportation services to the Spokane region's neighborhoods, business and activity centers;
- We are leaders in transportation and a valued partner in the community's social fabric, economic infrastructure, and quality of life.

Priorities

- Ensure Safety
- Earn and Retain the Community's Trust
- Provide Outstanding Customer Service
- Enable Organizational Success
- Exemplify Financial Stewardship

Background

In some ways 2016 was not unlike other years as we focused on delivering cost effective and efficient service to the region's residents: connecting them to employment, education, and services. For the 11th straight year, the annual audit performed by the State Auditor's Office was 'clean', meaning there were no findings. Ridership, though lower than expected, continues to beat other areas of the state, except by King County Metro service, in numbers of rides per hour of service. Operating costs are below budget, largely because of lower fuel costs. Actual sales tax revenue, projected to grow 3 percent, is about 5.5 percent higher than budget. As planned, revenue above expenses is used to fund capital projects.

The difference in 2016 is what followed the narrow loss of Proposition 1 in the April 2015 election, the measure to fund the 10-year *Moving Forward* plan. The Board took seriously the lessons from that election, re-affirmed the plan and accelerated the implementation of new service. Most importantly, the Board developed a way to fund the plan with fewer new resources. One year later, in April 2016, the Board

passed a resolution to return the measure to voters in November. That ballot passed providing 1/10th percent increase in the sales tax rate starting in April 2017 and another increase of 1/10th in April 2019. Both increases will sunset in 2028, unless voters approve to extend them.

Also in 2016, we expect to complete two essential capital projects. First is the multi-year **Smart Bus** project which includes Computer Aided Dispatch/Advanced Vehicle Locators (CAD/AVL), with real-time traveler information for customers, a minimum of eight on-board cameras, automatic passenger counters and automated annunciators that call out bus stops. The **STARS** project (new organization-wide business system) consumed significant staff resources, but the technology represents a sea of change in the way we do budgeting, maintenance and human resources functions. We successfully began using the financial system on January 1, 2016. The majority of the maintenance and human resources functions and Human Resources functions will 'go live' January 1, 2017, but we expect to make modifications in our business processes as we gain familiarity with the tools.

2017 Plan

1. Introduce New Service

The first investments in Moving Forward are associated with the introduction of:

- Later Saturday night service system wide (affecting both fixed-route bus and Paratransit)
- b. More trips and buses on weekend service in Airway Heights;
- c. A new route in Spokane Valley serving destinations on Indiana Avenue and Broadway Avenue east of Sullivan Road on days, nights and weekends;
- d. Better weekend service on Wellesley Avenue in North Spokane;
- e. An upgrade to HPT-Lite service between Spokane and Liberty Lake, including more mid-day weekday trips and new night and weekend service;
- f. New Sunday service on North Nevada

2. Increase Ridership

Similar to bus ridership across the country, bus ridership is down in the Spokane region. Low fuel prices are thought to be drawing away some in the college and university markets in spite of students being able to use their school ID for unlimited travel as part of the Universal Transit Access Pass (UTAP) program.

- a. Current service is expected to produce the same ridership as 2016, but new and improved bus service is projected to add between 50,000 and 120,000 rides. It takes 18 to 24 months for ridership to fully develop on new routes. This will require continued robust marketing efforts during 2017.
- b. Increase Paratransit ridership 0.5% over 2016; and
- c. Sustain Vanpool ridership.

3. Begin Implementation of STA Moving Forward Capital Projects

Central to the STA Moving Forward Plan are investments in the High Performance Transit Network, adding service, passenger amenities and improving reliability increases ridership. Investments across the country in bus rapid transit and other frequent service transit alternatives have consistently proven the community, economic and passenger benefits of such investments. Of the six corridors prioritized for

investments in *STA Moving Forward,* two will see improved service in 2017, two others will see construction activity, and the remaining two will be engaged in design activities.

- Valley/I-90 East Corridor we will introduce additional mid-day service on Route 174, which connects Liberty Lake, Spokane Valley and the City of Spokane to improve service quality and reliability.
- Central City Line Corridor Project development will continue on this six-mile corridor-based Bus Rapid Transit route through 2017 and 2018. In the first quarter 2017 we plan to submit the application to the Federal Transit Administration for a Small Starts capital grant. The local capital share of approximately \$18M, which included \$15M from the state, has been secured to match the federal \$54M grant. This means the project, which is already in the FTA grant pipeline, is anticipated to be included in Federal Transit Administration's 2018 annual report/budget and in the Administration's budget in Federal Fiscal Year 2019. Service is planned to commence in 2021.
- Cheney Corridor The centerpiece of this corridor is the West Plains Transit Center. Capital
 funding is complete for the West Plains Transit Center and real estate has been authorized
 for purchase. Final design and engineering will be completed early in 2017. Construction is
 expected to begin summer 2017 and be completed in 2018. Work will begin on safety
 improvements at The Four Lakes Station. The overall corridor will enter into design in
 preparation for a 2020 implementation.
- Division Corridor Improvements Route 25 Division carried over 1 million passengers in 2015, a slight increase over 2014 figures. The current project includes filling in gaps in the sidewalk network along the route and increasing the number of sheltered bus stops.
- Monroe-Regal Corridor Improvements This project is scheduled to be completed in 2019.
 Work in 2017 will include property acquisition for the Moran Prairie Park and Ride, and design of bus stop improvements.
- Sprague Corridor Improvements While the project is not expected to be completed until 2023, there is an early opportunity to partner with the City of Spokane in making improvements to bus stops in the East Sprague Business District.

4. Update Connect Spokane, STA Comprehensive Plan

Last updated in 2015, the Comprehensive Plan is a guiding planning policy document, an educational tool, and a vision of what transit may look like across the Spokane region over the coming years and decades. The goal is to set forth a vision and policy framework to guide decisions made by the STA Board of Directors and staff which will further STA's mission and vision for at least 30 years. This update is the appropriate place to assess new trends and technologies in transportation and opportunities to leverage the public's investment in transit including the opportunities created by transportation network companies (TNCs) among other emerging trends.

5. Finalize Emergency Operations and Business Continuity Plans

6. Maintain essential capital projects

- Fare collection: Complete mid-life upgrades planning and begin implementation. Existing fareboxes were installed in 2006.
- Plaza Renovation: Is underway to support a vibrant downtown and improve the transit center's functionality for our customers. The project will be complete mid-year with all customer-related services, including customer service, retail and public restrooms, located on the first floor. Overall project is in sync with input from customers and downtown partners.
- Northwest Garage: This new facility will be used to maintain and store vehicles to accommodate the existing fleet and to make room for growth resulting from service expansion in STA Moving Forward. It will be located on property purchased from Spokane County immediately to the north of the auxiliary employee parking. The facility will be under design in 2017 and completion is projected for 2019.

Another important activity will be preparing for and participating in the Federal Transit Administration's Triennial Review, now called a Comprehensive Review, which audits compliance with federal regulations and is a requirement for those transit agencies receiving federal transit funds.

We also will be managing the transition of a number of long-tenured, senior employees who are retiring or otherwise leaving. This presents a significant challenge, even if we are successful in recruiting top talent, as the majority of positions are in the Operations division.

Fares

The first of two board-approved fare increases for Bus and Paratransit service will be effective in July when a regular adult fare will go from \$1.50 to \$1.75. A second increase to \$2 will go into effect in July 2018. After the second increase, the farebox recovery (the portion of costs paid by riders) is expected to meet the Board's objective to cover 20% of the cost per trip.

Section 4: Guiding Principles and Major Activities 2017-2023

Section 4: Guiding Principles and Major Activities (2017-2023)

On April 20, 2017, the STA Board of Directors set forth the following six-year planning guiding statements as a first step of developing the TDP:

Board Guidance for 2017 TDP

- Foster and Sustain Quality. Continue initiatives and projects that improve the quality and usefulness of STA's services, facilities, information and customer service. Affordable public transportation adds value to the community and improves the quality of life in the region and the efficiency of the region's road system through congestion relief. Employ new technologies and industry trends that advance these ends.
- Maintain a State of Good Repair. Continue vehicle replacement and facility maintenance/improvement programs in order to avoid the problematic consequences of deferred action.
- **Expand Ridership.** Continue to foster ridership markets in line with the principles of *Connect Spokane*. Identify and leverage the factors that drive ridership and can be influenced locally in communities of Spokane's size. Work and school trips make up the majority of trips taken on STA services. Continue to foster these foundational markets while expanding the usefulness of service for other travel purposes.
- **Proactively Partner in the Community.** Coordinate with jurisdictions and other agencies to implement community planning and economic development strategies and pursue the agency's sustainability goals. Be a leader in implementing the regional transportation visions.
- Advance and Adapt the System Growth Strategy. Grow the transit system consistent with community growth and resources. Respond to changing demographic and behavioral trends. Ensure that maintenance and operations facilities are sized to accommodate cost-effective growth plans.

Major Activities 2017-2023

Customer and Community Outreach

- Expand the employer-sponsored bus pass program
- Expand the Universal Transit Access Pass (UTAP)
- Expand the number of retail bus pass outlets
- Continue the surplus van grant program

Service Development

- Procure a new contract for supplemental paratransit service (as early as 2020)
- Implement HPT "Lite" North Monroe to South Regal
- Implement the Central City Line and restructure service in Spokane
- Implement Cheney HPT and restructure service on the West Plains

Facilities and Fleet

- Complete the Plaza renovation
- Fleet replacement (2017-2023)
- 3-position bicycle racks for fixed-route coaches
- Complete the West Plains Transit Center
- Construct new maintenance facility on Boone Campus
- Construct Upriver Transit Center at Spokane Community College
- Construct Moran Prairie Park & Ride
- Division HPT "Lite" improvements
- Implement Mirabeau Transit Center
- East Sprague HPT "Lite" improvements

System Management

- Study and implement approved changes to the fare structure
- Implement FTA Safety Management Systems (SMS)
- Conduct manager and supervisor leadership training
- Undertake comprehensive employee compensation study
- Develop and implement procedures to periodically review the condition of bus stop areas and bus stop amenities

Technology

- Fixed-route and paratransit camera systems upgrade 2020
- Smart Card upgrade/farebox upgrade
- Vanpool financial software implementation

Planning

- 2016/2017 update to Connect Spokane: A Comprehensive Plan for Public Transportation
- Conduct Division HPT study to define elements of future Bus Rapid Transit (BRT) investments
- Conduct I-90 HPT preliminary engineering
- Bus Stop Accessibility Improvement Plan
- Study strategies to address gaps in services to populations with unmet mobility needs
- Prepare Transit Asset Management Plan pursuant to new federal requirements
- Title VI Program update (every three years)

The following section provides a general summary of STA's proposed strategic actions for meeting WSDOT's State Transportation Goals for 2017 – 2023:

- **Economic Vitality:** STA will continue facilitate commerce by offering an affordable transportation option for people traveling to work, recreation or to conduct business. STA will continue to coordinate with local jurisdictions and regional partners to plan for economically vibrant communities.
- *Preservation:* STA will ensure the continued maintenance and operation of its fleet and facilities.
- **Safety:** STA will ensure that its fleet continues to operate in a safe manner and to operate its facilities in the same safe manner.

- **Mobility:** STA will continue to emphasize the role that public transit plays in the community, work to expand rideshare programs and improve park & ride options.
- **Environment:** By continuing to grow ridership, STA can continue to lessen transportation's impact on the environment in the Spokane region.
- **Stewardship:** STA understands the trust the community places upon it and works to maintain a sound, efficient transit system that people can depend on.

Funding Considerations

This plan assumes that there will be adequate funding to construct and operate all of the projects highlighted within this plan unless noted. STA has three sources of revenue:

- Federal and State grant opportunities
 - STA will continue to seek grant opportunities in order to construct capital projects and implement the High Performance Transit Network. This will enable more local funding to be focused on service operations.
- Fare revenue and ridership
 - o STA will aggressively pursue opportunities to grow ridership through the expansion of the Universal Transit Access Pass (UTAP) and effective marketing campaigns. Ridership growth contributes to higher fare revenues as well as lower cost per passenger.
 - O Current financial projections include a phased fare increase across all fixed route and paratransit fare types over the next two years as adopted by the STA Board of Directors in July 2016. Public outreach and analysis, including an analysis of Title VI impacts was conducted prior to the Board action.
- Increased sales tax revenue
 - O Currently, STA collects 0.7% sales tax within the Public Transportation Benefit Area in the Spokane Region. STA will begin collecting 0.8% sales tax effective April 1, 2019 per voter approval of STA Proposition 1 in November of 2016. STA has the authority, with voter approval to collect up to 0.9% sales tax for general public transportation and an additional 0.9% sales tax for high capacity public transportation.

Section 5: Service Implementation Plan (2018-2020)

Section 5: Service Implementation Plan (2018-2020)

Introduction

The Service Implementation Plan (SIP) is prepared each year to guide the delivery of fixed-route service. Developed in close coordination with the agency's six-year financial projections contained within this TDP, the SIP is designed to inform the public of possible bus service improvements over a three-year period following the September service change. The SIP is updated annually as described in *Connect Spokane* policies MI 3.3.3 and MI 3.4.

The performance standards listed in the Annual Route Report are resources for the planning and operation of fixed-route transit service as it provides the foundation for route design and resource management. Spokane Transit recognizes the importance of evaluating its services in order to consider numerous requests and proposals for service modifications that are received from a variety of sources including customers, employees, and employers throughout the region. To help improve effectiveness and efficiency, it is prudent to provide cost effective transit service that supports both existing and emergent origin-destination patterns.

Performance standards also help influence which and when service modifications will take effect. For example, a poor performing route could be subject to modifications such as frequency changes and or segment re-route changes in order to increase productivity.

Overview

Based on years of input from citizens and technical preparation, the Spokane Transit Board of Directors approved a plan that aims to maintain the existing transit system while adding more resources where needed to improve service levels throughout the region. The *STA Moving Forward* plan, which is the basis of the voter approved Proposition 1 ballot measure, and includes more than 25 projects to provide more and better transit service throughout the region.

With the voter approval of the STA Proposition 1, the multi-year implementation of *STA Moving Forward* projects is beginning with some of the basic service improvements that are scheduled to be in operation by the end of 2017. Subsequent phases of the *STA Moving Forward* plan will be implemented throughout a ten-year plan horizon. Virtually every improvement in the *STA Moving Forward* plan will have an appropriately scaled public input process that precedes the implementation of the service or as specific design considerations are under evaluation. Voters' approval of the funding for *STA Moving Forward* represents more of a beginning to public input rather than the final decision.

This SIP covers years 2018 through 2020 and includes many *STA Moving Forward* projects. More information on *STA Moving Forward* projects can be found online at stamovingforward.com (refer to *STA Moving Forward*: Plan for Implementation Appendix A).

Service Change Dates

Generally, major changes take place in September of each year. Service modifications can take place three times a year, the third Sunday in January, May, and September of each year. This coincides with the selection and assignment of coach operator work schedules. The following is a table summarizing the 2018, 2019, and 2020 service change dates following the September 17, 2017 service change.

2018	2019	2020
January 21, 2018	January 20, 2019	January 19, 2020
May 20, 2018	May 19, 2019	May 17, 2020
September 16, 2018	September 15, 2019	September 20, 2020

Existing Conditions

There are existing conditions which STA uses to identify opportunities to improve the fixed route system:

- 1) Conditions represent service deficiencies per the principles and policies of the adopted in *Connect Spokane: A Comprehensive Plan for Public Transportation*;
- 2) Current service fails all three route performance standards; and
- 3) High Performance Transit (HPT) Network-related modifications that may be feasible within the three-year planning horizon of this document.

The following table lists routes that exhibit one or more of the three existing conditions described above. Some conditions have been addressed since the last publication of the TDP and are noted in the table below. Spokane Transit will continue to evaluate possible solutions.

ROUTE	Existing Conditions	Action/Opportunity/Status
1 Plaza/Arena Shuttle	Although it does not under perform in all three performance standards, the route still underperforms in the Ridership standard and has not met the Energy standard for seven consecutive years.	Continue to monitor. Outbound loop routing will be discontinued in favor of two-way service with the September 2017 service change which could attract additional riders with more direct return service to the Arena lot. It should be noted that the 2016 boardings per revenue hour was 21.84 despite operating with 10 minute peak frequency on weekdays. There are several 30 minute routes that perform better.
2 South Side Medical Shuttle	Although it does not under perform in all three performance standards, the route has failed two of three standards in consecutive years (Ridership and Energy).	Continue to monitor. The proposed extension of the route to serve the new U-District pedestrian bridge in 2018 could help improve ridership.
21 West Broadway	Although not a policy deficiency, the West Central neighborhood lacks direct trip connectivity to area activity centers outside of the neighborhood.	Continue to evaluate opportunity to extend route north or northeast, but likely cannot be addressed during the planning horizon as this is an STA Moving Forward improvement scheduled for implementation in 2021.
23 Maple/Ash	Nights and weekends, the route does not travel to the Indian Trail weekday terminal.	Listed as an improvement in STA Moving Forward and is proposed to be implemented at the time of the September 2018 service change.
24 Monroe	Monroe St is a designated HPT corridor with just 60 minute service on Sunday/holidays.	STA Moving Forward includes the North Monroe to South Regal HPT Corridor (interlining of Routes 24 and 44) and is proposed to be implemented at the time of the September 2019 service change. Frequency on Sunday/Holidays would improve to 30 minutes at the time of the September 2017 service change with the extensions of Routes 26/28 to their prospective end-of-lines.
26 Addison	Route does not operate to the end-of- line on Saturday nights and Sunday/holidays thereby violating the Basic System Hours of Service to the route terminal near key activity centers.	Although not listed as an STA Moving Forward improvement, the route is proposed to be extended to the end-of-line at the time of the September 2017 service change. Route will also be modified to end between Walmart and Winco Foods on North Dakota St.

ROUTE	Existing Conditions	Action/Opportunity/Status
28 Nevada	Route does not operate to the end-of-	Listed as an improvement in STA
	line on Saturday nights and	Moving Forward and is proposed to be
	Sunday/holidays thereby violating the	implemented at the time of the
	Basic System Hours of Service to the	September 2017 service change.
	route terminal in the Whitworth	
	University/Northpointe Shopping Center	
	area (key activity centers).	
33 Wellesley	Wellesley Avenue is a designated HPT	Improved Saturday frequency was
	corridor with just 60 minute service on	implemented in May 2017. Improved
	Saturdays and Sunday/Holidays.	Sunday/Holiday frequency likely cannot
		be addressed during the planning
		horizon as this is listed as an STA
		Moving Forward improvement
		scheduled for implementation in 2021.
34 Freya	Current City Loop route segment from	The reduction in frequency is proposed
	South Hill Park & Ride north to Spokane	to be implemented at the time of the
	Community College does not justify 15	September 2019 service change. It
	minute weekday frequency.	should be noted that the 2016
		boardings per revenue hour decreased
		to 11.55 (down from 12.63 in 2015)
		despite operating with 15 minute
		frequency on weekdays. Other
		frequent 15 minute routes are in the 30
		to 40 range. Current resources may be
		used to fund new service in the 17 th
		Avenue and Perry Street area which
		lost service during the Great Recession.
44 29 th Ave	Although not a policy deficiency, 29th	STA Moving Forward includes the
	Avenue and Regal Street are designated	North Monroe to South Regal HPT Lite
	HPT corridors with just 60 minute service	Corridor (interlining of Routes 24 and
	on Saturdays and Sunday/holidays; no	44) which is proposed to be
	service on Bernard Street nights and	implemented at the time of the
	weekends.	September 2019 service change.
		Service on Bernard Street nights and
		weekends is likely not a long term
		strategy that will be pursued as the
		corridor is proposed to be served by a
		new South Express Route (144) during
		only the weekday peak period at the
		time of the September 2019 service
		change.

ROUTE	Existing Conditions	Action/Opportunity/Status
60 Airport via Browne's Addition	Although it does not under perform in all three performance standards, the route has not met two of three standards in consecutive years (Ridership and Energy).	Continue to monitor. The route was modified to serve key locations in Airway Heights including Northern Quest Casino on weekends in May 2017 which could improve productivity. The proposed construction of the West Plains Transit Center in 2018 could also provide an opportunity to modify the route in order to increase ridership. Longer term, the Central City Line would cover most of the current routing through Browne's Addition.
94 East Central/Millwood	Although it does not under perform in all three performance standards, the route has not met the Ridership standard in consecutive years. It should be noted that the route did not meet the Energy standard in 2016 for the first time in seven years. The route travels out of direction in the East Central neighborhood which adds travel time for riders thereby reducing the attractiveness of service.	Evaluate opportunity to eliminate inbound out of direction travel during the three-year planning horizon (currently planned for September 2018).
173 VTC Express	Although it does not under perform in all three performance standards, the route has not met the Ridership standard for six consecutive years. The route is not true express service due to the number of stops along the current routing in Spokane Valley.	The route may be modified and replaced with two new routes (Routes 190 and 194) in order to provide a majority of the riders with a faster, more direct trip from the Valley Transit Center (VTC) to Downtown Spokane. This concept may implemented at the time of the September 2018 service change.

Programming of Major Service Improvements and Revisions

The following table represents the possible changes that could take place in the coming years. It is not designed to be a final list in order of importance, but to show the potential service changes that current riders could expect or mobility improvements that Spokane Transit is working to implement. A majority of the improvements are *STA Moving Forward* projects and service concepts would still be presented for public outreach per communication and public input polices described in *Connect Spokane* policies CI-1.0 and CI-1.1. It should be noted that the concepts contained in these tables are very broad and have not been developed on a more detailed level (connections, schedules etc...); therefore, these concepts could be interchangeable between years based on final interline structure and cycle time development. Routes listed below as well as other routes not listed may have schedule changes as a more detailed network is developed. The increase in the weekend vehicle requirements are not listed due to the fact the vehicle requirement is significantly lower compared to weekday service. PM peak vehicles are not listed because they are lower than AM peak on weekdays.

2018	Description of Service Changes
January	Minor routing and schedule adjustments as needed based on feedback
January	from the May 2017 and the September 2017 service changes.
May	Minor routing and schedule adjustments as needed based on feedback
	from the September 2017 and the January 2018 service changes.
September	Minor routing and schedule adjustments as needed in addition to:
	Route 2 South Side Medical Shuttle— extend to serve new U-District pedestrian bridge (no added costs anticipated). Route 23 Maple/Ash — extend route to Indian Trail end-of-line weeknights and weekends.
	Route 25 Division – improve weekday outbound departure reliability by adding a downtown layover location other than the Plaza; eliminate Plaza dwell and implement "load and go" due to Plaza zones 4 and 5 being modified into one super zone.
	Route 27 Hillyard – assist with overcrowding, improve reliability, and improve frequency.
	Route 66 Cheney/EWU, Route 68 Cheney Local, & Route 165 Cheney Express - revise service on the EWU campus due to the PUB reconfiguration. Explore providing return express trips from Cheney to the Valley Transit Center (VTC), South Hill Park & Ride, Five Mile Park & Ride, and Hastings Park & Ride on Route 66. Route 90 Sprague —eliminate Plaza dwell and implement "load and go" due to Plaza zones 4 and 5 being modified into one super zone Route 94 East Central/Millwood — modify inbound routing in the East Central neighborhood to reduce out of direction travel. Route 173 VTC Express — provide a majority of the current Route 173
	riders with a faster, more direct trip between the Valley Transit Center (VTC) and Downtown Spokane (implementation of the Route 190/194 concept listed in the September 2017 Service Revisions Final Recommendation). Route 175 Liberty Lake Direct – Implement Phase 2 of direct, non-stop
	service between Liberty Lake and Downtown Spokane during peak hours. In this phase, the routing will be extended further east to serve new areas in Liberty Lake after the construction of Country Vista Blvd between Appleway and Mission Avenues is completed. Phase 1 between Liberty Lake Park & Ride and Downtown Spokane is scheduled to be implemented in September 2017. The current plan in September 2017 is to operate with three AM peak inbound trips from Liberty Lake Park & Ride and three PM peak outbound trips from Downtown Spokane. West Plains – West Plains Transit Center (WPTC) becomes operational. It should be noted that the WPTC would not reach its full potential until WSDOT completes their interchange improvements (estimated to be 2020-2021).
	2021); therefore, I-90 express routes would initially serve the transit center (Route 62 and select Route 66/165 trips). A new route connecting Airway Heights and Medical Lake via the WPTC is proposed to begin service in 2020.

2019	Description of Service Changes	
January	Minor routing and schedule adjustments as needed based on feedback from the September 2018 service change.	
May	Minor routing and schedule adjustments as needed based on feedback from the September 2018 and the January 2019 service changes.	
September	Minor routing and schedule adjustments as needed in addition to:	
	Minor routing and schedule adjustments as needed in addition to: **Route 24 Monroe & Route 44 29th Ave — implement the North Monroe to South Regal corridor as part HPT lite implementation (interline of Routes 24 & 44) disconnecting what is now known as the City Loop; both routes operate on 30 minute frequency on weekends. **Route 34 Freya — reduce weekday frequency to 30 minutes disconnecting what is now known as the City Loop; possibly direct current Route 34 resources to serve 17th Ave to Perry (new Route 36). **Route 36 Perry — new route would serve 17th Ave and Perry. Route may be interlined with the modified Route 45 at the South Hill Park & Ride. **Route 45 Regal — modify route to end at South Hill Park & Ride due to South Regal route segment being served by Route 44. **Route 144 South Hill Express — create peak only south express route connecting 57th Avenue and Bernard Street with Downtown Spokane (results in no weekday mid-day service on Bernard St). **Spokane Community College — new transit center operational. Routes serving the new transit center could experience minor schedule changes. **Spokane Falls Community College — new transit center operational. Route 33 could experience minor schedule changes including using the new facility to turn around on weekends. Route may also be modified in Northwest Spokane (Driscoll Boulevard portion of route) in order to reduce turning movements and improve reliability. **Moran Prairie South Hill — new transit center/park & ride operational providing a true end-of-line for the South Regal route with a restroom facility for coach operators. New Express Route 144 would also serve this new transit center/park & ride.	

2020	Description of Service Changes		
January	Minor routing and schedule adjustments as needed based on feedback		
	from the September 2019 service change.		
May	Minor routing and schedule adjustments as needed based on feedback		
	from the September 2019 and January 2020 service changes.		
September	Minor routing and schedule adjustments as needed.		

2020	Description of Service Changes
	Route 63 West Plains - new route would connect Airway Heights and
	Medical Lake via the new West Plains Transit Center (contingent on
	WSDOT interchange improvements).
	Route 66 Cheney/EWU & Route 68 Cheney Local - Revise service in
	Downtown Cheney and I-90 due to West Plains Transit Center full
	completion (subject to public outreach); Route 66 would serve the new
	transit center (contingent on WSDOT interchange improvements completed).
	West Plains Transit Center (WPTC) – WPTC becomes fully operational. Full
	implementation of routes that serve the transit center (contingent on
	WSDOT interchange improvements) in preparation for HPT service in 2021.
	Routes 60, 61, 62, and 165 all subject to changes.

Year	Estimated Additional Annualized Revenue Hours*	Estimated Additional AM Peak Vehicle Requirement
2018	12,300	6
2019	20,300	5
2020	12,800	1
TOTAL	45,400	12

^{*}These annualized hours reflect the 1st year of operation beginning on the service change date listed. For this reason these will differ from the annual operating hour increases contained in Operating Projections in Section 7 of this plan.

Please note: Revenue hours and peak vehicle estimates are subject to change and could be lower or higher based on final interlines. The three-year total increase in revenue hours is approximately 45,400 and is based off 2016 estimates by year of implementation. The three-year total increase in AM peak vehicles is 12.

As described in *Connect Spokane* policy FR 6.0, STA shall adopt a route numbering policy consistent with industry standards. A clear numbering system helps customers to make effective travel choices based on the service characteristics which are most important for their particular transportation needs. STA routes are currently grouped in series with the first digit reflective of either common geographical attribute or common service characteristic (service type). Many of STA's express routes are labeled "express" but really are not due to the quantity of stops served along the particular route. STA may explore updating the FR 6.0 policy to allow further exploration in updating the entire fixed-route route numbering nomenclature in addition or in conjunction with the service revisions listed above.

Summary of Service Planning Customer Input

The Planning Department receives comments from external sources and itemizes each comment in order to follow up and document feedback used for emerging opportunities for future service changes. These comments are obtained from a variety of sources since customer engagement cannot be a one-size-fits-all approach. Planning Department staff obtains feedback from customers at public meetings, through the Customer Service department, phone calls, letters, emails, voice messages, emails from STA Questions (STA website), and feedback from Coach Operators and Supervisors. Planning staff may also receive inquiry requests from STA Board

Members. STA's planning staff responds to every comment received when valid contact information is provided. Comments are also discussed at the Service Improvement Committee meetings.

The purpose of this section is to summarize the feedback received by the Planning Department in terms of service requests to areas within the PTBA (or just outside the PTBA) that currently have no bus service in the event the request can be incorporated into future service change concepts and plans. The below requests for new service covers quarters two, three, and four of 2016 as well as quarter one of 2017. The Planning staff received and responded to 28 new requests for service.

New Service	Geographic	Number of	Description
Request	Location	Requests	
9 Mile Rd	North Spokane	3	Northwest Terrace neighborhood and
			neighborhood north of 9 Mile Rd
Reinstate Route 31	North Spokane	2	Return of Garland service
Market St	North Spokane	2	Chas Clinic on Market between Rowan
			and Francis; Neighborhood northwest
			of Market St. and Francis Ave.
Mead area	North Spokane	2	Market St./Center Rd. and Boys & Girls
	N II C I	4	Club
Wandermere area	North Spokane	1	Blue Point Apartments just off Hwy 395
S Riverton Ave.	North Spokane	1	North of Mission Ave. along the Spokane River
Indiana Ave east of	Spokane Valley	4	New Route 95 begins service on
Sullivan Rd.	Spokarie valley	4	Indiana Ave. in May 2017
Pines Rd at Mirabeau	Spokane Valley	3	Pinecroft Business Park
Parkway	openane rane,		
Broadway Ave.	Spokane Valley	1	North Pines Middle School (New Route
			95 begins service on Broadway Ave. in
			May 2017)
E. Trent Ave.	Spokane Valley	1	Between Pines Rd. and University Rd.
			just north of railroad tracks
Latah Valley	South Spokane	3	Cascade Mobile Home Park, Eagle
E anth a	Carlla Carl and	4	Ridge, and Vinegar Flats
E 37 th Ave	South Spokane	1	East of Regal St.
Geiger Blvd	West Plains	1	Between Sunset Blvd and Flightline Blvd. parallel to I-90
Spotted Rd	West Plains	2	Near Longhorn BBQ north of Airport Dr.
Spotted Nu	VVCSCFIAIIIS	_	and near the United States Postal
			Service facility at Spokane International
			Airport
Government Way and	West Plains	1	North of Hwy 2 (requested connection
Trails Rd			to SFCC)

Passenger Load Standards

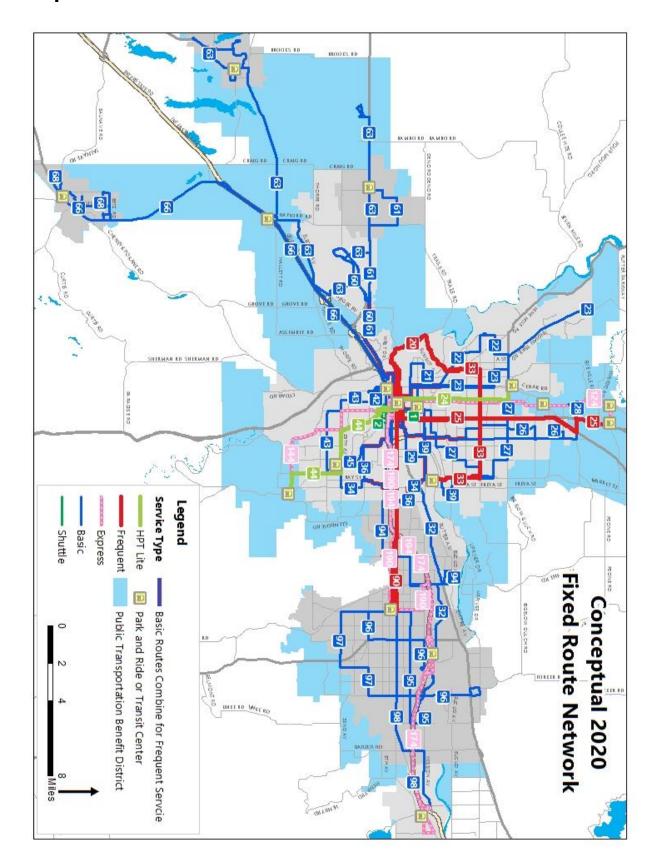
To ensure resources are effectively deployed, the below passenger load standards have been adopted to adjust for further ridership growth. These standards originally were published in the 2012 SIP and will be included each year forward as a reminder.

Ideally, a seat should be available for every STA passenger during all periods of operation. However, this is not always possible because of funding constraints or limited vehicle or driver availability. From the passenger's perspective, passenger loads reflect the comfort level of the on-board vehicle portion of a transit trip. The purpose of load guidelines is to ensure that most passengers will have a seat for at least the majority of their trip.

Load standards are thresholds of the ratio of passengers on board to seats available. Historically, STA's standards have been categorized based on Local Service and Express Commuter service with the most recent standard being 150% of seating capacity during weekday peak/off-peak and 110% of seating capacity at all times for Express Commuter service. For example, a bus that has 40 seats would have no more than 20 standees for a total of 60 passengers.

Today, depending on the type of bus, STA will attempt to address any load where passenger loads exceed 150% of seating capacity or the legal weight limit of the bus during all periods of the day for local service. This translates into 20 standees for a total of 60 passengers. For Express Commuter service, STA will attempt to address any load where passenger loads exceed 125% of seating capacity. It would be lower compared to local service due to high speed travel on I-90. This translates into 10 standees on a 40-foot coach and 16 standing on a 60-foot articulated coach.

Conceptual 2020 Transit Network



Revised Section 6: Capital Improvement Program (2018-2023)

Section 6: Capital Improvement Program (2018-2023)

Introduction

The Capital Improvement Program covers capital programs and projects for the period January 1, 2018 through December 31, 2023. This section of the Transit Development Plan is organized as follows:

- Overview of Capital Programming and Implementation
- Capital Programs 2018-2023
- Section 5307 Program of Projects
- Section 5310 Apportionment Program
- Section 5339 Bus and Bus Facilities
- Fleet Replacement Plan
- Unfunded Projects

Overview of Capital Programming and Implementation

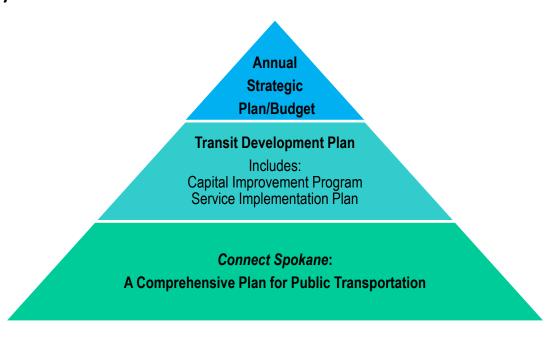
The Capital Improvement Program is developed in accordance with Connect Spokane.

4.1 Capital Improvement Program (CIP)

STA shall maintain a capital improvement program that shall cover a period of no less than six years and be in general conformance with the Comprehensive Plan. To enable STA to make educated, coordinated, and financially sound capital investments, a 6-year capital improvement program must be developed. This program will be reviewed annually.

The development of a six-year capital improvement program (CIP) provides a mid-term horizon for prioritizing resources, enhancing the transit system, and maintaining existing assets and resources in good repair. The CIP, in companionship with the Transit Development Plan and Service Implementation Plan, connects the long range vision, goals and policies of the Comprehensive Plan to the near-term strategies outlined in the Annual Strategic Plan. The graphic below depicts the relationship of these planning documents.

Hierarchy of STA Plans



This relationship is further articulated by the following policy statement.

SI 4.2 Capital Projects

Capital projects shall adhere to the capital investment priorities found in Policy 1.0. A capital project is a significant investment project intended to acquire, develop, improve, or maintain a capital asset (such as property, buildings, vehicles, infrastructure, etc.)

Phases of Capital Improvement

There are three major phases of the capital improvement process that result in a capital project.

The Concept Identification Preliminary Engineering Environmental Review Pre-Design

The Concept Preliminary Engineering Environmental Review Real Estate Acquisition Final Design

The Concept Preliminary Engineering Procurement Project Control Project Con

Planning and Concept Development

The first phase of any project is to develop project justification, scope and budget. The objective of this phase is to have a project that can be programmed for design and construction. This is a planning exercise that may begin with the Planning Department or a sponsoring department. The level of effort for the planning and concept development phase is commensurate with the magnitude of costs and complexity of the scope. Inclusion in the CIP permits Spokane Transit to pursue planning grants to fund these efforts as needed.

Example 1: Based on the age of the fleet, it is anticipated that ten buses will need to be replaced in three years. In this phase the continued operational need for replacement buses is confirmed, basic vehicle specifications are development (size, fuel type) and a budget is established.

Example 2: The Comprehensive Plan has identified a corridor for future High Performance Transit. The corridor may lend itself to a new mode such as electric rapid transit (rubber-tire). Federal funding will be pursued. An alternatives analysis weighing multiple assessing alignment and mode alternatives should be completed before there is an alternative selected. A preliminary budget is developed in order to seek federal approval to advance into project development.

Project Development

Project development includes all planning, engineering, specification and design processes that are required prior to construction or capital procurement. Where applicable, environmental review and acquisition of real estate also takes place during this phase. To enter into this phase, a project must have adequate definition in scope and budget and be authorized by the STA Board of Directors. A member of the executive team must be identified as the project sponsor. Authorization is implicit in the adoption of the Capital Improvement Program. Project Development authorization permits Spokane Transit to seek grants for project execution. The costs related to project development normally should be capitalized. The prioritization of capital projects is subject to the annual capital budget. Small projects of similar or related scope may be grouped for simplification of project management and implementation.

Execution

Execution of a project is the final stage of implementation. It includes the procurement of construction services, equipment and project control. In order to be authorized for execution, the project budget is finalized and all funding is secured. Authorization to execute the project is part of the adoption of the CIP or amendments thereto as needed. Authorization of this stage is in addition to the procurement process adopted in the agency's procurement policy. Some projects will require further Board authorization.

Capital Programs 2018-2023

The programs in this Capital Improvement Program are presented in the following pages. Programs may include more than one project that together move forward a common objective, improve a common facility or represent similar kinds of assets. The programs have been reviewed to consider fiscal impact and organizational requirement. As such, the projects are applied to the agency's financial resources during the period as programmed commitments. In some cases, a program may relate to unfunded projects listed later in the Capital Improvement Program. Inclusion of the complete program will require additional resources above that which are

available, or reprioritization of projects when necessary. By identifying a project in the Capital Improvement Program's unfunded program list, it may be eligible for grants and special appropriations from outside sources.

Program Categories

The CIP programs and projects are organized into five program categories. These groups are generally consistent with preceding capital plans adopted as part of the Transit Development Plan.

Vehicles

This includes fixed route coaches, Paratransit vans, vanpool vans and other vehicles for internal operations and service.

Facilities - Maintenance & Administration

This includes maintaining existing major operating facilities, such as the Boone Avenue complex and the Fleck Service Center a state of good repair. It also includes expansion of maintenance facilities commensurate with service operations requirements.

Facilities - Passenger & Operational

This includes operational improvements, transit improvements focused on improved customer experience, and long-range capital projects related to system expansion.

Technology

This group includes information systems, technology projects and computer preservation for both internal and external customers.

High Performance Transit Implementation

This includes developing local and regional transportation corridors offering frequent, reliable, all day mass transit service. One main goal of the HPT is to establish a high level of connectivity.



Vehicles

Fixed Route Coaches - Replacement

Replaces fixed-route coaches as they reach their planned useful life, typically three years later than the minimum requirement.

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$1,466,261	\$1,487,792	\$4,393,156	\$8,680,938	\$8,038,822	\$5,756,004	\$29,822,973
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$1,353,471	\$0	\$874,403	\$0	\$902,544	\$0	\$3,130,418
Total	\$2,819,732	\$1,487,792	\$5,267,559	\$8,680,938	\$8,941,366	\$5,756,004	\$32,953,391

Fixed Route Fleet - Expansion

In order to implement STA Moving Forward, this program includes the acquisition of new coaches that increase the total fleet size. May include electric buses as grants allow. Note: program does not include the fleet requirement for the Central City Line.

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$4,570,802	\$3,053,025	\$0	\$0	\$3,890,513	\$3,436,211	\$14,950,551
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$1,200,000	\$2,373,282	\$0	\$0	\$3,890,512	\$2,671,146	\$10,134,940
Total	\$5,770,802	\$5,426,307	\$0	\$0	\$7,781,025	\$6,107,357	\$25,085,491

Non-Revenue Vehicles

This program involves the replacement of non-revenue vehicles which are used to maintain transit facilities, transport employees, road supervisors and equipment.

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$413,000	\$30,000	\$386,500	\$70,000	\$90,000	\$0	\$989,500
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$413,000	\$30,000	\$386,500	\$70,000	\$90,000	\$0	\$989,500

Paratransit Vans

This program replaces Paratransit vehicles on a routine schedule and in accordance with the fleet plan. The program does not include an expansion of the current fleet size.

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$0	\$259,390	\$1,031,193	\$291,143	\$1,215,547	\$1,252,014	\$4,049,287
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$853,000	\$0	\$889,000	\$0	\$0	\$1,742,000
Total	\$0	\$1,112,390	\$1,031,193	\$1,180,143	\$1,215,547	\$1,252,014	\$5,791,287



Vanpool Vans

This program will purchase vanpool vans over the course of the Capital Improvement Program for replacement of retired vehicles and planned expansion of Vanpool program. Expansion of the fleet is contingent on grants from WSDOT and evidence of increased demand for this service.

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$512,664	\$443,475	\$406,025	\$336,059	\$384,601	\$277,297	\$2,360,121
State	\$0	\$225,257	\$174,012	\$0	\$307,681	\$0	\$706,950
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$512,664	\$668,732	\$580,037	\$336,059	\$692,282	\$277,297	\$3,067,071

otal: Ve	hicles						
	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$6,962,727	\$5,273,682	\$6,216,874	\$9,378,140	\$13,619,483	\$10,721,526	\$52,172,432
State	\$0	\$225,257	\$174,012	\$0	\$307,681	\$0	\$706,950
Federal	\$2,553,471	\$3,226,282	\$874,403	\$889,000	\$4,793,056	\$2,671,146	\$15,007,358
Total	\$9,516,198	\$8,725,221	\$7,265,289	\$10,267,140	\$18,720,220	\$13,392,672	\$67,886,740

Facilities - Maintenance & Administration

Boone - Facility Master Plan Program

This program will increase general capacity for transit operations by making improvements to existing structures and constructing and/or improving administrative and operational space on the Boone Transit Campus. Expanded vehicle storage capacity projected by the master plan is now included in the funded program.

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$12,940,000	\$4,905,000	\$206,000	\$600,000	\$4,088,334	\$0	\$22,739,334
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$12,940,000	\$4,905,000	\$206,000	\$600,000	\$4,088,334	\$0	\$22,739,334



Boone - Preservation and Enhancements

This program contains projects which will extend the useful life of the Boone facilities through replacement of equipment, fixtures and other aspects of the facility.

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$21,000	\$154,200	\$1,935,000	\$25,000	\$200,000	\$467,610	\$2,802,810
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$21,000	\$154,200	\$1,935,000	\$25,000	\$200,000	\$467,610	\$2,802,810

Fleck Center Preservation and Improvements

This program contains funded projects which will extend the useful life of the Fleck Center facility located at 123 S Bowdish Road.

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$0	\$995,000	\$64,000	\$0	\$0	\$0	\$1,059,000
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$995,000	\$64,000	\$0	\$0	\$0	\$1,059,000

Miscellaneous Equipment and Fixtures

This program is used to fund smaller capital projects, including fixtures, equipment and minor facility upgrade requirements on a routine basis.

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$122,400	\$50,250	\$20,000	\$100,000	\$0	\$45,000	\$337,650
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$122,400	\$50,250	\$20,000	\$100,000	\$0	\$45,000	\$337,650

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$13,083,400	\$6,104,450	\$2,225,000	\$725,000	\$4,288,334	\$512,610	\$26,938,794
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$13,083,400	\$6,104,450	\$2,225,000	\$725,000	\$4,288,334	\$512,610	\$26,938,794

Facilities - Passenger & Operational



Park and Ride Development

This program introduces new park and ride facilities at key locations adjacent to planed or exisiting commuter express service, freeway interchanges or future HPT corridors.

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$260,044	\$838,000	\$25,000	\$82,400	\$515,000	\$515,000	\$2,235,444
State	\$250,000	\$1,022,000	\$65,000	\$0	\$0	\$0	\$1,337,000
Federal	\$0	\$0	\$0	\$329,600	\$2,060,000	\$2,060,000	\$4,449,600
Total	\$510,044	\$1,860,000	\$90,000	\$412,000	\$2,575,000	\$2,575,000	\$8,022,044

Park and Ride Upgrades

This program extends or enhances the useful life of Spokane Transit park and ride facilities.

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$25,000	\$25,000	\$449,400	\$1,723,200	\$5,941,000	\$444,400	\$8,608,000
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$25,000	\$25,000	\$449,400	\$1,723,200	\$5,941,000	\$444,400	\$8,608,000

Plaza Preservation and Improvements

This program will extend the useful life of the Plaza, including mechanical equipment and associated facilities.

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$205,620	\$30,000	\$0	\$0	\$0	\$0	\$235,620
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$205,620	\$30,000	\$0	\$0	\$0	\$0	\$235,620

Route & Stop Facility Improvements

This program implements various projects that improve the functionality of STA bus stop, routes and related infrastructure, including but not limited to signage, shelters and ADA access. Many of these projects are considered "associated transportation improvements" and are programmed to meet or exceed the annual minimum federal requirement in such improvements.

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$2,302,793	\$1,559,000	\$2,208,750	\$531,250	\$320,000	\$320,000	\$7,241,793
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$160,000	\$172,000	\$80,000	\$80,000	\$80,000	\$80,000	\$652,000
Total	\$2,462,793	\$1,731,000	\$2,288,750	\$611,250	\$400,000	\$400,000	\$7,893,793



SFCC Transit Station

In cooperation with Spokane Falls Community College (SFCC), construct a new on-campus transit staging and passenger facility to improve safety, visibility and quality of service. The program also includes signalizing the the Elliot Drive where buses will exit the campus.

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$150,000	\$685,000	\$0	\$0	\$0	\$0	\$835,000
State	\$200,000	\$1,928,000	\$0	\$0	\$0	\$0	\$2,128,000
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$350,000	\$2,613,000	\$0	\$0	\$0	\$0	\$2,963,000

Upriver Transit Center

In cooperation with Spokane Community College (SCC), design and construct a new transit center on the SCC campus to improve safety, service quality and expand capacity, replacing the facility to be potentially impacted by the North Spokane Corridor construction. The project will need to be in place prior to the completion of the Central City Line

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$717,000	\$1,253,657	\$0	\$0	\$0	\$0	\$1,970,657
State	\$250,000	\$2,749,343	\$0	\$0	\$0	\$0	\$2,999,343
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$967,000	\$4,003,000	\$0	\$0	\$0	\$0	\$4,970,000

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$3,660,457	\$4,390,657	\$2,683,150	\$2,336,850	\$6,776,000	\$1,279,400	\$21,126,514
State	\$700,000	\$5,699,343	\$65,000	\$0	\$0	\$0	\$6,464,343
Federal	\$160,000	\$172,000	\$80,000	\$409,600	\$2,140,000	\$2,140,000	\$5,101,600
Total	\$4,520,457	\$10,262,000	\$2,828,150	\$2,746,450	\$8,916,000	\$3,419,400	\$32,692,457

Technology



Business Systems Replacement

This program will replace and improve Spokane Transit's current enterprise resource programs and processes including but not limited to financial, human resource and inventory software systems.

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$380,000	\$0	\$0	\$0	\$0	\$0	\$380,000
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$380,000	\$0	\$0	\$0	\$0	\$0	\$380,000

Communications Technology Upgrades

This program includes in-vehicle and stationary communications systems to replace existing systems as they become obsolete.

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$173,000	\$0	\$0	\$770,000	\$0	\$0	\$943,000
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$173,000	\$0	\$0	\$770,000	\$0	\$0	\$943,000

Computer Equipment Preservation and Upgrades

This program funds the replacement of computers and associated hardware items on a routine basis

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$150,000	\$150,000	\$150,000	\$175,000	\$175,000	\$150,000	\$950,000
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$150,000	\$150,000	\$150,000	\$175,000	\$175,000	\$150,000	\$950,000

Fare Collection and Sales Technology

This program invests in updated hardware and software for fare collection systems in use by Spokane Transit to extend the useful life and expand the functionality of said systems.

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$2,012,500	\$250,000	\$0	\$0	\$0	\$0	\$2,262,500
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$662,500	\$0	\$0	\$0	\$0	\$0	\$662,500
Total	\$2,675,000	\$250,000	\$0	\$0	\$0	\$0	\$2,925,000



Operating & Customer Service Software

This program includes the purchase and installation of software desgined to improve the ease and efficiency of tasks performed in providing customer service.

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$735,500	\$119,000	\$0	\$0	\$0	\$0	\$854,500
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$735,500	\$119,000	\$0	\$0	\$0	\$0	\$854,500

Security and Access Technology

This program provides for security and access technology, including replacement equipment, at transit facilities, infrastructure and vehicles. These investments include secure access control and video-monitoring.

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$103,100	\$71,500	\$4,059,500	\$85,900	\$74,600	\$0	\$4,394,600
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$103,100	\$71,500	\$4,059,500	\$85,900	\$74,600	\$0	\$4,394,600

Smart Bus Implementation

With the core of Smart Bus Implementation complete, this program is primarily supporting telecommunication infrastructure, including fiber-optics, to allow additional bandwidth as new facilities integrate with Smart Bus capabilities.

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$0	\$141,773	\$100,000	\$100,000	\$100,000	\$100,000	\$541,773
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$141,773	\$100,000	\$100,000	\$100,000	\$100,000	\$541,773

Total: Technology								
	2018	2019	2020	2021	2022	2023	2018-2023	
Local	\$3,554,100	\$732,273	\$4,309,500	\$1,130,900	\$349,600	\$250,000	\$10,326,373	
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Federal	\$662,500	\$0	\$0	\$0	\$0	\$0	\$662,500	
Total	\$4,216,600	\$732,273	\$4,309,500	\$1,130,900	\$349,600	\$250,000	\$10,988,873	

High Performance Transit Implementation



Central City Line

When complete, the Central City Line will provide High Performance Transit service between Browne's Addition and Spokane Community College using a bus rapid transit vehicle using electric propulsion. Current funded elements of the program includes project definition, preliminary engineering and project development activities. Construction and related activities are conditioned on Federal Small Starts funding.

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	\$2,800,000	\$8,200,000	\$3,300,000	\$1,000,000	\$0	\$0	\$15,300,000
Federal	\$780,000	\$5,673,500	\$17,695,500	\$28,276,000	\$1,000,000	\$0	\$53,425,000
Total	\$3,580,000	\$13,873,500	\$20,995,500	\$29,276,000	\$1,000,000	\$0	\$68,725,000

Cheney High Performance Transit Corridor

This program implements the corridor infrastructure and station facilities for High Performance Transit between Spokane and Cheney.

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$234,232	\$140,849	\$501,800	\$674,000	\$48,300	\$0	\$1,599,181
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$200,768	\$231,651	\$836,200	\$919,000	\$74,700	\$0	\$2,262,319
Total	\$435,000	\$372,500	\$1,338,000	\$1,593,000	\$123,000	\$0	\$3,861,500

Incremental HPT Investments

This program makes investments into passenger facilities and operational treatments along heavily used bus corridors that are identified as future HPT Corridors, including Division, Sprague, I-90 East Corridor, and N. Monroe/S. Regal.

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$1,659,500	\$1,414,402	\$572,500	\$2,098,750	\$2,483,250	\$2,600,000	\$10,828,402
State	\$1,632,594	\$1,055,649	\$0	\$0	\$0	\$0	\$2,688,243
Federal	\$1,208,055	\$444,889	\$290,000	\$360,000	\$0	\$0	\$2,302,944
Total	\$4,500,149	\$2,914,940	\$862,500	\$2,458,750	\$2,483,250	\$2,600,000	\$15,819,589

West Plains Transit Center

This program supports the implementation of a new West Plains Transit Center adjacent to Exit 272 along I-90. The current CIP includes preliminary engineering and design. Unfunded elements include right of way acquisition and construction. Depending on future decision-making, the project may be incorporated into the implementation of High Performance Transit between Spokane and Cheney.

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State	\$3,207,500	\$500,500	\$250,000	\$0	\$0	\$0	\$3,958,000
Federal	\$473,000	\$60,000	\$0	\$0	\$0	\$0	\$533,000
Total	\$3,680,500	\$560,500	\$250,000	\$0	\$0	\$0	\$4,491,000



Total: High Performance Transit Implementation							
	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$1,893,732	\$1,555,251	\$1,074,300	\$2,772,750	\$2,531,550	\$2,600,000	\$12,427,583
State	\$7,640,094	\$9,756,149	\$3,550,000	\$1,000,000	\$0	\$0	\$21,946,243
Federal	\$2,661,823	\$6,410,040	\$18,821,700	\$29,555,000	\$1,074,700	\$0	\$58,523,263
Total	\$12,195,649	\$17,721,440	\$23,446,000	\$33,327,750	\$3,606,250	\$2,600,000	\$92,897,089

Total Capital Improvement Program

	2018	2019	2020	2021	2022	2023	2018-2023
Local	\$29,154,416	\$18,056,313	\$16,508,824	\$16,343,640	\$27,564,967	\$15,363,536	122,991,696
State	\$8,340,094	\$15,680,749	\$3,789,012	\$1,000,000	\$307,681	\$0	\$29,117,536
Federal	\$6,037,794	\$9,808,322	\$19,776,103	\$30,853,600	\$8,007,756	\$4,811,146	\$79,294,721
Total	\$43,532,304	\$43,545,384	\$40,073,939	\$48,197,240	\$35,880,404	\$20,174,682	231,403,953

Section 5307 Program of Projects

The Section 5307 Urbanized Area Formula Funding program (49 U.S.C 5307) makes federal resources available to urbanized areas and to governors for transit capital and operating assistance in urbanized areas and for transportation related planning. An urbanized area is an incorporated area with a population of 50,000 or more that is designated as such by the U.S. Department of Commerce, Bureau of the Census. The following is a schedule of 5307 Apportionments from 2017-2021 and represents a Program of Projects for this funding source as required by federal statute. These apportionments are estimated based on the 2016 actual allocation and the growth rates as released December 1, 2015 in the "Fixing America's Surface Transportation (FAST) Act. The final apportionments amounts for 2017 are expected to be published by the end of 2017

In the table below the "2017 Program of Projects" represents the "Annual Program of Projects" published within the TDP. As part of the annual Program of Projects public process, STA publishes a notice (as part of the TDP update) in the local newspaper and also posts the following statement on the STA website:

- The public hearing will be held in coordination with the TDP process
- The proposed program will be the final program unless amended
- Final notice is considered as part of the Final Adopted TDP

The notice is sent to interested parties including private transportation providers and also agencies that assist persons with Limited English Proficiency (LEP). The public notice includes a description of the proposed projects as shown below:

Preventive Maintenance

The majority of funds proposed are for preventive maintenance, which is defined in FTA Circular 9030.1E dated January 16, 2014 as "All maintenance costs related to vehicles and nonvehicles. Specifically, it is defined as all activities, supplies, materials, labor, services, and associated costs required to preserve or extend the functionality and serviceability of the asset in a cost effective manner, up to and including the current state of the art for maintaining such an asset." Please note that preventive maintenance is considered an eligible capital project by FTA definitions but, for the purpose of accounting standards, is represented in STA's annual operations budget.

Transit Improvements

FTA Circular 5010.1D, published August 27, 2012, states that at least one percent of the annual Section 5307 apportionment funds must be allocated to projects "designed to enhance public transportation service or use" and "physically or functionally related to transit facilities." Spokane Transit will use the transit enhancement funds for bus shelters, ADA access, signage, landscaping, and pedestrian access and walkways.

2017 Program of Projects			
Project	Federal	Local	Total
Preventive Maintenance	\$7,942,752	\$1,985,688	\$9,928,440
Associated Transit Improvements	\$80,230	\$20,057	\$100,287
Total	\$8,022,982	\$2,005,746	\$10,028,728

2018 Program of Projects			
Project	Federal	Local	Total
Preventive Maintenance	\$8,109,550	\$2,027,388	\$10,136,938
Associated Transit Improvements	\$81,915	\$20,479	\$102,393
Total	\$8,191,465	\$2,047,866	\$10,239,331
2019 Program of Projects			
Project	Federal	Local	Total
Preventive Maintenance	\$8,281,473	\$2,070,367	\$10,351,841
Associated Transit Improvements	\$83,651	\$20,913	\$104,564
Total	\$8,365,124	\$2,091,280	\$10,456,405
2020 Program of Projects			
Project	Federal	Local	Total
Preventive Maintenance	\$8,457,040	\$2,114,260	\$10,571,300
Associated Transit Improvements	\$85,425	\$21,356	\$106,781
Total	\$8,542,465	\$2,135,616	\$10,678,081
2021 Program of Projects			
Project	Federal	Local	Total
Preventive Maintenance	\$8,626,181	\$2,156,545	\$10,782,726
Associated Transit Improvements	\$87,133	\$21,783	\$108,916
Total	\$8,713,314	\$2,178,329	\$10,891,634

Section 5310 Apportionment Program

The Section 5310 formula program is intended to enhance mobility for seniors and persons with disabilities when existing public transportation is insufficient, inappropriate, or unavailable. Spokane Transit Authority is the designated recipient of Section 5310 funds. At least 55% of the funds must be used on Traditional 5310 Projects, which are capital projects that are carried out by private, non-profit organizations to meet the special needs of seniors and individuals with disabilities. Examples of traditional projects include:

- Purchase of accessible buses or vans;
- Placement of passenger facilities (i.e. benches, shelters)
- Support for mobility management and coordination programs

The remaining 45% may be used by non-profits, local governments, and other public transportation providers for other 5310 projects, which are capital or operating projects and may be:

- Public transportation projects that exceed the requirements of ADA Paratransit services;
- Public transportation projects that improve access to fixed route service and decrease reliance on Paratransit; or
- Alternatives to public transportation that assists seniors and individuals with disabilities.

Projects are reviewed to make sure that the need for the project is contained in the *Spokane County Coordinated Public Transit-Human Services Transportation Plan*. The Spokane Transit Board of Directors has final approval of projects awarded funding.

2013 was the first year in which Spokane Transit received Section 5310 formula funds. The 2013 funding amount was \$362,985. In early 2013, Spokane Transit issued a call for projects from eligible applicants. Spokane Transit was the only applicant and was awarded \$155,525 for the Mobility Orientation (Travel Training) Program. This left a balance for 2013 of \$207,730. In 2015, another call for projects was issued for both the remaining 2013 funds and the full 2014 apportionment. Based on this call, four applicants were awarded funds: ARC of Spokane, Care Cars, Coast Transportation and Spokane Transit. In early 2016, STA issued a call for projects for both 2015 and 2016 apportionments. Four applicants were awarded funds: Care Cars, Special Mobility Services, City of Spokane Valley, and Spokane Regional Health District.

Below is a table showing the federal allocations broken into Traditional (55% of total apportionment) and Other (45% of total apportionment) Project categories. The local cost share required is a 50% match for operational projects and 20% for capital projects. Years 2013-2016 are actual and come from the annual Federal Register. Years 2017-2021 are estimated apportionments and are based on the 2016 actual allocation and the growth rates as released December 1, 2015 in the "Fixing America's Surface Transportation (FAST) Act.

In the table below the "2017 Program of Projects" represents the "Annual Program of Projects" published within the TDP. As part of the annual Program of Projects public process, STA publishes a notice (as part of the TDP update) in the local newspaper and also posts the following statement on the STA website:

- The public hearing will be held in coordination with the TDP process
- The proposed program will be the final program unless amended
- Final notice is considered as part of the Final Adopted TDP

Section 5	Section 5310 Enhanced Mobility for Seniors and Individuals with Disabilities								
Year	Traditional Projects (55%)	Other Projects (45%)	Total Apportionment						
2013	\$199,642	\$163,343	\$362,985						
2014	\$198,143	\$162,117	\$360,260						
2015	\$197,792	\$161,830	\$359,622						
2016	\$203,364	\$166,388	\$369,752						
2017	\$207,431	\$169,716	\$377,147						
2018	\$211,787	\$173,280	\$385,067						
2019	\$216,277	\$176,953	\$393,230						
2020	\$220,862	\$180,705	\$401,567						
2021	\$225,279	\$184,319	\$409,598						
Total	\$1,880,575	\$1,538,652	\$3,419,227						

Section 5339 Bus and Bus Facilities

MAP-21 created a new formula grant program under Section 5339, replacing the previous Section 5309 Bus and Bus Facilities Discretionary program. Section 5339 is a capital program that provides funding to replace, rehabilitate, and purchase buses and related equipment, and to construct bus-related facilities. Spokane Transit is the designated recipient of Section 5339 funds. The match ratio for this program is 80% federal and 20% local. The following is a schedule of 5339 apportionments for 2013-2021. Years 2013-2016 are actual apportionments and come from the annual Federal Register. Years 2017-2021 are estimated apportionments and are based on the 2016 actual allocation and the growth rates as released December 1, 2015 in the "Fixing America's Surface Transportation (FAST) Act."

In the table below the "2017 Program of Projects" represents the "Annual Program of Projects" published within the TDP. As part of the annual Program of Projects public process, STA publishes a notice (as part of the TDP update) in the local newspaper and also posts the following statement on the STA website:

- The public hearing will be held in coordination with the TDP process
- The proposed program will be the final program unless amended
- Final notice is considered as part of the Final Adopted TDP

The estimated 2017-2019 apportionments will be used to purchase fixed route coaches for 2018, 2019, and 2020. The 2020-2021 apportionments will be used for either paratransit vans or fixed route coaches. Below are the estimated allocations for Section 5339 funding.

Section 5339 Bus and Bus Facilities								
Year	Federal	Local	Total					
2013	\$881,002	\$220,251	\$1,101,253					
2014	\$901,262	\$225,316	\$1,126,578					
2015	\$886,578	\$221,645	\$1,108,223					
2016	\$818,938	\$204,735	\$1,023,673					
2017	\$835,317	\$208,829	\$1,044,146					
2018	\$852,858	\$213,215	\$1,066,073					
2019	\$870,086	\$217,522	\$1,087,608					
2020	\$889,402	\$222,351	\$1,111,753					
2021	\$907,190	\$226,798	\$1,133,988					
Total	\$7,842,633	\$1,960,658	\$9,803,291					

Fleet Acquisition Plan

Funded and Pro	posed Fixed	d Route Ve	hicle Acqu	isition Plan	2017-202	3	
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>
FLEET AT START							
Diesel Buses	115	108	115	113	113	113	116
Hybrid Electric Vehicles	28	28	28	28	28	28	25
All-Electric Buses	0	0	0	6	6	16	16
Fixed Route Vans	2	0	0	0	0	0	0
Buses to be Surplused	10	6	5	10	16	23	10
Vans to be Surplused	2	0	0	0	0	0	0
New Replacement/Expansion Buses – Electric	3	13	9	10	26	23	16
FLEET AT END	136	143	147	147	157	157	163
FLEET UTILIZATION							
Maximum Peak Requirement	114	120	125	126	135	135	142
Spare Fleet	20	21	22	21	22	22	21
Operating Fleet	134	141	147	147	157	157	163
Contingency Fleet	2	2	0	0	0	0	0

Funded and Proposed Paratransit Vans Acquisition Plan (Directly Operated) 2017-2023							
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	2022	<u>2023</u>
FLEET AT START							
Gasoline Vans	0	0	0	0	0	0	0
Diesel Vans	67	67	67	67	67	67	67
Propane Vans	1	1	1	1	1	1	1
Vans to be Surplused	0	0	10	9	10	10	10
New Replacement Vans – Gasoline	0	0	0	0	0	0	0
New Replacement Vans – Diesel	0	0	10	9	10	10	10
New Replacement Vans - Propane	0	0	0	0	0	0	0
FLEET AT END	68	68	68	68	68	68	68
FLEET UTILIZATION							
Maximum Peak	60	60	60	60	60	60	60
Requirement							
Spare Fleet	8	8	8	8	8	8	8
Operating Fleet	68	68	68	68	68	68	68
Contingency Fleet	0	0	0	0	0	0	0

This fleet replacement plan excludes vans for purchased service; growth of paratransit service is allocated to purchased paratransit services.

Funded and Proposed Vanpool Acquisition Plan 2015 - 2022							
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	2022	<u>2023</u>
FLEET AT START							
Existing Fleet	126	123	125	133	131	141	144
Replacement Vans and Expansion Vans	12	16	19	16	6	18	7
Vans to be Surplused	11	19	17	8	11	8	7
FLEET AT END	127	120	127	141	129	151	144
FLEET UTILIZATION							
Vanpool Operating Fleet	100	97	99	106	104	113	116
Vanpool Spare Fleet (10%)	11	11	11	12	12	13	13
Special Operating Fleet	11	11	11	11	11	11	11
Special Spare Fleet	4	4	4	4	4	4	4
OPERATING PEAK REQUIREMENT	111	108	110	117	115	124	127

Section 7: Operating and Financial Projections

The operating and financial projections included in this plan and are based on the financial assumptions adopted by the Spokane Transit Board of Directors as of December 2016.

Section 7: Operating and Financial Projections

Recent economic fluctuations have been a reminder that the future of revenues and expenditures is often uncertain and challenging to predict. However, working with the best available data and adopting prudent assumptions can provide some guidance for actions that need to be taken in order for Spokane Transit to remain financially sustainable.

The following is a representation of the actual operating numbers from 2016, the budgeted figures for 2017 and the projections for the years 2018-2023.

	2016 Actual	2017 Budgeted	2018 Projected	2019 Projected	2020 Projected	2021 Projected	2022 Projected	2023 Projected
Fixed Route Bus Service								
Revenue Vehicle Hrs.	397,122	408,312	422,554	438,905	454,767	479,633	498,608	500,302
Service Vehicle Hours	419,346	430,843	446,201	463,467	480,217	506,475	526,511	528,300
Revenue Vehicle Miles	5,477,713	5,648,434	5,845,452	6,071,646	6,291,075	6,635,062	6,897,555	6,920,989
Service Vehicle Miles	5,951,216	6,132,574	6,350,743	6,596,490	6,834,886	7,208,608	7,493,791	7,519,251
Passenger Trips	10,261,816	10,400,000	10,762,754	11,179,226	11,583,242	12,216,597	12,699,904	12,743,051
Directly Operated Parat	ransit Service							
Revenue Vehicle Hrs.	76,905	84,104	84,104	84,104	84,104	84,104	84,104	84,104
Service Vehicle Hours	82,512	90,063	90,063	90,063	90,063	90,063	90,063	90,063
Revenue Vehicle Miles	1,140,689	1,260,759	1,260,759	1,260,759	1,260,759	1,260,759	1,260,759	1,260,759
Service Vehicle Miles	1,246,637	1,417,913	1,417,913	1,417,913	1,417,913	1,417,913	1,417,913	1,417,913
Passenger Trips	227,652	235,490	235,490	235,490	235,490	235,490	235,490	235,490
Contracted Paratransit S	Service							
Revenue Vehicle Hrs.	75,949	73,717	76,480	79,290	82,149	85,059	88,019	91,031
Service Vehicle Hours	84,961	82,726	85,750	88,827	91,957	95,142	98,384	101,681
Revenue Vehicle Miles	1,199,484	1,165,256	1,207,711	1,250,909	1,294,864	1,339,587	1,385,093	1,431,396
Service Vehicle Miles	1,414,933	1,404,926	1,454,327	1,504,591	1,555,735	1,607,774	1,660,723	1,714,599
Passenger Trips	201,201	206,408	214,141	222,010	230,016	238,162	246,451	254,885
Special Use Van								
Revenue Vehicle Hrs.	9,678	10,636	10,636	10,636	10,636	10,636	10,636	10,636
Service Vehicle Hours	11,309	11,644	11,644	11,644	11,644	11,644	11,644	11,644
Revenue Vehicle Miles	173,888	182,986	182,986	182,986	182,986	182,986	182,986	182,986
Service Vehicle Miles	193,790	202,811	202,811	202,811	202,811	202,811	202,811	202,811
Passenger Trips	39,197	42,958	42,958	42,958	42,958	42,958	42,958	42,958
Vanpool Services								
Revenue Vehicle Hrs.	31,196	37,853	32,455	33,105	33,767	34,442	35,131	35,833
Revenue Vehicle Miles	1,058,496	1,261,384	1,101,258	1,123,283	1,145,749	1,168,664	1,192,037	1,215,878
Passenger Trips	193,006	248,294	200,803	204,820	208,916	213,094	217,356	221,703

	2016	2017	2018	2019	2020	2021	2022	2023
	Actual	Budgeted	Projected	Projected	Projected	Projected	Projected	Projected
Revenue								
Fixed Route	7.9	8.3	9.8	10.2	12.2	12.7	13.4	14.9
Paratransit	0.6	0.7	0.8	0.8	1.0	1.0	1.0	1.0
Vanpool	0.6	0.6	0.8	0.8	0.8	0.9	0.9	0.9
Total Fare Revenue	\$9.1	\$9.6	\$11.4	\$11.9	\$14.0	\$14.6	\$15.3	\$16.8
Sales Tax	53.6	57.4	63.1	70.4	76.5	78.8	81.2	83.6
Fed. Preventive Maintenance Grant	7.8	7.9	8.1	8.3	8.5	8.5	8.6	8.7
State Special Needs Grant	1.1	1.4	1.6	1.6	1.6	1.6	1.6	1.6
Misc. Investments, Earnings & Other	1.6	1.0	1.1	0.7	0.6	0.6	0.6	0.5
Total Revenue Before Capital Grants	\$73.2	\$77.3	\$85.4	\$92.9	\$101.2	\$104.2	\$107.3	\$111.2
Federal and State Capital Grants	1.8	8.4	14.4	25.5	23.6	31.9	8.3	4.8
Total Revenue	\$75.1	\$85.8	\$99.8	\$118.4	\$124.7	\$136.0	\$115.6	\$116.1
Operating Expense								
Fixed Route	46.2	50.3	54.5	58.3	62.2	67.5	72.1	74.5
Paratransit	12.9	14.5	15.3	16.0	16.8	17.6	18.4	19.3
Vanpool	0.7	0.8	0.8	0.9	0.9	0.9	0.9	1.0
Total Operating Expense	\$59.8	\$65.6	\$70.6	\$75.2	\$79.9	\$86.0	\$91.5	\$94.8
Capital Projects Expenditures								
Federal Portion	0.8	3.7	6.0	9.8	19.8	30.9	8.0	4.8
State Portion	1.1	4.7	8.3	15.7	3.8	1.0	0.3	0.0
Local Portion	11.3	9.1	29.2	18.1	16.5	16.3	27.6	15.4
Fixed Route/Paratransit Fleet	(3.3)	(1.4)	(6.0)	(4.8)	(5.4)	(9.0)	(13.1)	(10.4)
Replacement Fund Distribution								
Total Capital Expenditures	\$9.8	\$16.2	\$37.5	\$38.7	\$34.7	\$39.2	\$22.7	\$9.7
Fixed Route/Paratransit Fleet	1.6	F 4	44.0		0.0		6.0	7.0
Replacement Fund Contribution	1.6	5.4	11.9	10.0	9.9	9.6	6.8	7.8
Cooperative Street /Road and Amenities	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Projects/Other Non-operating Expense	0.8	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Expenses and Expenditures	\$72.0	\$87.2	\$120.0	\$123.9	\$124.5	\$134.8	\$121.0	\$112.4
Change in Cash Balance	\$3.1	(\$1.4)	(\$20.2)	(\$5.5)	\$0.2	\$1.3	(\$5.4)	\$3.7
Beginning Cash Balance	53.9	57.0	55.6	35.3	29.8	30.0	31.3	25.9
Ending Cash Balance	57.0	55.6	35.3	29.8	30.0	31.3	25.9	29.6
Self-Insurance Reserve	(5.5)	(5.5)	(5.5)	(5.5)	(5.5)	(5.5)	(5.5)	(5.5)
Board Designated Reserves	(14.0)	(14.8)	(15.5)	(16.2)	(16.9)	(17.8)	(18.7)	(19.2)
Cash Balance After Reserves	\$37.5	\$35.3	\$14.3	\$8.1	\$7.6	\$8.0	\$1.7	\$4.9

^{1.} Figures in this table are in millions of dollars and rounded to the nearest 100 thousand.

^{2. 2018-2023} Operating Revenue and Expenses are generated from the forecast model 2017 Forecast V1.

^{3. 2017-2023} Capital expenses are generated from the CIP updated 4/17/2017; 2017 based on forecast as of 4/17/2017.

^{4. 2017} Budget represents the budget adopted in December 2016 and does not represent projected amounts except for 2017 Capital.

^{5. 2016} Ending cash balance excludes the Fleet Replacement Fund (\$4.3 Million).

Appendix

Appendix A – Performance Measures

Adopted by the Spokane Transit Board of Directors December 16, 2017.

I. Ensure Safety

Emphasize safety of our customers and employees in all aspects of our operations.

	Accide	ent Rate (Property)	
Category	Measurement	Goal	Measurement Frequency
Fixed Route	Preventable Accidents	0.08 (or less) per 10,000 miles	Quarterly
Paratransit	Preventable Accidents	0.10 (or less) per 10,000 miles	Quarterly
	Injury Rate	e (Employee Days Lost)	
Category	Measurement	Goal	Measurement Frequency
Fixed Route	Work Days Lost Due to Injury	Less than 0.02 per 1000 employee hours	Quarterly
Paratransit	Workers Comp Lost Days	Less than 0.04 per 1000 employee hours	Quarterly
Maintenance	Workers Comp Lost Days	Less than 0.05 per 1000 employee hours	Quarterly
	Injury Ra	te (Employee Claims)	
Category	Measurement	Goal	Measurement Frequency
Fixed Route	Claims per 1,000 Hours	Less than 0.05 Claims per 1,000 Hours	Quarterly
Paratransit	Claims per 1,000 Hours	Less than 0.08 Claims per 1,000 Hours	Quarterly
Maintenance	Claims per 1,000 Hours	Less than 0.09 Claims per 1,000 Hours	Quarterly

2. Earn and Retain the Community's Trust

Engender trust and accountability and satisfy and exceed the expectations of citizens, customers, and employees; increase ridership; provide service that is responsive and tailored to the area's needs.

Ridership								
Category	Measurement	Goal	Measurement Frequency					
Fixed Route	Number of Unlinked Trips	Grow Ridership by 1.5% from 2016 (approximately 10.3 million trips)	Monthly					
Paratransit	Number of Unlinked Trips	0.5% Increase from 2016 (approximately 470,000 trips)	Monthly					
Vanpool	Number of Unlinked Trips	Sustain 2016 ridership level (approximately 190,000 trips)	Monthly					
	Serv	ice Effectiveness						
Category	Measurement	Goal	Measurement Frequency					
Fixed Route	Passengers per Revenue Hour	25 or above system Wide Average	Quarterly					
Paratransit	Passengers per Revenue Hour	3.0	Quarterly					
	Customer Security							
Category	Measurement	Goal	Measurement Frequency					
Fixed Route	Response to Questions on Annual Survey: Customer Assessment of Personal Safety and Drivers Driving Safe	4.5 (or above) average*	Annually					
Paratransit	Response to Questions on Annual Survey: Customer Assessment of Personal Safety and Drivers Driving Safe	4.5 (or above) average*	Annually					
	Public Outreach							
Category	Measurement	Goal	Measurement Frequency					
Agency Wide	Response to question on annual community survey: STA does a Good Job Listening to the Public	4.5 (or above) average*	Annually					

^{*} out of 5

3. Provide Outstanding Customer Service

Provide consistently high-quality service to customers at every interaction with Spokane Transit; be rated by customers, the community, and employees as providing excellent customer service as measured annually in surveys.

On Time Performance								
Category	Measurement	Goal	Measurement Frequency					
Fixed Route	0 to 5 Minutes from Scheduled Time Point	90% On Time	Quarterly					
Paratransit	0 to 30 Minutes from Scheduled Pick Up Time	95% On Time	Quarterly					
		Call Center						
Category	Measurement	Goal	Measurement Frequency					
Fixed Route Abandon Rate	Percent of Calls Abandoned in Comparison to the Total Call Volume	4% or Below	Monthly					
Paratransit Abandon Rate	Percent of Calls Abandoned in Comparison to the Total Call Volume	4% or Below	Monthly					
Fixed Route Service Level	Percent of Time Calls are Answered Within the Goal Period	90%/60 Seconds	Monthly					
Paratransit Service Level	Percent of Time Calls are Answered Within the Goal Period	90%/60 Seconds	Monthly					
	Profess	ionalism and Courtesy						
Category	Measurement	Goal	Measurement Frequency					
Fixed Route	Quality Counts Survey Response to: "Operator Professional and Courteous Throughout the Trip"	4.5 (or above) average*	Monthly					
Paratransit	Quality Counts Survey Response to: "Operator Professional and Courteous Throughout the Trip"	4.5 (or above) average*	Monthly					
Administration/ Customer Service/ Paratransit Reservations/ Security	Quality Counts Survey Response to: "Employee was Professional and Courteous Throughout the Call/Interaction"	4.5 (or above) average*	Monthly					
	Driver Announcements/Introduction							
Category	Measurement	Goal	Measurement Frequency					

Fixed Route	Quality Counts Survey Response to: "Published stops are announced"	95% (or above) on Quality Counts Surveys.	Monthly						
Paratransit	Quality Counts Survey Response to: "Operator Identifying Himself/Herself at Pick- Up"	90% (or above) average on Quality Counts Surveys	Monthly						
	Cleanliness of Coach/Van								
Category	Measurement	Goal	Measurement Frequency						
Fixed Route	Response to Quality Counts Survey	Score 90% (or above) on Quality Counts survey	Monthly						
Paratransit	Response to Quality Counts Survey	Score 90% (or above) on Quality Counts Survey	Monthly						
		Complaint Rate							
Category	Measurement	Goal	Measurement Frequency						
Fixed Route	Number of Complaints Received	8 complaints (or less) per 100,000 boardings	Monthly						
Paratransit	Number of Complaints Received	8 complaints (or less) per 10,000 boardings	Monthly						
	Mai	ntenance Reliability							
Category	Measurement	Goal	Measurement Frequency						
Fixed Route	Number of Road Calls	Less than 1 per 7,500 Miles	Monthly						
Paratransit	Number of Road Calls	Less than 1 per 75,000 Miles	Monthly						

^{*} out of 5

4. Enable Organizational Success

Have a well-trained and highly productive workforce; promote healthy dialogue on important issues. Have an active and engaged Board of Directors.

Training Rate (Employee)							
Category	Measurement	Goal	Measurement Frequency				
Fixed Route	Complete Advanced Operator Training	8 Hours per Operator Annually	Quarterly				
Paratransit	Complete Advanced Operator Training	8 Hours per Operator Annually	Quarterly				
Maintenance	4 Major Component Training Events + Variety of General Professional Classes	Invest average of 25 hours per maintenance employee per year	Annually				
Managers/ Supervisors/ Administrative	Scheduled Professional Development Class	100% of population Receive Either on-Site or off-Site Training Event per Year	Annually				
	Annu	al Employee Feedback					
Category	Measurement	Goal	Measurement Frequency				
Fixed Route	Supervisor Conducts Formal Ride Check/Ride Along	100% of Operators Receive a Successful Evaluation on a Ride Check/Ride Along Annually	Quarterly				
Paratransit	Supervisor Conducts Formal Ride Check/Ride Along	100% of Operators Receive a Successful Evaluation on a Ride Check/Ride Along Annually	Quarterly				
		Governance					
Category	Measurement	Goal	Measurement Frequency				
Board Development	Attendance at a Transit- Related Conference/Training Event	Two Board Members Attend Annually	Annually				

5. Exemplify Financial Stewardship

Operate an efficient, cost-effective operation; maintain tight control of operational, administrative, and capital expenditures of public resources; establish reasonable, user-based revenue targets; plan for future operational and capital needs.

		Cost Efficiency		
Category	Measurement	Goal	Measurement Frequency	
Fixed Route	Cost per Revenue Hour	Below 95% of Average Cost of Urban Systems in Washington State	Quarterly	
Paratransit	Cost per Revenue Hour	Below 95% of Average Cost of Urban Systems in Washington State	Quarterly	
		Cost Effectiveness		
Category	Measurement	Goal	Measurement Frequency	
Fixed Route	Cost per Passenger	Below 95% of Average Cost of Urban Systems in Washington State	Quarterly	
Paratransit	Cost per Passenger	Below 95% of Average Cost of Urban Systems in Washington State	Quarterly	
	Cost R	ecovery from User Fees		
Category	Measurement	Goal	Measurement Frequency	
Fixed Route	Farebox Return	At least 20%	Quarterly	
Paratransit	Farebox Return	At least 5%	Quarterly	
Vanpool	Fare Revenue Compared to Operational and Administrative Expenses (not including Special Use Vanpool)	100%	Quarterly	
		Maintenance Cost		
Category	Measurement	Goal	Measurement Frequency	
Fixed Route	Cost per Total Mile by Fleet	\$1.28 (or less) per Mile	Quarterly	
Paratransit/ Vanpool	Cost per Total Mile	\$0.91 (or less) per Mile	Quarterly	
		Financial Capacity		
Category	Measurement	Goal	Measurement Frequency	
Financial Management	Adherence to Approved Operating Budget	Operate at, or Below, Budgeted Expenditures	Quarterly	
Service Level Stability	Number of Years Current Service Level can be Sustained	6 Years	Annually	
Ability to Sustain Essential Capital Investments	Fully Funded Capital Improvement Plan	6 Years	Annually	
Public Perception	Answer to Question on Annual Community Survey: STA is Financially Responsible	4.5 (or above)*	Annually	

^{*} out of 5

Appendix B – System Ridership, Miles & Hours 1996 - 2016

	Fixed Rout	e Ridership, Mile and Hours	
Year	Annual Revenue Hours	Annual Revenue Miles	Total Passengers
1996	371,431	5,330,929	7,831,964
1997	374,718	5,389,263	8,171,745
1998	377,509	5,411,212	7,944,416
1999	375,175	5,308,483	8,099,072
2000	356,977	4,962,786	8,512,225
2001	336,401	4,641,901	8,370,460
2002	348,675	4,753,745	7,522,394
2003	351,239	4,789,262	7,504,713
2004	354,985	4,839,102	7,740,360
2005	369,494	5,031,171	7,688,002
2006	402,533	5,570,692	8,408,678
2007	406,008	5,592,842	9,436,662
2008	414,751	5,718,006	11,110,476
2009	418,247	5,782,329	11,152,841
2010	414,364	5,772,668	10,710,528
2011	397,000	5,539,541	10,831,987
2012	381,167	5,313,529	11,031,338
2013	383,357	5,317,034	11,087,049
2014	392,087	5,446,828	11,324,434
2015	395,972	5,480,629	10,815,736
2016	397,122	5,477,713	10,261,816

	Paratransit Ridershi	p, Miles and Hours; Combine	d Service
Year	Annual Revenue Hours	Annual Revenue Miles	Total Passengers
1996	149,425	2,326,050	453,341
1997	150,178	2,523,866	437,155
1998	144,944	2,479,090	435,412
1999	149,508	2,449,312	435,153
2000	148,814	2,353,028	430,920
2001	153,565	2,349,728	431,210
2002	155,983	2,386,941	435,341
2003	159,421	2,462,488	454,503
2004	158,491	2,401,305	456,969
2005	158,744	2,333,365	463,207
2006	167,309	2,549,716	493,981
2007	172,776	2,675,985	506,710
2008	178,959	2,724,953	516,516
2009	175,081	2,685,157	521,578
2010	172,744	2,592,443	517,192
2011	166,263	2,368,569	485,551
2012	163,479	2,532,907	490,106

	Paratransit Ridership, Miles and Hours; Combined Service											
<u>Year</u>	Annual Revenue Hours	Annual Revenue Miles	Total Passengers									
2013	163,222	2,517,992	483,038									
2014	160,503	2,462,003	475,171									
2015	161,390	2,492,302	463,463									
2016	162,433	2,515,454	467,286									

	Paratransit Ridershi	p, Miles and Hours; Directly (Operated
Year	Annual Revenue Hours	Annual Revenue Miles	Total Passengers
1996	93,601	1,489,913	289,274
1997	91,310	1,523,400	268,894
1998	89,671	1,526,709	275,330
1999	84,796	1,377,197	256,744
2000	86,281	1,334,007	259,370
2001	89,814	1,358,293	263,196
2002	93,638	1,377,785	273,496
2003	95,167	1,418,077	288,434
2004	89,156	1,286,478	274,634
2005	87,625	1,229,340	273,581
2006	89,590	1,280,784	276,408
2007	88,894	1,305,017	275,130
2008	91,129	1,337,188	277,528
2009	90,765	1,307,371	277,200
2010	84,769	1,213,471	258,640
2011	84,439	1,229,362	254,171
2012	85,246	1,272,186	257,891
2013	82,630	1,215,021	251,273
2014	81,138	1,186,434	247,941
2015	80,123	1,189,206	232,508
2016	76,807	1,138,893	226,888

	Paratransit Ridership, M	liles and Hours; Purchased Tr	ransportation
Year	Annual Revenue Hours	Annual Revenue Miles	Total Passengers
1996	55,824	836,137	164,067
1997	58,868	1,000,466	168,261
1998	55,273	952,381	160,082
1999	64,712	1,072,115	178,409
2000	62,533	1,019,021	171,550
2001	63,751	991,435	168,014
2002	62,345	1,009,156	161,845
2003	64,254	1,044,411	166,069
2004	69,335	1,114,827	182,335
2005	71,119	1,104,025	189,626
2006	77,719	1,268,932	217,573
2007	83,882	1,370,968	231,580
2008	87,830	1,387,765	238,988
2009	84,316	1,377,786	244,378
2010	87,975	1,378,972	258,552
2011	81,824	1,275,612	231,380

	Paratransit Ridership, M	liles and Hours; Purchased Tr	ansportation
<u>Year</u>	Annual Revenue Hours	Annual Revenue Miles	Total Passengers
2012	78,233	1,260,721	232,215
2013	80,592	1,302,971	231,765
2014	79,365	1,275,569	227,230
2015	81,267	1,303,096	230,955
2016	85,626	1,376,561	240,398

NOTE: Purchased Transportation figures include Special Use Van

	Vanpool	Ridership, Miles and Hours	
Year	Annual Revenue Hours	Annual Revenue Miles	Total Passengers
1996	7,733	253,560	77,112
1997	8,414	277,711	89,167
1998	9,110	293,292	87,668
1999	7,165	236,335	68,559
2000	6,531	225,726	66,620
2001	8,221	299,738	85,500
2002	8,881	312,141	88,263
2003	10,334	352,741	102,426
2004	9,938	352,415	101,971
2005	15,157	490,835	129,548
2006	17,462	609,385	163,826
2007	18,720	686,661	166,996
2008	24,267	893,380	224,264
2009	23,703	888,699	209,822
2010	24,198	907,418	208,480
2011	27,304	1,025,192	232,816
2012	33,220	1,189,701	250,436
2013	34,313	1,126,943	241,257
2014	36,651	1,174,536	246,331
2015	33,434	1,114,100	219,578
2016	31,196	1,058,496	193,006

Appendix C – 2016 Fuel Consumption

Service Type	Gallons of Diesel Fuel	Gallons of Gasoline	Gallons of Propane
Fixed Route	1,133,890	-	-
Directly Operated	111,563	21,798	2,726
Paratransit			
Purchased Paratransit	137,274	20,583	-
Vanpool	-	69,869	

Appendix D – 2016 Reportable Collisions, Injuries, and Fatalities

Reportable Events*	Fixed Route	Vanpool	Directly Operated Paratransit	Purchased Paratransit
Collisions	4	0	1	1
Collison Related Injuries	2	0	0	0
Collision Related Fatalities	0	0	0	0
Non-Collision Related Injuries	17	0	0	0

^{*}As reported to the draft 2016 National Transit Database. Includes events equaling or exceeding \$25,000 in damages, events in which medical attention was sought away from the scene, events in which the vehicle was towed from the scene or evacuations.

Appendix E - Asset Management Plan

Spokane Transit Authority must submit and Asset Management Plan (AMP) to the Washington State Department of Transportation. As part of the approved AMP, a separate annual inventory is included as part of the Transit Development Plan to the Washington State Department of Transportation.

Per the Washington State Department of Transportation, "as a condition of receiving state funds, publicly owned transit systems are required to submit an asset management plan to the Washington State Transportation Commission for certification. The plan must inventory all transportation system assets and provide a preservation plan based on the lowest life-cycle cost (LLCC) methodologies."

The AMP inventory includes:

- 1. Rolling Stock (all passenger service vehicles owned by the agency)
- 2. Facilities (all facilities with a replacement value of \$25,000 or greater)
- 3. Equipment (all equipment with a replacement value of \$100,000 or greater)

The inventory includes, but is not limited to, the asset's Condition, Age, Remaining useful life and Replacement Cost.

FIXED ROUTE - OWNED ROLLING STOCK 12/31/2016

ent.		-		jement System ory & Verification o	f Contin	ued Use			Informatio	n for the ag	ency/organizat	tion listed and b	loventories rolle hat project equi	posteret prof	rchresed the	оций и	state
	342 (connig ococic		ary at vermitation o	- Contain	Fleet - Fix	ed Route		agreement		mont is still he	ing assed in acco	wdence with the	terms and	d condition	s of the	a grant
ae	enew/0	rganization:	Spoka	ine Transit Authority						1	E-1/1		1				
a,		eporting Year:		(12/31/2018)					<<	dan	-/50	Mary Company	t/OPS		27/20	5 17	7
	•	oporang raun.	2011	(IZIO IIZO TO)					Simontino	and Title	- 1 J	011	70,0		7	Date	
								100	Cigrician.	ouro ime	·					Date	1
		,					Moeta	is the				Performs its					\vdash
			Vehicle	Vehicle Identification	Agency	Actual Life	Pinancial	Vehicle	Agency's	Agency's	Maintenance	Designed	Replacement	AUA	Seating	Fuel	wsbo
Vo.	Year	Make/Model	Code	Number (VIN)	Vehicle	Odemeter	Needs of SGR	Safe?	ULU	ULB	Current	Punction	Cost (\$)	Access	Capacity		Titte
					Number		(Yes/No)	(YesiNo)	(Year)	(Miles)	(YeslNo)	(Yes/No)		(Yes/No)	,	.,,,	dyesh
1	2082	NEW PLYER 02"	5	2FYDQUM1X2U02M373	2261	462736	Yea	Yes	15	555,000	Yea	Yes	29,657	YES	62+2	Dft	NO
2	2002	NEW FLYER 69"	5	2FYD2UM112U024374	2262	510345	Yes	Yes	15	655,000	Yes	Yes	67,334	YES	62+2	DE	NO
8	2002	NEW FLYER 60'	5 2	2FY02UM182UXX4941 19GGG27FX21073084	2283 2301	400%18 572379	Yes Yes	Yes	15	845,000	Yes Yes	Yes Yes	30,138 490,428	Yes	82+2 30+2	DF	NO NO
6	2003	GILLIG 35	2	15008271731073385	2502	589709	Yes	Yes	16	845,000	Yes	Yea	490,428	YES	30+2	DF	NO.
5	2000	GILLIG 35"	2	15GGBZ7[131073386	2303	560098	Yes	Yes	15	845,000	Yes	Yes	480,428	YES	30+2	DF	NO
7	2003	OILLIG 35"	2	15368271331073387	2304	615450	Yes	Yes	15	645,000	Yes	Yes	490,428	Yels	30+2	1001	No
9	5000	CULTIG 39.	2	180008271531073388	2305	592548	Yes	Yes	15	845,000	Yes	Yes	490,428	YE8	30+2	DE.	NO.
0	2003	GITTIC 29,	2	150005071731073255	2206	20/344	Yes	Yes	15	645,000	Yes	Yes	490,426	YILIS	30+2	Dit	NO
10	2003	GILLIG 35"	2 2	15968271331073380 15368271531073391	2307	562870 594009	Yes No	Yes	16	645,000 645,000	Yes	Yes Yes	490,428 490,428	YES YES	30+2 30+2	OF DF	NO NO
12	2000	GILLIG SV	2	15GGB271731073382	2309	586570	Yes	Yes	15	845,000	Yes	Yes	490,428	YES	30+2	DF	NO.
B.	2003	CITTIC 28.	2	16008271931073393	2210	594305	No	Yes	15	645,000	Yes	Yes	490,428	YHS	30+2	DF	NO
4	2003	RILLIG 35"	2	15968271131073316	2311	593104	Yes	Yes	15	845,000	Yes	Yes	460,426	Y68	30+2	DF:	NO
5	2003	CITTIC 36	2	15GC8971331073017	2312	591833	No	Yes	15	645,000	Yes	Yes	460,428	YES	30+2	DF	NO
17	2003	GILLIG 35"	- 2	19369271531073048 19365271231093831	2313	588948 376337	Yes	Yes	16	845,000	Yes	Yes	480,428	YES YES	30+2	DF	NO MO
10	2003	GILLIG 29°	1 2	16GGE271631060823	2336	385302	Yes	Yes	15 15	645,000	Yes	Yes Yes	459,232 459,232	YES YES	24+2	DF	NO NO
9	2001	GILLIC 25	1 4	16GC22/183/100924	2236	300121	Yes	Yes	15	645,000	Yes	Yes	459,232	YES	24+2	Dir.	NO.
0	20000	GILLIG 29"	4	15/36E271X31090825	2357	343495	Yes	Yes	16	845,000	Yes	Yes	459,232	YE8	24+2	0F	NO.
٢	2003	CALLIC 29°	. 4	15G0E271131090826	2556	348133	Yes	Yes	15	645,000	- Yes	Yes	450,222	YES	24+2	D(F	No.
2	2005	GILLIG 36'	2	15GGB291451074510	2501	489476	Yes	Yes	15	845,000	Yes	Yes	483,384	AE8	30+2	DE	INC.
4	2005	GILLIG 35'	2 2	15/36/2016/510/4551 15/36/2016/510/4552	2502 2503	488313 493004	Yes	Yes	15	645,000	Yes	Yes	483,384	YES	30+2	DF	No.
5	2005	GITTIG 38,	2	15GCB001X51074512	2504	478205	Yes	Yes	15 15	845,000 845,000	Yes Yes	Yes Yes	483,384 483,384	YES YES	30+2	DF	No No
5		GITTIE 32,	2	15GGB291151074554	2505	495599	Yes	Yes	16	645,000	Yes	Yes	463,284	YE8	30+2	DE	No.
7	2006	GILLIG 35°	2	16/3/08/291351074555	2506	479930	Yea	Yes	15	645,000	Yes	Yes	483,284	YES	30+2	DF	NO
18	2005	GILLIG 35°	2	15GGB291551074556	2507	485459	Yes	Yes	15	645,000	Yes	Yes	483,384	YES	30+2	DF	NO.
9		GILLIG 35"	2	16/3/08/2017/51074557	2508	468283	Yes	Yes	15	645,000	Yes.	Yes	483,384	Yes	30 + 2	DN:	No
90 31	2005	GILLIG 35'	2 2	15GGB291951674558 16GGB201051674559	2509 2510	482055 478438	Yes Yes	Yes	15 15	645,000 845,000	Yes Yes	Yes Yes	463,384	YES	30+2 30+2	DF DF	NO NO
12		GILLIG 40"	1	15GGE291761077750	2510	501699	Yes	Yes	15	750,000	Yes.	Yes	483,384 611,288	YES	40+2	DF	NO.
99	2008	GILLIG 40°	l i	15GC0291981077751	2602	507228	Yea	Yes	15	750,000	Yes	Yes	511,288	YES	40+2	DF	NO
	1005	GILLIG 40°	1	15GGD291061077752	2000	\$19790	Yes	Yes	15	750,000	Yes	Yes	\$11,288	YES	40+2	DF	NO.
	.5006	GILLIG 40°	1 1	16/360201281077753	2604	532128	Yes	Yes	16	750,000	Yes	Yes	611,286	YES	40+2	DP	NO
6	2000	GILLIG 40° GILLIG 40°	!!	(SGGD091401077754	2006	435245 636662	Yes	Yes	15	750,000	Yes.	Yes	511,256	YES	40+2	Dit	No
17	2009	GILUG 40°	1 :	16380291681077756 18GG0091851077756	2606 2607	538727	Yes	Yes	15 15	790,000 750,000	Yes Yes	Yes Yes	511,288 511,388	YES	40+2 40+2	DE.	NO NO
9	2008	GILLIO 40°	l i	16GCC291X91477757	20108	508667	Yes	Yes	15	750,060	Yes	Yes	511,288	YEB	40+2	DF	NO.
o	2006	GILLIG 40°	i	15GGD291161077756	2009	912216	Yes	Yes	15	750,060	Yes	Yes	511,286	YES	40+2	DF.	N.
15	2006	GILLIS 40°	1	16/300291381077759	2610	901063	Yes	Yes	16	750,000	Yes	Yes	611,288	YE8	40+2	DF	No.
2	2006	GILUD 40*	1 1	16GGDGS1XX1077700	2011	525425	Yes	Yes	15	750,000	Yes	Yes	511,256	YES	40+2	Dit	No
3 4	2006	GILUS 40' GILUG 40'	!	1638B291861077761 16GGB291X51077762	2612 2613	517999 505535	Yes	Yes	16 15	750,000 790,000	Yes	Yes	511,288	YES YES	40+2 40+2	DE	NO NO
5	2006	GILLIG 40'		15GGB291761077762 15GGB291161077763	2614	611076	Yes	Yes	15 15	750,000	Yes Yes	Yes	611,288 611,288	YES	40+2	DF:	l N
ė	2006	GILLIG 40'	1 1	15/3/08/29/136/1077764	2615	623560	Yes	Yes	15	750,000	Yes	Yes	511,288	YES	40+2	DP-	I NO
7	2006	GILLIS 40°	1	16/3/0291991077786	2616	628061	Yes	Yes	15	760,000	Yes	Yes	611,288	YE8	40+2	DF	N/
â	2006	GILLIG 40'	1.1	150900091481677766	2017	525464	Yes	Yes	15	750,000	Yes	Yes	611,240	Yes	40+2	1364	No
3	2006	GILLIB 40°	!	16G8D291881077767	2618	531999 mineros	Yes	Yes	16	750,000	Yes	Yes	611,288	YE8	40+2	DE	N.
1	2005	GBLIG 40' NEW PLYER 60'	5	15GG00918G1677768 6FYD4Y8186C011037	2619	363642	Yes	Yes Yes	15 16	789,000 605,000	Yes Yes	Yes	911,288 786,285	YES	40+2 62+2	DF	NO NO
r	2007	NEW FLYER OF	8	5FYD4Y8105C031037	2991	372703	Yes	Yes	15	655,000	Yea .	Yes	788,285	YES	62+2	DE-	l N
ì	2007	NEW FLYER 60"	5	8FYD4YS128C831639	2993	384409	Yes	Yes	15	866,000	Yes	Yes	788,285	YES	62+2	DF	N N
ï	2007	NEW PLYER 60"	- 5	5FYDY'8195C631040	2884	367127	Yes	Yes	15	565,000	Yes	Yes	788,285	Yels	6242	D(ri	N
5	2007	NEW FLYER 60*	- 6	BFYD4Y8106C031041	2995	373627	Yes	Yes	16	665,000	Yes	Yes	788,285	AE8	62+2	DF	N
7		NEW PLYER BU		8FYD4YS128C031042	28985	309166	Yes	Yes	15	\$85,000	Yes	Yes	788,285	Y185	6242	Dis	N/s
Η	2007	GILLIG 35°	2 2	16G9B271571078495 15G9B271771078498	2701 2702	395919 395910	Yes	Yes	86 15	845,000 645,000	Yes Yes	Yes	690,202 590,202	YES	39+2	DF	N N
ì		BILLIG 35	2	\$50GB271971078437	2702	390440	Yes	Yes	16	845,000	Yes	Yes	630,202	YES	3912	DF	l N
i	2007	CILLIC 40°	1	15/0/00/27/12/10/18418	2704	460538	Yes	Yes	15	750,000	Yes	Yes	542,606	YES	3912	DPI	N
3	2007	GILLIG 40°	1	15G/3D271471676419	2705	459140	Yes	Yes	15	750,000	Yes	Yes	642,608	YES	39+2	DF	10
1	2007	BILLIG 40°	1	15/3/3D271071078420	2705	462768	Yes	Yes	15	750,000	Yes	Yes	542,005	YES	3912	DF	N
Ц	2007	GILLIG 40"	!!	95 G/3D271271076421	2707	695477	Yes	Yes	16	750,000	Yes	Yes	542,608	YE8	38+2	DF	N
		GILLIG 40°	1	150/00271471076422	2705	441409	Yes	Yes	15	750,000	Yes	Yes	542,693	YES	3912	10	N
1	2007	BILLIG 40' BILLIG 40'	1	16/3/3/271671678422 16/3/3/271671678424	2709 2710	449987 449769	Yes Yes	Yes	16 16	780,000 780,000	Yes Yes	Yes Yes	642,608 842,608	YES YES	39+2 39+2	DF DF	N N
H		GILLIG 40'	- 1	15GG0271X71078425	2711	432526	Yes	Yes	15	750,000	Yes	Yes	542,608	YES	39+2	DF.	10
i	2007	CHLIG 40°	i	15/3/3/271171078428	2712	440047	Yes.	Yes	15	750,000	Yes	Yes	542,608	YES	3912	DF	13
Đ.	2907	GILLIG 40°	1	15GG0271371676427	2213	463054	Yes.	Yes	15	750,000	Yes	Yes	542,608	YES	2942	8F	NX.
Ď.		CILLIS 40°	1	159/30/271571078428	2714	462329	Yes	Yes	15	750,000	, Yes	Yes	542,608	YES	39+2	OF	NO.
1		GRITIO 40,	1	19GGD271771078429	2915	442953	Yes	Yes	15	750,000	Yes	Yes	542,606	YES	29+2	OF	NO
3	2007	GILLIG 40' GILLIG 40'	1	158G0271871078480 VSGGD271571078434	2716 2717	438958 436942	Yes	Yes	15	750,000	Yes Yes	Yes	542,500 S	YES	39+2	D.F	100 100
41	6997	ON THE ST	-	15GGD271571078431	73	35312844	Yes	Yes	:3	750,000	105	Yes	\$ 37,294,182	169	3842	SAP.	69

FIXED ROUTE - OWNED ROLLING STOCK 12/31/2016

(colin				ement System ory & Verification	of Contin	ued Use Fleet - Fix	ed Route		informatio	n for the ap int agraem	gency/organizal	tion listed and t	laventaries refle hat project equi buce wild the le	pment pur	chased thr	ough a	r statu o
ge		Organization: teporting Year:		ane Transit Authority (12/31/2016)					\leq	f)	Sin	oinfe	505		27 F	Sis /	17
_				1			Meets	Is the	Jane Grand Bare	Fighto 17700.	ž	Performs its				Date	
lo.	Year	Make/Motici	Vehicle Code	Vehicle Identification Number (VIN)	Agency Vehicle Number	Actual Life Odometer	Financial Needs of SGR (Yes/No)	Vehicle Safe? (Yes/No)	Agency's ULB (Year)	Agency's ULB (Miles)	Maintenance Current (Yes/No)	Designed Function (YealNo)	Replacement Cost (\$)	ADA Access (YesiNo)	Scating Capacity	Fuel Type	WSD0 Title (yes/r
1	2007	GILLIG HEV 40°	1	16660901771078432	7001	424024	Yes	Yes	16	760,000	Yes	Yes	879,769	YES	38+2	0E	NO
2	2007	GILLIG HEV 40'	1 1	15GGD901971078433 15GGD901071078434	7002	432492	Yes	Yes	15	750,000 750,000	Yes	Yes Yes	679,759	Y85 YES	39+2 39+2	66	NO NO
3 4	2007	ELDORADO VAN	11	1FDXE45PX7DA56071	512	432476 65935	Yes	Yes	10	221000	Yes	Yes	879,769 101,034	YES.	1512	DP	NO.
5.	2007	ELDORADO VAN	1 11	1F0XE45P37DA99073	514	60744	Yes	Yes	10	221000	Yes	Yes	101,034	YES	5942	DF	FX.
6	2006		1	16GG0271081676933	28901	408043	Yes	Yes	15	750,000	Yes	Yes	641,026	YES	30+2	EIF!	N N
7	2008	BILLIB 40*	1	19860271281676804	2902	408937	Yes	Yes	15	780,000	Yes	Yes	541,095	YES	38+2	CF	10
8	2006		1 1	15GGD2714816795G5	2003	407290	Yes	Yes	15	750,000	Yes	Yes	541,035	YES	3942	EZF:	l N
8	2004	88LU8 40*	1 1	16860273881676906	2904	413600	Yes	Yes	16	790,000	Yes	Yes	541,098	YES	39+2	CF	N
10	2005		1 !	159000271861079907	2805	410514	Yes	Yes	15	750,000	Yes	Yes	541,094	Yes	39+2	OF.	N.
11	2006		1 :	19980271X81079608 19960071181079603	2909 2807	405481 403576	Yes Yes	Yes	16 15	750,000 750,000	Yes Yes	Yes Yes	641,098 541,098	YES YES	39+2 39+2	CF DF	N N
12	2006		1 1	15880271881079810	2908	409481	Yes	Yes	15	750,000	Yes	Yes	541,098	YES	38+2	DF	l ñ
4	2008		l i	15GGD271X81G79511	2009	395574	Yes	Yes	15	750,000	Yes	Yes	541,035	YES	3912	DF	6
15	2008	GRUG 40'	1 1	1906D271181079612	2810	414019	Yes	Yes	15	750,000	Yes	Yes	541,098	YES	38+2	DF	6
15	2006		1 1	(5GGD071381679813	2011	411336	Yes	Yes	15	750,000	Yes	Yes	541,031	YRS	3942	EII!	l ii
7	2006		1 1	19890271681076614	2912	412278	Yes	Yes	15	750,000	Yes	Yes	541,098	YES	38+2	0F	į i
5	2/006		1 1	10GGD271781079618	2013	397963	Yes	Yes	15	750,000	Yes	Yes	541,098	YES	3942	UF	
9	2976	98JJ9 40*		16360271961079616	2914	357060	Yes	Yes	15	750,000	Yes	Yes	641,098	YE8	38+2	DF.	-;
9	2006	GILLIG HEV 40'	<u>-</u>	159,000001061075617	8001 8002	393006	Yes	Yes	15	750,000	Yes	Yes	709,714	YES YES	39+2 38+2	DE	;
2	2008	GILLIG HEV 40	⊢:-	19990301281079918 19990301481079919	8002 8003	412856 309155	Yes Yes	Yes	15 15	750,000 750,000	Yes Yes	Yes	799,714 789,714	YES	3942	DE	;
5	2009			19880801091679620	8004	397930	Yes	Yes	15	750,000	Yes	Yes	789,754	YES	3812	DE	;
î	2006		⊢÷-	15GGD301981079621	8005	398452	Yes	Yes	15	750,000	Yes	Yes	789,714	YES	3942	DE	Ιi
5	2006	GILLIS HEV 40'	i i	15360303481078622	6006	400025	Yes	Yes	16	760,000	Yes	Yes	789,714	YES	39+2	DE	Li
ŝΤ	2009		5	SFYD4YS1XXXXXXX18	2981	803403	Yes	Yes	10	565,600	Yes	Yes	603,754	Yels	82+2	DF.	\Box
7	2009	NEW FLYER 60'	- 5	6FYD4Y81193086419	2992	299554	Yes	Yes	15	\$55,000	Yes	Yes	890,764	YE8	62+2	ŒF	1 1
5	2000	MEM LITTER 00.	- 5	5FYD4YS18889056420	25953	279068	Yes	Yes	15	555,000	Yes	Yes	500,764	Yes	82+2	125	1
8.	2004		- 5	\$FYD4Y31X9B004421	2994	291269	Yes	Yes	15	555,000	Yes	Yes	690,754	YES	62+2	QF.	-
0	2009		1 ! !	150.00271191176245	2991	367074	Yes	Yes	15	750,000	Yes	Yes	490,744	YES	38+2	GF	T !
1	2008	GILLIS 40'	!	19380271391176246 19380271591176247	2902 2903	352998 576067	Yes Yes	Yes	15 15	750,000 750,000	Yes Yes	. Yes	490,744 490,744	YES YES	39+2 39+2	DF DF	;
۶.,	2009		1 1	15660271791176248	2904	367781	Yes	Yes	15	750,000	Yes	Yes	490,744	YES	3942	DF	Hi
	000		;	16GGD271991176249	23326	355280	Yes	Yes	15	750,000	Yes	Yes	499,744	Yes	3042	EF.	;
	2008		Li	109 90271591 176260	2905	355417	Yes	Yes	15	750,000	Yes	Yes	490,744	YES	39+2	DF	Ιi
e í	2008		l i	150 00271791178261	2907	304558	Yes	Yes	15	750,000	Yes	Yes	499,744	YES	30+2	DF	Ιi
ī	2009	GELLIG 49'	1 1	15GGC271991176252	2909	360462	Yes	Yes	15	740,000	Yes	Yes	492,744	YES	3942	DF	Li
8	2000	GELLIG 40"	1	15G SD2T1061176253	2009	376626	Yes	Yes	15	750,000	Yes	Yes	490,744	YES	30+2	DF	
9	2009		4	1868E381091091443	6031	113930	Yes	Yes	20	340,000	Yes	Yes	776,895	AS8	26+2	DE	
9	2000		4	15GGE301231031444	9032	117524	Yes	You	200	340,000	Yes	Yes	776,895	Yes	2512	DE	1 !
빍		GILLIG HEV 29	4	15G GE301491091445 15G GC0017A1176254	10701	110741 339083	Yes	Yes	15	750,000	Yes	Yes Yes	775,005 784,077	YES	35+2 35+2	DE	H
5	2010	GILUS HEV 40	1	15GG03019A117G255	10702	2077777	Yes	Yes	15	750,000	Yes	Yes	764,077	YES	3942	06	1 3
Н	2010		-	15G3D3010A1176258	10703	349928	Yes	You	16	760,000	Yes	Yes	764,077	YES	39+2	DE	Ιi
d	2010		1	15GSD3012A1170257	10704	203875	Yes	Yes	15	750,000	Yes	Yex	784,077	Yes	39+2	be	
1	2010	GILUS HEV 40°	1	19G8D8014A1176258	10706	336387	Yes	Yes	15	760,000	Yes	Yes	764,077	YE8	39+2	DE	
1	2010		1	15G SD3016A1176259	10706	365916	Yes	Yes	15	750,000	Yes	Yes	764,077	YES	39+2	100	
Ц	2010	BILLISHEV 40'	1	19GG05012A1176280	10707	289384	Yes	Yes	15	760,000	Yes	Yes	784,077	YE8	39+2	DE	
4	2010	GILUGHEV 40	<u> </u>	15GSD0014A1176261	10706	331496 331862	Yes	Yes	15 15	750,000	Yes	Yes	764,077	YES	39+2	DE	
1	2010	GILLIG HEV 40'	1	15GGD3016A1176262 15GGD3018A1176263	10709	344318	Yes Yes	Yes	15	760,000 760,000	Yes	Yes	764,077 764,077	YES	39+2	DE	
H	2012	GILLISHEV 40'	1	15G8D8018C1186543	12701	199372	Yes	Yes	15	750,000	Yes	Yes	745,569	YE8	39+2	DE	\vdash
it	2012	GILLIGHEV 40'	1	15GGD3D10001180544	12702	216432	Yes	YVa	15	780,000	Yes	Yes	745,583	YES	3942	DE	Ι.
П	2012	GILLIG HEV 40"	1	15/3/00/00110:1180546	12708	217364	Yes	Yes	15	780,000	Yes	Yes	745,563	YE8	39+2	DE	
E	2012	GILLIG HEV 40°		15GGD2013C1190546	12704	195947	Yes	Yes	15	750,000	Yes	Yes	727,842	AES	39+2	DE	
4	2012	GILLIG HEV 40"	1	15G/GD8016C1188547	12706	216070	Yes	Yes	16	760,000	Yes	Yes	727,682	YE8	39+2	DE	
4	2012	GILLIGHEV 40'	1	15GGD3D)7C1100548	12765	207940	Yes	Yes	15	750,000	Yes	Yes	727,832	ARR	39+2	bel	Н
+	2014	GELIG 40*	1 1	16GGD271XE1183661 15GGD2711E1183562	1401	118345	Yes	Yes	16 15	760,000 760,000	Yes Yes	Yes	449,638 449,638	YES	39+2 39+2	DF	
	2014	GELIG 40	3	150602713E1163683	1403	138716	Yes	Yes	15	760,000	Yes	Yes	449,638	YES	39+2	DF	
+	2014	GELIG 60	1	15GGD271501160564	1406	151327	Yes	Yes	15	790,000	Yes	Yes	449,630	YES	39+2	DF	
H	2014	GILLIG 40	i	16G6D2717E1169665	1406	161082	Yes	Yes	15	750,000	Yes	Yes	448,996	YES	39+2	DF	
it	2014	G1,UG 40	1	15GGD2719E1103595	1400	141078	Yes	Yea	15	750,000	Yes	Yes	446,566	YES	3942	D#	
Œ	2014	GELIG 40	1	150802710E1183567	5407	147092	Yes	Yes	15	760,000	Yes	Yes	448,998	YE8	39+2	ÐF	
1	2014	GLUG 40	1	15GGD2712C1103558	1400	145031	Yes	Yes	15	750,000	Yes	Yes	448,995	YES	39+2	DF	
ī	2016		1	15090271631167063	3601	2830	Yes	Yes	15	760,000	Yes	Yes	486,062	YES	39+2	DF	
4	2016		- 1	150001271701187064	1000	2524	Yes	Yes	15	750,000	Yes	Yes	435,052	YES	39+2	Dis	
1	2018	CILLIG 40°	1	16990271931187086	1603	2369	Yes	Yes	15	750,000	Yes	Yes	436,062	AE8	39+2	DF	1 !
1	2015		1 1	15GG02710G1187065	1604	2089	Yes	Yes	16	750,000	Yes	Yes	435,052	YES	39+2	DE	1
}	2016	GILLIG 40'	!!	15GGD2712G1187087 15GGD2714G1187066	1805	1031 916	Yes Yes	Yes Yes	15 15	750,000 751,000	Yes	Yes Yes	435,652 438,652	YES	39+2 39+2	DF DF	
	2016		-	15GGD271631187066	1807	919	Yes	Yes	15	760,000	Yes	Yes	435,052	YES	39+2	DE	П
		a market and			72	20167299	144	1.55	47	14/10/4			\$ 44,123,185	140	2372	- 14	_

	Transportation M d Rolling Stock In	-	ment System y & Verification of	Continu	ed Use			Anformati	on for the a	gency/organica	tion listed and (inventorias ralid Urat project aqu	doment po	irchesed ti	troop	h ar stait
			-			aretransit Din	ant			nyment is still be	Япд шаша ко росі	ovolence white the	a terms av	nd constitio	ves of	liber
An	oncul@requiretion:	Conde	ane Transit Authority				cut	grant agr	eenteva							
ng	Reporting Year:				and Con	tracted			Sita	THE	no	a/ovs	2	TFER	50	7
							`	Signation	and Till			/			Dat	
\neg		_						,								L
		Vehicle	Vehicle	Agency	Actual Life	Meets Financial	Is the			1	Performs its					
to Ye	nr Make/Model	Code	identification	Vehicle	Odometer		Vehicle				Designed	Replacement	ADA	Scating	Fue	WSD
		*****	Number (VIN)	Number	Continues	Needs of SGR	Safe? (Yes/No	ULB	ULB	Current	Function	Cost (\$)	Access	Capacity	Type	
1 200	6 CHEWROLET EX 3500	15	16AHG30U251163622	PGS	119350	(YesiNo)	Yes		(Miles)	(Yes/No)	(Yes(No)		(Yes/No		_	jtyeen
2 200	6 CHEVROLET EX 8800	12	1GA/1939L751181767	P74	100766	Yes	Yes	10	100,000	Yes	Yes	47,264	NO	15	6V	No
	6 DODGE GARAWAN	13	2080P44L78R769053	P93 - R96	86201	Yes	Yes	1 0	202,560	Ves	Yes	47,364 26,605	NO NO	15	GA.	No.
	⊕ DODGE CARAWAN	13	2D93P44L99R769084	PW3 - RS9	67757	Yes	Yes	1 .	202,600	Yes	Yes	38,001		7	GA.	No
	8 Etidondo Ostavoy	14	1FD4E455360023414	S166	160691	Yea	Yes	1 9	202,500	Yes	Yes		80	7	GA.	Ni.
6 200	- Improvement animonal	14	9FD4E46S09DB28416	8189	140114	Yes.	Yes	9	202,600	Yes	Yes	94,603 94,663	YES	14+2	GA GA	No No
7 200		14	3FD4E465280823416	8170	172284	Yes	Yes	9	202,500	Yes	Yes	24,815	AES	16+2	en en	l in
B 200	S. Leavening Constant	14	SFD4E45948DB28417	8171	147039	No	Yea	9	202,600	Yes	Yes	94,883	YES	14+2	GA	100
9 200		14	1FD4E458880323418	9172	168331	. Yes	Yes	9	202,500	Yes	Yes	94,583	YES	14+2	6A	NO
10 200		14	1FD4E45G89D823419	8173	101497	Yes	Yes	9	202,600	Yes	Yes	94,888	YES	14+2	GA	NC
2 200	o learness reministrik	14	1FD4E46848D823420	5174	160137	Yes	Yes	9	200,500	Yes	Yes	94,683	YES	14+2	GA	No
3 200		14	1FD4E45968DE23421	8175	100326	Yes	Yes	9	202,600	Yes	Yes	94,883	YES	14+3	GA	NO.
4 200		14	1FD454568800023422	8176	164804	Yes	Yes	9	200,500	Yea	Yes	94,013	VE8	14+2	GA	No
計 없		14	1FD4E459X8DB23423 1FD4E45818DB23424	8177 S179	150661	No	Yes		202,500	Yes	Yes	94,883	YES	14+2	GA.	N
5 260		14	1FD4E45618DB23424	\$179 8179	150931	Yes	Yes	9	202,500	Yes	Yos	94,683	YES	14+2	BA.	340
7 201		14	108605BL0B1183931	S179 S360	114137	Yes	Yes	9	202,500	Yes	Yes	95,888	YES	14 + 2	GA.	745
8 201		14	1GB6G53U.5R1187022	8381	100354	Yea	Yes	8	202,510	Yes	Yes	109,075	YES	14+2	DF	14
9 201		14	18B6GGEL0B1188451	5982	105649	Yes	Yes	9	202,500	Yes	Yes	109,075	AES	14+2	lar.	NK.
0 201		14	1G86G5EL3B1189099	8183	93573	Yes	Yes	9	202,500	Yes	Yes	109,075	AES	14+2	OF	14
201		14	13B825EE 5B1180308	5184	118746	Yes	Yes	9	202,590	Yes	Yes	109,875	YEB	16+2	DEF	18
301		1 14	1GB5G584.991189484	3185	113531	Yes	Yes	1 5	202,500	Yes Yes	Yes	109,075	YES	14+2	DE	10
.01		16	108506BL3B1180608	5194	113040	Yes	Yes	9	202,500	Yes	Yes	109,075	YES	14+2	DF	N.
. , 201		14	108000004,581169708	8187	112502	Yes	Yes	"	202,500	Yes	Yes Yes	109,075	Yes	14+2	DF	No.
5 201		14	13B935BL8B1190432	5100	113368	Yes	Yes	9	202,500	Yes	Yes	109,075	YE8	14+2	Det	No
6 201	2 Elidorado Cutaway	14	1G89G8BL231190611	3169	91045	Yes	Yes	1 6	202,500	Yes	Yes	109,075	YRS	14+2	DE.	NX.
7 201		14	1GB965BL8B1190526	5190	109306	Yes	Yes		202,500	Year	Yes	102,075	YES YES	14+2 54+2	DF	NX.
8 201	Elderado Catavay	14	1G00G5BL891190612	8191	73883	Yes	Yes	i i	202,500	Yes	Yes	109,075	YES	14+2	DV-	NO NO
9 201		14	168965BL6B1193573	5992	68916	Yea	Yes		202.500	Yes	Yes	109,075	YES	14+2	DF	NO.
0 201		14	1086G58L5R1190937	8163	118531	Yes	Yes		202,500	Yes	Yes	109,075	AE8	14+2	DF.	INC INC
1 201		54	168665BL681193977	5126	113679	You	Yes	9	202,500	Yes :	Yes	100,076	Yes	14+2	EF :	NO.
2 201		14	10860480301100412	8195	100190	Yes	Yes	9	202,500	Yes	Yes	111,011	YES	14+2	DF.	140
201		14	1988998L7C1180846	8195	91669	Yes	Yea	9	202,510	Yes	Yes	110,687	YES	14+2	DF.	NK
1 20th 5 20th		14	1085053-20110577	8197	99115	Yes	Yes	9	202,550	Yes	Yes	111,011	YES	14+2	DF	NO
		14	1688668L4C1180788	8195	90761	Yes	Yes	9	202,600	Yes	Yes	111,011	Ytto	14+2	DF	NK.
7 201		14	10 B 6 G 8 N B D 1 1 R 0 7 2 1	8199	96005	Yes	Yes	9	202,500	Yes	Yes	111,011	VB8	14+2	DP	NO
2013		14	16966681.3C1160567 16966881.3C1161785	8200	101703	Yes	Yes	9	202,500	Yes	Yes	111,011	Yes	14+2	OF	NO.
3013		14	1998958L2C1162088	8201 6302	90674 83208	Yes	Yes		202,600	Yes	Yes	111,011	YES	94+2	DIF	No.
2012		14	10980058LBC1185458	3203	8840Z	Yes Yes	Yes		202,500	Yes	Yes	111,011	YES	14+2	DF	100
201		34	1699346L2C1182994	8204	97537	Yes	Yes	9 9	202,500	Yes	Yes	111,011	YES	14+2	DF	NO
2012		14	10860681201182523	8206	95772	Yes	Yes	9	202,500	Yes	Yes	111,011	YES	14+2	CF	NO
201		14	10B635BL8C1182606	5205	101903	Yes	Yes	9	202,500	Yes	Yes Yes	110,837	1468	14+2	DF	No
20(2		14	1G88G99L3C1182127	8207	92931	Yes	Yes	9	202,600	Yes	Yes	111,011	YES	14+2	DF	NC
2012	Eldorade Outwary	14	1GB6G5BL5C1182410	5236	82083	Yes	Yes	9	202,600	Yes	Yes		YES	14+2	DF	MC
2012		14	10860505.701100572	9209-839	111142	Yes	Yes	9	202,500	Yes	You	111,011 110,637	YES	14+2	DF OF	NO NO
2013		14	90B605BL8C1182766	8210-640	107784	Yes	Yes	9	202,500	Yes	Yes	111,011	YES		DF -	NO NO
2013	Hidonedo Cutuvray	14	1GB6/2888,4D1188830	5211	7807B	Yes	Yes	9	202,500	Yes	Yes	107,256	YES	16+2	DF	, PK
2013		14	1GB6G56E0D1166908	8212	70474	Yes	Yes	9	202,500	Yes	Yes	107,298	YES	16+2	07	HIC
		14	1088058L9D118984	\$213	82257	Yes	Yes	9	202,605	Yes	Yes	107,298	YES	14+2	DE	NK NK
		14	1989966EL5D1180842	\$214	76254	Yes	Yes	P 1	202,500	Yes	Yes	107,296	YES	16+2	DF	NO.
2013			1GB0G5BL5D1189422	8216	71077	Yes	Yes	9	202,500	Yes	Yes	107,298	YES	14+2	DF	NIC
2013		14	109668BL6D1188763	8215	83200	Yes	Yes	9	202,500	Yes	Yes	107,208	Yeas	14+2	DF	NC
2013	itikloratis Culaway	14	103905981,7731189469	8217	65477	Yes	Yes		202,500	Yes	Yes	107,295	YES	14+2	DF	NO
2013	Eldocado Culaway	14	198095BL6D1188007	5218	77007	Yes	Yes	9	202,500	Yes	Yes	107,298	YES	14+2	DF	MO
2013	Eldorado Cutavay	14	108805BL0D1(125874	\$219	76461	Yes	Yes	9	202,500	Yes	Yes	107,298	AE8	14+2	ÐΕ	NO
2013	Eldorado Culaway	14	1GB6G5BL8D1193606	8220	76009	Yes	Yes	9	202,500	Yes	Yes	107,298	YES	14+2	DF :	MC
	Total			57	6,120,556							\$ 5,794,113				
_	NOTE:															_
	Usage is also considered	EC 8 16830	on for repture-ment. Due to n	deago, new	or vahidas m	y be replaced soo	ser than old	ter vehicles.								
-																_
		-														

Pul	olic	ransportation Managen	nent Sy	stem					I haraby	cortify the	t all information	reported in th	e koventorku çel	Sects true	, accurate	and co	mplate
Ow	med	Rolling Stock Inventory	& Veri	fication of Continue	ed Use				informuti	on for the	egency/organic	ation listed an	d that project as I it accordance	пображения с.	prorchased	throw	eli a
						Fiset - Pa	ratransit Dire	ict	the grave	ggrasque;	±	ron trong ases	of Art accommission	water that	WARE BANG	NUMBER	ons of
	Age	ency/Organization:		ane Transit Authority		and Cont			7								
		Reporting Year	2017	(12/31/2016)	-				-	1	Bun	~~~p	ロスレッチ	2	7 Fers	5/7	7
							Signaline and title									Date	
-т	_						Mosts										
No.	Year	MakelModel	Vehicle		Agency	Actual Life		is the Vehicle	Appendy's	Agensy's	Maintenance	Performs its Designed	Replacement	ADA	Seating	Marsa	lation.
	100	in a second	Code	fduntification	Vehicle	Odomoter	Meeds of SGR		ULB	ULB	Current	Function	Cost (\$)	Agcess	Capacity		WSDC
1	2010			Number (VIII)	Number		(YestNo)	(Yes/No	(Year)	(Miles)	(YesiNo)	(YosiNo)	001110	(Yes/No	Josephan	1.35	ayes/n
2	2013	Chevrolet Eldorado Acretech Van Chovolet Eldorado Acretech Van	14	9G89G58L9C1181967 1G89G58L9C1180308	601 600	150143	Yes	Yes	9	202,500	Yes	Yes	105,772	YES	14+2	DP	NO
	2013	Chevrolet Billerado Agretach Van	16	1GB635BL6C1183451	603	\$40755 \$53180	Yes Yes	Yes	9	302,500	Yes	Yea	105,772	ABS	14+2	DF	ND
4	2013	Chowciel Edwards Assoluch Van	16	1GR0G5BL6C1184910	604	147107	Yes	Yes	9	202,500	Yes	Yes	105,772	AE8	14+2	Dis	MO
	2013	Cheworkt Ederado Aspolach Van	14	1GB935BLXC1184450	605	158120	You	Yes	9	202,500	Yes	Yes	105,772	YE8	14+2 14+2	DF	NO NO
	2013	Chektolet Edorado Assolach Van	14	1G39398L6C11e4657	609	155409	Yes	Yes	ě	202,800	Yes	Yes	105,772	YES	1412	DF	NO NO
	2013	Character Edde rade Assets of Van	34	163635BL7C1183040	807	199288	Yes	Yes	9	202,500	Yes	Yes	105,772	YES	1442	DP	MG
		Characteri Educado Ascolecti Ves	54	163665EL8C1(83709	908	149233	Yee	Yes	9	202,500	Yes	Yes	105,772	YES	1442	DF	NO
		Chewcort Eldorado Asretosh Van Obswortt Eldorado Asretosh Van	14	1C86G88L801183602	609	142325	Yes	Yes		2002,500	Yes	Yes	105,772	YES	14+2	DF	NO
		Olawolet Educado Asietoch Von	14	1086GSBL4C1183496 1GB6GSBLXC1184996	810 811	133780	Yes Yes	Yes		202,530	Yes	Yes	105,772	YES	1412	DF	NO
	2013	Chrwolet Eldorado Aerolech Van	14	1G88GS8E2C1164290	612	168257	Yes	You Yes		202,659	Yes	Yes	105,772	YES	14+2	DF.	NO.
	2013	Chewolof Eldonado Aerotoch Van	14	1G85G58L5C1185241	813	151191	Yes	You	9	202,530 202,500	Yes Yes	Yes Yes	105,772	YES	16+2	DF	NO
	2013	Chevrolet Eldorado Ameliach Van	16	1GB0G5BL3C118 M-86	614	120120	Yes	Yie	9	202,500	Yes	Yes	105,772	YES	16+2	DF DF	NO NO
	2013	Chrystolick Eldunado Aorotach Vary	14	1GB6G6BL7C1185494	615	151071	Yes	Yee	i .	262,500	Yes	Yes	105,772	YES	14+2	DF	NO
		Chevrolet Ekloredo Ameliach Van	16	1GB0G5BL0C1185129	616	156371	Yes	Yes	9	202,500	Yes	Yes	105,772	YES	14+2	DF	No.
		Chetrolet Eldorado Aerotech Ven	14	168905BL6C1164583	617	158115	Yes	Yes	9	202,600	Yes	Yes	105,772	YES	1412	DF	100
10		Chowelet Hidorado Aerotach Van	14	1088358L401184152	616	145510	Yes	Yes	8	202,500	Yes	Yes	105,372	Yes	1412	DF	ND
		Channolet Eldopacie Aerolech Van Diamedist Eldopacie Aerolech Van	14	1GB9G98L8C1184052 1GB9G98L9C1184785	619	125718	Yes	Yes	9	202,600	Yes	Yes	105,772	YES	14+2	607	NO
		Obsessolel Miccopydo Aerotech Van	14	1089058.501184197	620 621	147664 152863	Yes Yes	Yes	9	202,500	Yea	Yes	105,772	YES	1442	DF	NO
22	2013	Chowcalet Eltiorade Aerotoch Van	14	10866301801186213	822	136906	Yes	Yes	9	202,500	Yes	Yes	105,772	YES	14+2	DF	NO
23	2013	Chemodel Ridorado Aerobach Van	14	1G88G58L901185358	623	147949	Yes 2	Yes	0	202,500	Yes Yes	Yes- Yes	105,772	YES	14+2	0F	NO
		Chewolat Edwardii Assetoch Van	14	1G85G50L301181513	824	144921	Yes	Yes	ě	202,500	Yes	Yes	105,772 105,772	YES	14+2	DF	NO NO
	2013	Chrwolet Elderade Accelecta Van	14	1G85G58L3C1106263	625	144714	Yes	Visit	9	202,500	Yes	Yes	105,772	YES.	1442	CF	NO
	2015	Chavorial Eldorado Auroloch Von	14	1086G68L0C1196798	628	147215	Yes	Yes	9	202,500	Yes	Yes	105,773	YES	14+2	tir	NO
		Chavoriel Eldenedo Assetech Van	14	1G98G68L2C1188190	627	147247	Yes	Yes	9	202,500	Yes	Yes	166,772	YE8	14+2	DF	MO
		Chawelet Eldanido Awatech Ven Chawelet Eldanido Awatech Ven	16	1GB6G6BL6C1188659 1GB6G5BL6C1199448	628	153800	Yes	Yes	9	202,598	Yes	Yes	195,772	YE8	14+2	Dr.	NO.
		Chevrolet Edwards Assoluch Ven	14	10090581901199446	630	141294	Yes	Yes	9	202,500	Yes	Yes	195,772	YE8	14+2	DF	No
		Greverelet Eldorado Assotrech Ven	14	1G89G58L7C1209023	601	124728	Yes Yes	Yes	9	202,500	Yes	Yes	105,772	YES	14+2	DF.	NO
	2013	Chevrolet Elidoropio Aspolach Van	14	1089058L301198473	632	145085	Yes	Yes	9 1	202,900 202,900	Yes Yes	Yes Yes	196,772	YES	14+2	D)*	NO
33	2013	Chowolet Eldorado Aerolegh Van	14	10Begéalact19ases	633	147200	Yes	Yes	9	202,500	Yes	Yes	105,772	YES	14+2	07	NO
24	2013	Chevrolel Eldorado Acrolasti Van	14	1G BGG5 BL6C1188958	634	14 48DG	Yes	Yes	ő	202,500	Yes	Yes	105,772	YES	14+2	DF DF	NO NO
		Chewolet Elderado Acrotesh Vas	14	1GB6GSBLSC1200098	635	151351	Yes	Yes	9	202,500	Yes	Yes	105,272	YES	14+2	DF.	NO
		Chevrolel Ediorado Assoloch Vaq	14	1GB6GSB8.9C1189921	888	155334	Yes	Yes		202,500	Yes	Yes	105,772	YES	14+2	DF	NO
		Chewolet Elderade Aeroloch Van	14	1G06G58L6C1169809	637	151240	Yes	Yes		202,500	Yes	Yes	105,772	AE8	14+2	DF	NO
39 3		Chevrolet Ediorado Aurotoch Van Chevrolet Ediorado Aurotoch Van	14	1G86G68L9C1168777 1G66G68L0P1188346	638	132300	Yes	Yea	. 9	202,500	Yes	Yes	105,772	YE8	14+2	DF	NO
		Chewolat Eldanada Aprolech Van	14	1G96G98L6F1108089	5221	49046 50636	Yes	Yes	9	202,500	Yes	Yes	102,099	YE9	14+2	DF	NO
61 3	2016	Chewolel Eldosedo Aesolech Wes	14	168805BL2F1107441	5223	54013	Yes	Yes Yes	9	202,560 202,560	Yes	Yes	100,989	YE8	14+2	DF	NO
42 3	2015	Cibewolat Etdosuda Assotech Van	14	1G88G88L9F1106874	9224	59013	Yes	Yes	*	202,900	Yes	Yes	102,939	YES YES	1412	DF	NO-
	2015	Disewolat Eldarada Awotech Van	14	1G88G5BLXF(100344	9225	48850	Yes	Yes	9	202,990	Yes	Yes	162,989 162,980	YES	1412	DE	NO.
		Chewolet Eldorade Aerotech Van	14	1G89G58L9F1106626	8226	48584	Yes	Yes	9	202,900	Yes	Yes	102,960	YES	16+2	DF	NO.
		Chevrolot Eldossolo Aeroleek Van	14	5GB5G5BL1F1106717	8227	61162	Yes	Yes	9	212,500	Yes	Yes	102,080	Yes	1642	ØF.	NO
	2015 2015	Chevrolet Eldorado Aerota da Van	14	1GB5G5BL2F1107584	8228	48902	Yes	Yes	0	202,500	Yes	Yes	102,080	YES	14+2	DF .	NO
	0015	Chevrolet Eldoredo Aerotech Van Chevrolet Eldoredo Aerotech Van	14	1GB0G5BL4F1106145	8229	43551	Yes	Yes	8	202,500	Yes	Yos	1/22,989	YES	14+2	D.F	NO
	2015	Obesvelot Bidotario Aerolach Van	14	1GB0GSEL8F1185738 1GB0GSBL8F1284334	8230	51350 24140	Yes	Yes	. 0	242,500	Yes	Yes	102,989	YES	14+2	DF	NO.
		Clansold Fidorado Acrotoch Van	14	1GB9G5BL8F1284385	6232	21812	Yes Yes	Yes	9	202,500	Yes	You	100,561	ABS	1442	DF	ND
	2016	Chouseful Elidopade Aurotech Van	14	1GB8C5BL1F1284151	5233	29895	Yes	Yes	9 1	202,500	You Yea	Yez	100,561	YES .	1412	D8s	MD
2 2	2015	Chemical et Eldomado Ausotech Van	14	108e066L6F1285503	5234	22347	Yes	Yes	š	202,500	Yes	Yea	100,581	YES YES	14+2	CF	NO
	2015]	Charlest Eldorode Assolech Von	14	103606812F1260153	5236	18963	Yea	Yes	- 1	202,500	Yea	Yes	100,661	YES	1412	DE.	ND ND
		Charrotel Ekispede Aesstech Van	. 14	1G88G88L5F12M923	5234	25569	Yes	Yes	9	202,500	Yes	Yes	100,681	YES	1412	DF	NO NO
50 2	1015	Themolet Eldorads Assolech Von	14	108805880:1284075	\$237	19077	Yes	Yes	9	202,500	Yes	Yes	97,999	Yes	14+2	SOPNE	MO.
_		Total.			66	6,100,837							\$ 5,750,268				
-	П.	AOTE:											- op seques				
\perp		production in a production of the second	r for explice	oment. Due to infings, new	orwebicies r	ney be replace	id scorer then old	er vehicles.									
-	-																
_																	

RIDESHARE AND SPECIAL USE - OWNED ROLLING STOCK 12/31/2016

p	Nic 7	ransportation Man	agemen	t System					I hereby o	ertify that a	ell Information r	eported in the	inventories r	effects tru	e, accurate	and co	smystote		
		Rolling Stock Inver		-	tinued	Use			Informatio	n for the o	gancy/organiza Agreenment in s	tion listed and :	that project o	адаўаныся і	ринсбикна	librou	gite ier		
ſ			-			-	deShare and	Special	the grant a			On Descript Street of	i) accorponic	a mant the	bernis and	Contract	ove or		
	Age	ency/Organization:	Spoka	ne Transit Authority		Use		•	7			. /	Ac	-		.7	-		
		Reporting Year:	2017	(12/31/2016)		-			Striffen outors 27Fes 17 Signature and Tille Date										
								4	Signature	and Tille	3					Date			
Щ																			
			Vehicle	Vehicle			Moets	is the		l		Performs its				F			
Νa,	Year	Make/Model	Code	Identification	Agency Vehicle	Actual Life Odometer	Financial Naeds of SGR	Vehicle Safe?	Agency's ULB	Agency's ULB	Maintenance Current	Designed Function	Replaceme Cost (\$)	ADA Acceso	Seating Capacity	Type	WSDO1		
				Number (VIII)	Kumber	Committee	(Yes/No)	(Yes/No)	(Year)	(Miles)	(Yes/No)	[Yes/No]	Obst [a]	(YesiNo)	Capacity	туро	(yea/no		
1	2001	Ford E-450 Culavarys	14	1F000545801HB00194	LM	209106	Yes	Yes	14	287,500	Yes	Yes	102,417	YES	15+3	GA	No		
3	2001	Ford E-550 Culentays Ford E-450 Culaviays	14	1FEXE45891HB77517 1FCXE45881HB75620	U6 Us	290788 275135	Yes	Yes	14	267,500	Yes	Yes Yes	102,417	YES YES	15+3 15+3	GA GA	No		
4	2001	Ford E-450 Cultivavys	14	1FE00545991HB77620	UB	218258	Yes	Yes	14	257,500	Yes	Yas	102,417	YES	15+5	GA	No		
6	2001	Ford E-450 Culovays	14	1F000E45801HB97621	U10	177712	Yes	Yes	14	287,500	Yes	Yes	102,417	YE8	15+3	6A	800		
7	2001	Ford E-450 Cultivarys Ford E-450 Cultivarys	14	1FDXE456X1HB76629 1FDXE455X1HB75646	U11 U12	250140 217841	Yes	Yes	14	287,500	Yes	Yes	102,417	Yes	15+5	GA.	\$0a		
ā	2036		14	1FD8831L080A28477	1/103	50890	Yes	Yes	14	267,500 165,000	Yes	Yes Yes	102,417	YES	15+3 15	GA GA	No		
9	2006	PORD EXT CLUB	14	1FDSS31L380A26476	1/104	74188	Yos	Yes	15	166,000	Yes	Yes	38,001	NO	15	GA	No		
10	2006	FORD EXT CLUB	14	1FD8831L08DA28490	U106	79177	Yos	Yes	15	165,000	Yes	Yes	38,001	NO-	15	GA.	No		
11	20106	PORD EXT CLUB	14	1FDSS31L26DA26401 1FDSS31L56DA26474	U106 R108	108717 85890	Yes	Yes	15	166,000	Yes	Yes	38,001 38,001	NO NO	15	GA GA	No		
13	2096	FORD EXT CLUB	13	1FDSS11L003A26482	R112	84534	Yes	Yes	10	100,000	Yes.	Yes	38,001	NO:	15	GA.	No		
54	2006	PORO EXT CLUB	14	1FDS931L66DA29484	U113	108856	Yes	Yes	16	358,000	Yes	Yes	36,001	NO-	15	GA	No		
15	2006	PORD EXT CLUB	14	1PDGG31LX8DA25485	U114	80624	Yes	Yes	15	185,000	Yes.	Yes	38,001	NO	15	GA	No		
17	2006	FORD EXTIGUB FORD EXTIGUB	13	1FD8833L16DA28486 1FD8533L26DA26487	R116 U116	71634 116548	Yes	Yes	10 16	100,000	Yes	Yes	38,001	NO NO	15 15	GA GA	No		
16	2005	FORD EXT CLUB	13	1FDS531L56DA28468	8117	84658	Yes	Yes	10	100,000	Yes	Yes	35,001	NO.	15	GA.	No		
19	2007	CHEVROLET 3500 VAN	13	1G/HG30U171180942	R110	79240	Yes	Yes	10	100,000	Ves-	Yes	31,956	NO.	15	GA	No		
21	2007	CHEVROLET 3500 VAN CHEVROLET 3500 VAN	13	1GAHG39U671183012 1GAHG39U671183102	R120 R121	87820 96957	Yes	Yes	10	100,000	Yes	Yes	31,995	NO	15	GA	No		
22	2007	CHEVROLET 3500 WAN	16	1GAHG99UX71163443	U122	96947	Yes	Yes	10	165,000	Yes Yes	Yes	31,935 31,935	NO NO	15	GA	No No		
25	2007	CHEVROLET 35to VAN	13	10/4/10301/07/104115	R123	74115	Yes	Yes	10	100,000	Yes	Yes	31,935	No	15	GA	No		
34	2007	CHEVROLET 3529 WAN	\$3	10/HG35U571184208	R124	97374	Yes	Yea	30	100,000	Yes	Yes	31,935	NO	15	9A	No		
25 26	2007	CHEVROLET 3500 VAN CHEVROLET 3500 VAN	13	1GAHG38U871184407 1GAHG38U871185174	R125	53701 100532	Yes Yes	Yes	10	100,000 100,000	Yes Yes	Yes	31,935 31,935	NO NO	15 15	GA. GA	No No		
27	2007	CHEVROLET 3510 WAN	13	1GAHG39U371185422	R126	100002	No	Yes	10	100,000	Yes	Yes	31,935	NO NO	16	GA	No.		
28	2007	CHEVROLET 0500 VAN	54	1GAHG360471189611	U131	140877	Yes	Yes	15	165,000	Yes	Yes	31,935	No	15	GA.	No		
28	2007	CHEVROLET 3550 WWW	13	16AH089U971184326	24132	97329	Yes	Yes	10	160,000	Yes	Yes	31,985	NO	16	AS	No		
31	2007	CHEVROLET UPLANDER CHEVROLET UPLANDER	13	1GNDV33W97D215974 1GNDV33W17D216115	R133	78778	Yes Yes	Yes	10	100,000	Yes	Yes	35,641 35,641	NO NO	7	GA.	No No		
32		CHEVROLET UPLANDER	13	1GNDV33W57D216868	R135	78024	Yes	Yes	10	100,000	Yes	Yes	35,641	ND	7	GA	No		
7.	2007	CHEVROLET UPLANDER	13	10000033W470296464	Rips	08045	Yea.	Yes	10	100,000	Yes	Yes	35,641	NO	7	GA.	No		
	2007	CHEVROLET UPLANDER CHEVROLET UPLANDER	13	10NDV33W67D216637 10NDV33W47D217146	R137	64338 77000	Yes	Yes	10	100,000	Yes	Yes	35,641	Mo	7	GA.	No		
30 (2007	CHEVROLET UPLANDER	13	19NOV33W27D217435	R139	192292	Yes Yes	Yes	10	101,000	Yes Yes	Yes	35,641 35,641	NO ND	7	GA.	No No		
37	2007	CHEVROLET UPLANDER	13	10NOV85W0X70217984	Rt40	49056	Yes	Yes	10	100,000	Yes	Yes	35,641	NO	7	GA.	No		
38	2007	CHEVROLET UPLANDER	12	1GNOV93W77D217729	R141	88570	Yes	Yes	10	100,000	Yes	Yes	35,641	ND	7	QA.	No		
39	2007	CHEVROLET UPLANDER	13	10NOV33W470217860	R142	01494	Yes	Yes	50	100,000	Yes	Yes	35,641	NO	7	BA.	No		
40	2009	CHEVROLET VAN CHEVROLET VAN	13	1GAHG399091154555 1GAH2399091154700	R143 R144	79790 96285	Yes Yes	Yes Yes	10	100,000	Yes Yes	Yes Yes	35,308 35,308	NO NO	16 15	GA.	Yes		
42	2009	CHEVROLET VAN	13	1GAH039K291155958	JR145	105019	Yes. Yes	Yes	10	100,000	Yes	Yes	35,308	NO NO	15 16	GA.	Yes		
43	2000	CHRIVISCLET VAN	13	1GAM939K591156488	R148	62717	Yes	Yes	10	100,000	Yes	Yes	35,308	NO.	15	GA	Yes		
44	2009	CHEVROLET WAN	18	10AH3336KX91156507	H147	85732	Yes	Yes	10	100,000	Yes	Yes	35,308	NO	15	BA.	Yes		
45	2000	CHEMICALET VAN	13	1GANG25K691156545	8168	70874	Yes	Yes	10	100,000	Yes	Yes	35,308	NO	15	0.4	Yes		
46	2009	CHEVROLET WAN	13	16AH030K191154494	PRIST :	75791	Yes	Yes	10	100,000	Yes	Yes	36,378	NO	15	BA.	No		
47	2000	CHEWIGLET VAN	13	1GANG35K091154650	R162	82194	Yes	Yes	10	100,000	Yes	Yes	39,376	NO	15	0.4	No		
48 49	2009	CHEVROLET VAN	13	1GAH338K891154981 1GAH338K291155072	R156	66129 61007	Yes Yes	Yes	10	100,000	Yes	Yes	20,278	NO NO	15	GA.	No No		
50	2000	CHENTOLET VAN	13	19AH938KX91155272	R158	96018	Yes	Yos	10	100,000	Yes	Yes	39,378 35,378	NO NO	16 15	GA GA	No.		
51	2009	CHEVROLET VAN	13	10AH330K001156331	PC159	90725	Yes	Yes	10	100,000	Yes	Yes	26,378	NO	15	BA	No :		
62	2000	CHEVROLET WAY	13	1GANG30K691156365	R160	49000	Yes	Yes	10	\$00,000	Yes	Yes	26,278	NO	15	GA.	No		
58	2009	CHEVROLET WWW	13	10AHG36K401155445	PC161	863338	Yes	Yes	10	100,000	Yes	Yes	26,278	NO	16	GA.	No		
54	20009	CHEVROLET WAY	13	1GA14G30K591155816	R162	45918	Yes	Yes	10	\$00,000	Yes	Yes	36,278	NO	15	OA.	No		
55	2009	CHEVROLET WW	13	16AH3336K001165703	R183	101262	Yes	Yes	10	100,000	Yes	Yes	36,278	NO	15	GA.	Ma		
57	2009	CHEVROLET VAN CHEVROLET VAN	13	10AH3336001155/54	R165 R166	109913	No.	Yes	10	100,000	Yes	Yes	36,378	NO	16	BA.	No		
58		CHEVROLET WAY	13	1GAHG336K491155682 1GAHG39RO0115628P	PC166	62812 55745	Yes	Yes	10	100,000	Yes Yes	Yes	36,378	NO NO	55 56	GA GA	têo têo		
20		CHEVROLET WAY	13	1GAHG38K891158615	R168	69681	Yes	Yes	10	160,000	Yes	Yes	38,378	NO NO	15	DA.	No		
99		CHEVROLET VAN	13	93AHG35K291158822	R169	29126	Yes	Yes	10	100,000	Yes	Yes	36,378	190	16	-BA	No		
		Total			CD.	6,667,626							\$2,810,142						
-		NOTES:																	
-	_	reconso. Ukaga ja alao considered as:	a reason to	r replacement, due to mileo	ge, power v	etiloles may h	e replaced scorer	then older v	elt loles.										
											-								
_											The second second second second						-		

		ransportation Manag Rolling Stock Invento		-	nued U		deShare and	Special	Informatio state or fe	n for the as derni genet	poncy/organizat ograngenat is st	iso listed and IN being oses	f tiret project og I in accordance H	примент р	strakesed b	firmilgi	ecopolines plo se oniv ar
		Agency/Organization Reporting Year:				Use			5	tu	Bu	2	DIEJOB	2	750	5/	7
								Veriff.	Spielur	e and <u>Till</u>			′			Dale	
			15.13.1				Meets	is the	T	Γ		Performs its					
€a.	Year	Make/Model	Vehicle Code	Vohicle identification	Agancy Vehicle	Actual Life Odometer		Vehicle Safe?	Agency's ULB	Agency's ULB	Maintenance Current	Designed Function	Replacement	ADA	Seating Course		WSD
				Number (VIN)	Number	OGUIIMIN	(YesiNo)	(Yes/No)	(Year)	(Itties)	(Yas(No)	(Yes/No)	Cost (\$)	Access (You(No)	Capacity	Type	i Titl ivest
ī	2010	CHEWIOLET WW	13	1GA2GYDGXA1176133	R170	73291	Yes	Yes	10	100,000	Yes	Yes	31,706	NO	15	GA	Ye
Ž.	2010	CHEMIOLET VAN	13	1GA2GYDG1A1178182	R175	63199	Vies	Yes	10	100,000	Yes	Yes	94,706	NO	15	GA.	Ye
3.	2010	£	13	1GA2GYDG3A1176216	R172	50160	Yes	Ves	10	100,000	Yes	Yes	94,706	140	16	GA.	Ye
4	2010	CHEMIOLET VIN	13	1GA2GYDG9A1176286	R173	74168	Yes	Yes	10	100,000	Yes	Yes	91,706	240	16	GA	Y
6.	2010	CHEWROLET VAN	13	1GA2GYDG2A1176680	R174	98815	Yes	Yes	10	100,000	Yes	Yos	34,786	140	16	GA	W
8 7	2010	CHEWROLET VAN	13	1GA2GYDG2A1176742	R176	94382	Yes	Yes	10	100,000	Yes	Yes	34,768	NO	15	GA	10
8	2010	CHEVROLET VAN CHEVROLET VAN	13	1GA2GYDGXA1177007	R176	50074	Ven	Ves	to	100,000	Yes	Yos	84,708	NO	15	CA	Y
9	2010	CHEWROLET VAN	13	19A291D67A1177014	R177	E/U/E	Yen	Yes	10	100,000	Yes	Yes	24,768	NO	15	GA	100
iù.	2010	CHEVROLET VAN	13	1GA26YD08A1177313 1GA26YD08A1177242	R178	50/18 48002	Yen	Yes	10	100,000	. Yes	Yea	24,768	NO	15	GA	34
11	2011	DODGE GRAND CARAMIN	13	2D4R#XD06BR732864	10160	43118	Yen	Yes	10	100,800	Yes Yes	Yes	24,708 29,155	NO NO	15	GA GA	79
12	2011	DODGE GRAND CARAVON	13	2D4RN4D0X8F232965	hist	50000	Yes	Yes	10	100,000	Yes :	Yes	29,165	NO :	15	GA	1 %
13	2011	DODGE GRAND CARAGON	13	2D4RN4D61BR732866	10382	38530	Yen	Yes	10	100,000	Yes	Yes	29,195	NO	15	GA	1 %
4	2011	DODGE GRAND CARAVINI	13.	2D4RN4DG3BR732887	H183	34480	Yes	Yes	10	100,000	Yes	Yes	29,285	NO.	15	GA	N.
5	2511	DODGE GRAND CARAWAN	13	2D4RN4D66BR732868	HIR4	30758	Yes	You	10	100,000	Yes	Yes	29,285	NO	15	GA	N N
6	2011	DODGE GRAND CARAVAN	13	2D4RN4007BR732850	8185	38672	Yes	Yes	10	100,000	Yes	Yes	29,385	NO	15	GA	1 8
7	2011	DODGE GRAND CARAVAN	13-	2D4RN4D638R732876	R185	63047	Yes	Yes	10	160,000	Yes	Yes	29,285	NO	15	GA	N
Ü		DODGE GRAND CARAVINI	13	2D4RN4D05BR732871	R187	62106	Yes	Yes	10	160,000	Yes	Yes	29,285	NO	15	GA.	N
Đ		DODGE GRAND CARAWAN	. 13	2D4RN4D67B3732872	R145	43588	Yes	Yes	10	100,000	Yes	Yes	29,285	NO	15	GA.	N
Ø	2012	DCDGE GRAND CARAWAN	13.	2C4RD08895CR374077	Riss	34495	Yes	Yes	10	100,000	Yes	Yes	25,417	NO	15	GA.	Y
1	2012	DODGE GRAND CARAVAN	13	2C4ROC887CR374078	R190	42310	Yes	Yes	10	160,000	Yea	Yes	25,417	ND	15	QA.	Y
2	2012	DODGE GRAND CARAWAN	13	2C4RD0808CR274079	R191	21558	Yes	Yes	10	100,000	Yes	Yes	28,417	NO	15	QA	Y
3	2012	DODGE GRAND CARAVAN	13	204/EDG8G8GRG74080	R122	23616	Yes	Yes	10	100,000	Yes	Yes	25,417	ND	15	QA.	Y
취	2012	DODGE GRAND CARAWAN DODGE GRAND CARAWAN	13	204/00GBG/CR374081 204/00GBGGGR374082	R193 R194	31154	Yes	Yes	10	100,000	Yes	Yes	28,417	ND	15	GA.	Y
Ή	2012	DODGE GRAND CARAWAN	13.	2C4RDGBGDGR374082 2C4RDGBGDGR374083	R194	32585	Yes	Yes	10	100,000	Yes	Ves	25,417	ND	15	9A	Y
,	2012	DODGE GRAND CARAWAN	13	2C4RDGBG3CR374084	R195	37902		Yes	10	100,000	Yes	Ves	25,617	ND	15	ga.	Y.
k	2013	FORD ECONOLINE XL WIN	13	1FBNEJBL1DDA49579	R197	62200 20122	Yes Yes	Yes	19	100,000	Yes	Yea	25,417	ND	15	gA.	γ.
9	2013	FORD ECONCLINE XL VON	13	1FBNESSLEDDARSSS	RIGS	15179	Yes	Yes	10	190,000	Yes	Yes	30,032	ND	12	GA GA	Y
0	2013	FORD ECONOLINE XL VAN	13	1FBNESBLXDDA49881	R199	17354	Yes	Yes	10	100,000	Yes	Yes	20,000	NO.	12		J "
1	2013	FORD ECONOLINE XL VAN	13	1FBNESBL1DDA49552	R200	25451	Yes	Yes	10	100,000	Yes	Yes	30,002	NO NO	12 12	GA (1 %
12	2013	FORD ECONOLINE XL VAN	13	SPENEDELSDOA49583	R201	2500t	You	Yes	10	100,000	Yea	Yes	30,002	NO.	12	GA	"
13.	2013	FORD ECONOLINE X. VAN	13	\$PBNESBL3DDA56341	P202	29905	No	No	10	100,000	No -	No	30.002	NO	12	gA	l "
34	2013	FORD ECONOLINE XL VAN	13	1FBNC30L500A56342	R203	80997	Yes	Yes	10	100,000	Yes	Yes	30,032	NO.	12	GA I	y.
15	2013	FORD ECONOLINE XL VAN	13	SFBNESEL/DDAS6343	R206	25000	Yes	Yas	10	100:000	Yes	Yes	30,052	NO	12	94	l w
98	2913	FORD ECONOLINE XL VAN	13	1PBN8338LS00A38344	R205	21330	Yes	Yes	10	100,000	Yes	Yes	30.432	NO.	12	BA.	Ιŵ
7	2813	FORD ECONOLINE XL VAN	13	SFBNESBLDDDAS5345	R205	16500	Yes	You	10	100,000	Yes	Yes	30,032	NO	12	GA.	l ix
8		DODGE GRAND CARAWAN	13	204RDGBGXER283119	R207	18044	Yes	Yes	10 :	100,000	Year	Yes	25,947	NO	16	GA.	Ñ
10	2014	DODGE GRAND CARNWAN	13	204R0GBG16F282111	R200	130702	Yes	Yes	10	100,000	Yea	Yes	25,947	MO	16	OA.	l N
0	2014	DODGE GRAND CANAMAN	13	204R0GBG3ER263112	R208	30026	Yes	Yes	10	100,000	Yes	Yes	25,947	NO	16	OA.	l N
1	2014	DODGE GRAND GNANNA	13	204RDGBG5ER263113	R210	47367	Yes	Yira	10	100,000	Yes	Yes	25,947	NO	15	BA.	N
2		DODGE GHAND CMMMM	13	204RDGBG7ER263114	R211	28600	Yes	Yes	10	100,009	Yes	Yes	25,947	NO	15	64.	N
3	2014	DODGE GRAVIA	13	204RDGBG8ER263115	8212	38764	Yes	Yes	10	100,000	Yes	Yes	25,947	NO	15	GA.	N
4	2014	DODGE CHOND CMSWW	13	204RDGBGGER28G116	8213	29024	Yes	Yes	10	100,000	Yes.	Yes	25,947	NO	15	GA.	14
5	2014	DODGE GRAND CARAWAN	13	204RD3BG3ER268117	R214	11679	Yes	Year	10	100,000	Yes.	Yee	25,947	NO	15	GA.	N
7	2014	DOOGE GRAND CARAVAN FORD DOONDLINE XL VAN	13	204RD3BG4ER263118 1FB9E3BL7ED471782	R216 R216	21053	Yes	Yea	10	100,000	Yes.	Yes	25,947	NO	15	GA	N
8	2014	FORD ECONOLINE XL VAN	12	1F80E38L/EDA/1/42 1F80E38L9EDA/1/43	R218 R217	29063 17061	Yes	Yes	10	100,000	Yes	Yes	28,885	NO	12	GA. GA	N
9	2014	TORD ECONOLINE XL WAY	13	1FBNESBLGEDA71784	R217	19104	Yes	Yes	10	100,000		Yes	26,885	NO	12		N
5	2014	FORD ECONCLINE XL WAY	13	1FBNE88L4E0071786	R219	18005	Yes	Yes	10	100,000	Yes	Yes	28,885 28,885	NO NO	12 12	GA.	N
1	2014	FORD ECONOLINE XL VAN	13	1FBNE88.6EDA71787	R220	5761	Yes	Yes	10	100,000	Yes	Yes	28,885	NO	12	GA	l n
2	2016	CHEMICOLET EXPRESS PASS	13.	10AZG1F04E1210864	R221	16704	Yes	Yes	90	100,000	Yes	Yes	32,588	NO NO	15	GA	- N
3.	2016	CHEVROLET EXPRESS PASS	13	10A231F08E1211219	8022	13980	Yes	Yes	10	100,000	Yes	Yes	32,388	NO	15	an I	ľ
ď	2014	CHEVROLET EXPRESS PASS	13	10A231F06E1211N2	PG223	28395	Yes	Yes	10	100,000	Yes	You	32,368	NO.	15	GA	"
5	2014	CHEWROLET EXPRESS PASS	13	10AZG1F06E1211663	R224	11893	Ves	Yes	10	100,000	Yes	You	32,368	NO	15	GA	l ï
4	2014	CHEMROLET EXPRESS PASS	13	18AZ31F68E1211824	R226	20090	Ves	Yes	10	103,000	Yes	Yes	32,366	No.	15	GA	i ii
4	2014	CHEMROLET EXPRESS PASS	13	18AZG1F08E1212871	RG26	50390	Vex	Yes	10	100,600	Yes	You	32,366	MG	95	GA	Ň
4	2014	CHEMROLET EXPRESS PASS	13	18AZO1F88E1212885	R227	12794	Vex	Yes	10	180,000	Yes	Yos	32,368	MO	to o	GA.	N
4	2014	CHEVROLET EXPRESS PASS	18	18AZB1F81E1212283	R228	22342	Vex	Yes	†ia .	100,000	Yes	You	32,368	No	to	GA.	н
4	2014	CHEVROLET EXPRESS PASS	18	1GAZG1FG30±1212329	M220	30892	Yes	Yes	10	100,000	Yes	Yes	32,368	No	15	GA.	N
4	2014	CHEVROLET EXPRESS PASS	18	16A2G1FG6E1212819	M220	34777	Yes	Yes	10	100,849	Yes	Yes	52,368	No	15	GA	N
4	2014	CHEVROLET EXPRESS PASS	18	1GA2G1F94E1212911	H231	55965	Yes	Yes	10	100,010	Yes	Yea	52,368	No	15	GA,	N
3	2014	CHEVROLET EXPRESS PASS	18	16A2G1FG2E1213040	H232	29572	Yes	Yes	10	100,880	Yes	Yes	52,368	No :	15	GA,	N
4	2014	CHEVROLET EXPRESS PASS	13	1GA201FGXE1213387	H223	7480	Yes	Yes	10	100,090	Yes	Yes	32,355	No	15	GA.	N
5	2014	CHEVROLET EXPRESS PASS	18	1GA2G1FGZE1213765	H224	35932	Yea	Yes	10	100,030	Yes	Yes	32,365	NO	15	GA.	N
4	2014	CHEVROLET EXPRESS PASS	13	16Ag0:IF00E1213911	H235	29775	Yes	Yes	10	100,090	Yes	Yes	52,355	No	15	GA	N
ł		Total			66	2,328,948							\$ 2,001,390				_
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Four Spoksne Transf Authority Four Spoksne Transf Authorit			ation grant
Spokene Transit Authority Spokene Transit Authority			and complete information for the agency/organization fleted and that project equipment purchased through a state or federal grent agreement is still being used in accordance with the span agreement.
Spokene Transit Authority Spokene Transit Authority			accordance with the grant agreement.
Code Equipment Description Condition Age February Polints Poli			
Cooke Mole 1891 Heavy-Cuty Tow Truck 3 22 0 0 1			/ `
Code Equipment Description Condition (Points) (Points) <th></th> <th>Remaining</th> <th>Signature and Title</th>		Remaining	Signature and Title
16 Mebrő 1991 Hezvo-Jourg Tow Truck 8.1 22 0 16 Mebrő 1991 Hezvo-Jourg Tow Truck 3 22 0 16 Melber Vilvasher 3 22 0 5 Melber Selber Fazol Tow 3 17 0 6 Melber Selber Fazol Tow 3 17 0 6 Melber Selber Fazol Tow 3 14 0 6 Melber Selber Fazol Tow 3 14 0 6 Melber Selber Fazol Tow 3 14 0 6 Melber Selber Selber Fazol Tow 3 14 0 6 Melber Selber	Age		Replacement
16 Wen Weisher 3 22 0 16 Historical Display 5 21 0 16 Historical Display 5 21 0 17 Grider Furniting 3 20 0 18 Grider Furniting 3 17 0 19 Grider Schalbring-City 3 17 16 0 10 Grider Carbonating 3 17 0 11 Grider Schalbring-City 3 3 17 17 0 12 Grider Schalbring-City 3 3 17 17 0 13 Rapid Space Carbonating 3 17 0 0 14 Grider Schalbring-City 3 17 0 0 15 Rapid Space Carbonating-City 3 17 0 0 16 Rapid Space Carbonating Cerevier 3,9 17 0 0 17 Grider Schalbring-City 3 17 0 0 18 Rapid Space Carbonating-City 3 17 0 0 19 Rapid Space Carbonating-City 3 17 0 0 19 Rapid Space Chievy Colorado Truck 3,9 17 0 0 19 Rapid Space Chievy Colorado Truck 3,9 17 0 0 19 Rapid Space Chievy Colorado Truck 3,9 17 0 0 19 Rapid Space Chievy Colorado Truck 3,9 0 0 19 Rapid Space Chievy Colorado Truck 3,9 0 0 19 Rapid Space Chievy Colorado Truck 3,9 0 0 10 Rapid Space Chievy Colorado Truck 3,9 0 0 10 Rapid Space Chievy Colorado Truck 3,9 0 0 10 Rapid Space Chievy Colorado Truck 3,9 0 0 10 Rapid Space Chievy Colorado Truck 3,9 0 0 0 10 Rapid Space Chievy Colorado Truck 3,9 0 0 0 10 Rapid Space Chievy Colorado Truck 3,9 0 0 0 10 Rapid Space Chievy Colorado Truck 3,9 0 0 0 10 Rapid Space Chievy Colorado Truck 3,9 0 0 0 10 Rapid Space Chievy Colorado Truck 3,0 0 0 0 10 Rapid Space Chievy Colorado Truck 3,0 0 0 0 11 Rapid Space Chievy Chieve	55	+	3 278 724 16 Comments
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4 Software-Librariang 3 19 0 5 4 Book 1688 Facet Pago 1 Ton 1 3 17 0 6 6 Metro 2002 Ford Truck FSSQ 3,4 14 0 6 6 Metro 2002 Ford Truck FSSQ 3,4 14 0 6 6 Metro 2008 Dodge Grand Cereven 3,5 11 0 5 6 Metro 2008 Dodge Grand Cereven 3,5 11 0 6 6 Assalo System Pit Lift 3,5 11 0 6 6 Assalo System Pit Lift 3,6 11 0 6 6 Assalo System Chewy Colorado Truck 3,8 11 0 6 6 Assalo System Chewy Colorado Truck 3,8 11 0 6 6 Assalo System Chewy Colorado Truck 3,8 14 10 0 6 6 Assalo System Chewy Colorado Truck 3,8 9 1 1 7 6 Assalo System Chewy Colorado Truck 3,8 9 1 1 8 Bus Vacuum Bystem 7 6	21	20 0	103,721.51 Spokane Tradion Co., Spokene City Lines and WWP, historical photographs.
5 #8000 1998 Ford Flago 1 Ton 3 17 0 6 Repetents Santione-City 3 1 16 0 16 Searm PH Lift 3.5 12 0 16 Searm PH Lift 3.5 12 0 16 Searm PH Lift 3.5 1.1 0 17 Sear Sould Cereven 3.5 1.1 0 16 Sear Sould Cereven 3.5 1.1 0 16 Sear Sould Conde Grand Cereven 3.5 1.1 0 16 Sear Sould Chewy Colorado Truck 3.5 1.1 0 16 Sear Sould Chewy Colorado Truck 3.5 1.1 0 16 Sear Sould Chewy Colorado Truck 3.5 1.1 0 16 Sear Sould Chewy Colorado Truck 3.5 1.1 0 17 Sear Sould From Colorado Truck 3.5 1.1 0 18 Sear Sould From Colorado Truck 3.5 6 1.2 19 Sear Sould From Colo	707	200	129,200,65 42,400,40
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5 Mento accorate per Truck F550 8.4 14 0 6 Statem PR LIT 3.5 12 0 7 Statem PR LIT 11 0 0 8 Statem PR LIT 11 0 0 1 Statem PR LIT 11 0 0 1 Statem PR LIT 11 0 0 2 Statem PR LIT 11 0 0 2 Statem PR LIT 11 0 0 3 Statem PR LIT 11 0 0 4 Statem PR LIT 11 0 0 5 Statem PR LIT 11 0 0 6 Statem PR LIT 11 0 0 6 Statem PR LIT 11 0 0 6 Statem Processes China 3 1 1 6 Statem Processes China 3 1 0 7 Statem Processes China 3 4 3 0 8 Statem Processes China 4 3 0 0 1 Sevil Soor Processes China 14 <	16		152.005.48 Radio system refree in 2018/17
16 Steam Pit Lift 5 Steam Pit Lift 5 Steam Pit Lift 6 Steam Pit Lift 7 11 11 11 11 12 13 14 15 15	14	80	_
5 FRADIO System-Infrashructure 1 41 0 5 FRADIO System-Infrashructure 3.7 11 0 5 FRATIO SOUR Dockey Grand Cerevien 3.3 11 0 5 FRATIO SOUR Dockey Grand Cerevien 3.3 11 0 6 FRATIO SOUR Chew Coloring Truck 3.9 11 0 6 FRATIO SOUR Chew Chew Coloring Churck 3.9 11 0 6 FRATIO SOUR Chew Chew Coloring Churck 3.9 11 0 6 FRATIO SOUR Chew Coloring Churck 3.9 11 0 6 FRATIO SOUR Chew Coloring Express Plassenger Van 3.8 9 0 7 FRATIO SOUR Chew Coloring Express Plassenger Van 3.8 9 1 8 FRATIO SOUR Chew Coloring Express Plassenger Van 3.8 9 1 16 Bus Vacuum System 1.6 1.4 8 0 16 Bus Vacuum System 1.6 1.4 8 0 16 Bus Vacuum Sie	12	13	181,475,02
5 #89 2006 Dodge Grand Cerevan 3.7 11 0 5 #82 2006 Dodge Grand Cerevan 3.8 11 0 6 #82 2006 Dodge Grand Cerevan 3.8 11 0 6 #82 2005 Chevy Coloredo Truck 3.9 11 0 6 #82 2007 Ford Tambus Passenger Van 4 10 0 6 #92 2007 Ford Tambus Priss 3.8 9 0 6 #92 2007 Ford Tambus Priss 3.8 9 0 6 #92 2007 Ford Tambus Priss 3.8 9 0 7 #92 2007 Chevrolet Express Passenger Van 4 9 0 6 #93 2007 Chevrolet Express Passenger Van 4 9 0 7 #94 2007 Chevrolet Express Passenger Van 4 9 0 8 #94 2007 Chevrolet Express Passenger Van 4 9 0 9 #95 2007 Chevrolet Express Passenger Van 4 9 0 16 #95 2007 Chevrolet Express Passenger Van 4 9	-	۰	2,278,395.69 Redio system retired in 2016/17
5 6642 2005 Chevy Colorado Truck 3.3 11 0 6 6622 2005 Chevy Colorado Truck 3.9 11 0 6 6622 2005 Chevy Colorado Truck 3.9 11 0 6 6622 2007 Chevy Colorado Truck 3.9 11 0 6 6622 2007 Teytor Both Taurus 3.6 4 10 0 6 8 2007 Chevy Colorado Truck 3.9 4 10 0 6 8 2007 Chevy Colorado Truck 3.9 4 9 0 7 8 622 2007 Teytor Both Taurus 4 9 0 0 8 622 2007 Teytor Both Services Chips 4 9 0 0 0 10 8 622 2007 Teytor Both Services Chips 4 9 0 <		2	28,170,34
5 de228 2005 Chevy Colorado Truck 3.3 11 0 6 de228 2005 Chevy Colorado Truck 3.9 17 0 5 de228 2005 Chevy Colorado Truck 3.9 17 0 5 de22 2007 Feor Trauna 4 10 0 5 de22 2007 Feor Trauna 4 9 0 5 de22 2007 Feor Professor Passenger Van 4 9 0 5 de22 2007 Tryche Prius 3.9 9 0 6 de22 2007 Tryche Prius 3.9 9 0 7 de22 2007 Tryche Prius 3.9 9 0 8 R-119 2007 Chavrolet Impelies 3.9 9 1 16 Emergency General Dryck 3.4 8 0 16 Emergency General Dryck 3.4 8 0 16 Emergency General Dryck 3.4 8 0 16 Emergency General Experiment 4.1 6 0 16 Emergency General Experime			28,170,24
6 #928 2006 Chevy Colorado Tuck 3,0 11 0 5 #928 2005 Chevy Colorado Tuck 4,1 10 0 5 #028 2007 Toylor Prints 4,1 10 0 5 #823 2007 Ford Taulus 4,1 0 0 5 #823 2007 Ford Taulus 3,8 9 0 5 #823 2007 Ford Taulus 3,8 9 0 6 #823 2007 Ford Taulus 3,8 9 0 7 Fig 2007 Chevrolet Express Passenger Van 4 8 0 7 Fig 2007 Chevrolet Express Passenger Van 4 8 0 8 #813 2007 Ford Taulus 5,6 8 1 16 Emergency Generalcy 4 8 0 5 #814 2 2006 Ford Toylender 4,1 8 0 6 #815 Ford Toylender 4,1 8 0 6 #815 Ford Toylender 4,1 8 0 6 #815 Ford Toylender 4,4 8 0 6 #815 Ford Toylender 4,4 8 0 6 #815 Ford Toylender 4,4 8		2	28,170.37
5 #9226 2016 Chery Colorado Truck 3.9 11 0 5 #1011 2006 Carravan Grend Dodge 4 10 0 5 #101 2006 Carravan Grend Touck 4 10 0 6 #202 2007 Forth Touch Express Passenger Van 4 9 0 7 #202 2007 Touch Touch Express Passenger Van 4 9 0 8 #202 2007 Touch Touch Express Passenger Van 4 9 0 16 #202 2007 Touch Touch Touch 3.4 8 0 6 #202 2008 Forth Focus SE 4,1 8 0 6 #202 2008 Forth Focus SE 4,1 8 0 6 #202 2008 Forth Focus SE 4,1 8 0 6 #202 2008 Forth Focus SE 4,1 8 0 6 #202 2008 Forth Focus SE 4,1 8 0 6 #202 2008 Forth Focus SE 4,1 8 0 6 #202 2008 Forth Forth Focus SE 4,1 8 0 <			00 040 00 00 00 00 00 00 00 00 00 00 00
5 9101 2006 Cerravan Grand Dodge 4 10 0 5 6922 2007 Torder Taurus 4,1 10 0 5 6922 2007 Torder Prilus 3,8 9 0 5 6922 2007 Torder Prilus 3,8 9 0 5 6922 2007 Chavrolet Impele 3,8 9 0 5 6932 2007 Chavrolet Impele 3,8 9 0 16 Emergence Chavrolet Impele 3,8 9 0 16 Emergence Chavrolet Impele 4,1 6 0 16 Emergence Chavrolet Impele 4,1 6 0 5 4815 2006 Chavrolet Spele 4,1 6 0 6 4815 2007 Chavrolet Spele 4,4 8 0 7 6 4,1 3,4 8 0 8 4817 2000 Chavrolet Spele 4,4 8 0 8 4817 2000 Chavrolet Spele 4,4 8 0 8 4813 2001 Chavrolet Spele <	-		10'04' RZ
5 9629 2007 Ford Tauna 4,1 10 6 5 5 44.19 2007 Chavrolet Impeles Pleasenger Van 4 9 0 5 6 44.19 2007 Chavrolet Impeles 3 9 0 2 Cobyssey Faraboxes-City 22 3 9 0 2 Cobyssey Faraboxes-City 22 3 9 1 16 Burs Vacuror Scholarder 4,5 8 12 16 Burs Vacuror Scholarder 4,4 8 0 5 #814 2006 Froid Fasto Truck 3,4 8 0 6 #815 2006 Froid Froid Fasto Froid Froid Scholarder 4,4 8 0 6 #817 2006 Froid Froid Froid Scholarder 4,4 8 0 6 #818 2006 Froid Froid Froid Scholarder 3,4 8 0 6 #818 2007 Froid Froid Scholarder 3,7 6 1 6 #818 2007 Froid Froid Froid Scholarder 3,7 6 0 6 #818 200 Froid Froid Froid Scholarder 3,5	c	- 6	10 758 80 10 758 80
5 6932 2007 Toyta Prius 3.6 9 0 5 5 7.19 2007 Charvist Express Passenger Van 4 9 0 1.2 2. Odyssey Faraboves-Chy 22 3.6 9 0 1.6 Emergency Charvist Express 4.5 8 12 1.6 Emergency Charvist Express 4.7 8 0 1.6 Emergency Charvist Express 4.7 8 0 5 Edit S 2006 Charvy Uplander 4.7 8 0 6 Edit S 2006 Charvy Uplander 4.7 8 0 6 Edit S 2006 Fact Focus SE 4.7 8 0 6 Edit S 2006 Fact Focus SE 4.7 0 0 6 Edit S 2006 Fact Focus SE 4.7 0 0 6 Edit S 2006 Fact Focus SE 4.7 0 0 7 Focus SE 4.7 0 0 8 Edit S 2006 Fact Focus SE 4.7 0 0 8 Edit S 2006 Fac	10		18 12 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
5 R-116 2007 Charvolal Express Passenger Van 4 9 0 5 4930 2007 Charvolal Impalse 3.8 9 0 16 Bass 2007 Charvolal Impalse 3.8 8 12 16 Burs Vacuum System 4 8 0 5 Fatel 4 2006 Chary Uplander 3.6 8 0 6 Fatel 5 2008 Ford Focus SE 4 8 0 6 Fatel 5 2008 Ford Focus SE 4 8 0 6 Fatel 5 2008 Ford Focus SE 4 8 0 6 Fatel 5 2008 Ford Focus SE 4 8 0 7 Fatel 5 2008 Ford Focus SE 4 8 0 8 Fatel 5 2008 Ford Focus SE 4 8 0 9 Fatel 7 2008 Chary Uplander 3 4 7 0 10 Fatel 7 2008 Chary Uplander 3 6 1 1 10 Fatel 2 200 Ford Fatel 7 400 Ford Patel 3 6 1 1	8.8		29,337.03
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5 #814 2009 Ford F360 Truck 4,1 6 0 6 #814 2009 Ford F360 Truck 3,4 6 0 6 #814 2009 Ford Focus SE 4,1 8 0 6 #854 2009 Ford Focus SE 4,1 8 0 6 #854 2009 Ford Focus SE 4,1 8 0 7 0 4 8 0 0 8 #813 2009 Ford Focus SE 4,1 8 0 0 8 #813 2009 Ford Food Fast Truck 4,7 0	0	22	$\overline{}$
5 #818_2006 Ford F350 Truck 3.4 6 0 6 #818_2006 Ford F350 Truck 4 8 0 6 #824_2006 Ford Focus SE 4,1 8 0 6 #817_2006 Ford Focus SE 4,1 8 0 6 #813_2006 Ford Focus SE 4,1 8 0 6 #813_2006 Ford Focus SE 4 6 0 6 #813_2006 Ford Focus Focus Secus 3,4 7 0 6 #813_2006 Ford Focus Focus 3,4 7 0 6 #813_2006 Ford Focus Focus 3,4 7 0 6 #813_2006 Ford Focus 8 1 1 6 #813_2006 Ford Focus 8 1 1 6 #819_2016 Ford Focus 8 1 1 6 #819_2016 Ford Focus 8 1 1 6 #819_2016 Ford Focus 8 1 1 7 #820_2016 Ford Focus 8 1 1	9 0	. 08	142,683,38 2008
6 #816 Ford F350 Thuck With 3.6 7 0 0 6 6 7 0 0 6 7 0 0 6 6 7 0 0 4 7 0 0 4 7 0 0 4 7 0 0 4 7 0	0 =	g (c	68,600,000
5 #EGH 2006 Fordificus SE 4 8 0 6 #8120 2006 Ford Fecus SE 4,1 8 0 6 #813 2006 Ford Vulbiance 4,4 8 0 6 #813 2006 Ford Truck 4 7 0 6 #813 2006 Ford Truck 4 7 0 6 #813 2007 Ford Falo 3,4 7 0 6 #813 2007 Ford Falo 5,4 7 0 6 #819 2017 Ford Falo 5,4 7 0 6 #820 2016 Ford Falo 5,4 7 0 6 #820 2016 Ford Falo 5,4 7 0 6 #820 2016 Ford Falo 5,50 Pickup 3,7 6 1 6 #820 2016 Ford Falo 5,60 Pickup 3 5 1 7 #820 2016 Ford Falo 5,60 Pickup 3 5 1 8 #820 2016 Ford Falo 5,60 Pickup 3 5 1 8 #820 201		4 6	20 COLO 20
6 #808 2008 Ford Focus SE 4.1 8 0 5 #817 2006 Ford Vulplance* 4.4 8 0 6 #813 2008 F450 Ford Truck 4 7 0 6 #813 2008 F450 Ford Truck 4 7 0 6 #813 2008 F450 Ford Truck 4 7 0 6 #813 2007 Ford F450 3 7 0 6 #819 2017 Ford F500 Fordup 3 6 1 6 #819 2017 Ford F300 Fordup 3 6 1 6 #820 2017 Ford F300 Fordup 3 6 1 6 #820 2017 Ford F300 Fordup 3 6 1 7 #820 2017 Ford F300 Fordup 3 5 1 8 Beculty Camera System-2010 3 5 1 9 Finding System - Bonne 3 5 1 2 Vaulting System - Bonne 3 5 1 2 Trackous - Soft Soft Soft Soft Soft Soft Soft Soft	40	v	15,276.29
16 2008 Chevy Uplancer 4.4 8 0 16 Chesel Particulate Filter Cleaning Equipment 4 8 0 16 2008 Chevy Uplancer Cleaning Equipment 4 7 0 17 20 20 20 20 20 20 18 3 2008 Fauld Fago 20 20 20 19 20 20 20 20 20 20 19 20 20 20 20 20 20 2 20 20	60	-	15,376,29
16 Diezal Particulate Filter Ceaning Equipment, 4 8 0	8 4.4	8	21,909,85
6 #818 2001 Factor Ford Truck 4 7 6 #818 2001 Ford Elegape 4wd 3,4 7 6 #818 2002 Ford Machine 4 6 5 #818 2001 Ford Pickup 3,7 6 5 #819 2010 Ford Pickup 3,7 6 5 #819 2010 Ford Pickup 3,7 6 5 #820 2010 Ford F350 Pickup 3,7 6 8 #820 2010 Ford F350 Pickup 3,7 6 9 Beculty, Cemera System-2010 3 6 2 Cash Bonder Partitersis-Chy 89 3 5 2 Valuding System - F3C 3 5 2 Valuding System - Bonne 3 5 2 Valuding System - F3C 3 5 2 Valuding System - F3C 3 5 2 Farebox - 35*** Odyssey-Chy 146 3 5 5 #822 2011 Ford F450 4,1 6 6 #822 2017 Ford F450 4,1 6 6	4	12	64,159.90
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5 #620 2010 Ford F350 Pickup 3.7 6 3 Security Cemera System: 2010 3 6 4 Printing & Encoding Machine-Cby 6 3 5 2 Cash Boxes Parelitainsh-Cby 89 3 5 2 Vaulding System: FSC 3 5 2 Vaulding System: Boone 3 5 2 Vaulding System: Boone 3 5 2 Firebox: Sol Colyasey-Cby 146 3 5 2 Firebox: Sol Colyasey-Cby 146 3 6 5 #822 2011 Ford Fa50 4.3 6 5 #821 2011 Ford Fa50 4.1 6 4 Fisser-Net Software upgrade 3 5	ф	2	48,797.04
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4 Fleet-Net Software upgrade 3 5	0 80	-	80 787 88
	100	- 2	150,603.81 To be redired to 2018
			Including Scheduling Folblockbuster, Plan, Agent, IVR, Web, Pass Cert, Pass-SPV, Littlines
49 4 Trispeze Software 5 0	_	9	825,910.37 [Mapmaker, Flaxible Rt, and Pass Ops

		г	т	Т	Т	_	_	_	_	T	Т	т-	_	-	т	_	,	Т	_	Т	т-	Ť	Т	_	-	_	_	-
	Comments							The state of the s		Includes Tommy Gate and Air Compressor on truck							Scheduled to replace in 2020											
Replacement	Cost	290,834,12	38,081,71	38,354,42	38,354,44	38.354.45	79.214.89	241,680,88	143,589,27	70,704,92	2,231,102,80	26,922,38	26,922,38	121,152,55	330,312,12	68,204.33	59,748.71	28,004,10	28,004,10	19.162.05	5,805,465.35	5,305,586,05	45,069,62	53,457,80	18.064.80	28.840.60	133,493,22	F 16 APO DOS 21
Remaining Useful Life	(Years)	89	N	ev	64	EN.	8	100	100	00	2	40	4		27	80	60	7	4	^	ţo.	80	24	124	Ş	101		
	Depreciation	0	m	07	89	8	0	0	60	05	cu	o	on	0	- 44	0	40	4	4	60	156	40	7	7	40	-	9	
Age	(Years)	4	4	7	4	4	7	4	4	4	es	m	123	60	60	00	2	62	2	-					0	0	0	
Condition	(Points)	4	3.9	4	4	P. 99	4	9	4.4	00 00	8,5	6.4	4.1	9	*	4	e	4.8	3,3	10	4,5	ın	iń	10	4,8	10	10	
	Equipment Desaription	Security Carnera System-2012	#941 2011 Ford F150 Pickup	#843 2011 Ford F150 Pickup	#942 2011 Ford F150 Plakup	#944 2011 Ford F160 Plakup	Network - Storage	Trapaze Timekseping System	#824 2012 Tow Truck - Fraightliner	#828 2012 Ford F350 Truck	Smartbus Cemera Systems	#945 2013 Ford Escape SE	#949 2013 Ford Escape SE	Phone System-Upgrade Avaya	Emergency Generator-Cty 2	Software - Vanpool	#318 Floor Scrubber	#947 2014 Ford Escape SE	#948 2014 Ford Escape SE	#949 2015 Ford Fusion	Radio Communications Repiscement	Smart Bus CAD/AVL Software & Hardware	#825 2018 Ford F-360 1 Ton Pickup	#828 2018 Ford F450 1 Ton	#950 2016 Ford Focus	#827 2016 Chevrolet Colonado Truck	1 CADYAVL Equipment Kits plus support-City 7	Total Replacement Cost
	Code	es)	ഥ	un-	u)	5	Þ	4	40	10	e	40	9	4	9	*	æ	s	so	'n	00	4	un	uo	uo	107	4	
	NO.	20	51	22	23	R	ន	S	5	22	93	8	55	23	8	3	8	99	29	69	66	20	77	72	73	74	55	

	insportation Ma cilities Inventor		stem				complete information purchased three	that all information reported in the inventories reflects true, accurate and region for the agency forganization listed and that project equipment uph a state or lederal grant agreement to add heing used in accordance will
Spokane 1	Fransit Authorit	y					the graph tighted	The DIMORS YOUN 17
12/31/2016							Signature and	Tibe Doing
12/3/1/2019						(Nemating		5040
acility Code	Facility Name	Acquisition Year	Condition (points)	Age (years)	Depresiation	(years)	Replacement Cost	Commercia
5	Boono Street Awaras	1007 and PVor	3,875	30	35	30	40,913,610	Broom Avenue Administration, Operations, and Maintenance Facility. This last
		1990			35		24,710	is located at West 1229 A 1229 Receiv Average, Spekane, VAA. This is a 252, eq. foot molti-functional facility. This is the main maintenance and operations.
		1960			31		22,384	building for all operations of Spokune Transit. This facility want through an
		2000			31		83,400	edensive upgrade during 2015 and 2016 to reake it invoice energy withdeat. For less had over \$5 million in field by appraise or replacement since built with one
		2001			31		21,406	\$2.4 million acheduled to be expensed over the years 2017-2022. Asset meet exceeds all performance standards and requires only Preventative Maintenant
		2005			30		151,444	and carective maintenance.
		2005			30 30		29,441 238,108	
		2008			91		536,906	
		2009			31		621,298	
		2010			31 29		4,256	
		2012			29		1,042,948 2,579,929	I .
		2013			17		744,877	
		2014			18		60,242	
		2016			14		2,343,132	Bus Washer located within the maintenance facility at 1229 W booms Avo.
	For Minch or							Installed in 2016, only requires normal preventative maintenance.
1	Bus-Washer Charles Fleck Center	2018 1997 and Prior	4.76	20	10	25	6,717,001	This statetesance building is located at South 128 Soutich, Spokuno Valley,
-	-12101111111111111	1401 0001 1101	2.0	200		2.4	1,211,001	The facility is a 21,300 sq. feet maintenaces and operations building serving t
								Spokens Valley area. The roof was replaced and resulting approach in 2946. STA his \$8.5 Million shiled to: upgrades to Fleck center preservation through
								2022, stony of the components are stoted for replacement, including HVAC,
								Gerage doors, and emergency Generator.
		2016		1	19		215,007	
	Park & Rides	1997 and Prior	3.75	27		-8	090,140	Spokene Transit currently serves 12 park and ride late. These park and side is
		1998					2,037,728	are located throughout the transit service area, STA from \$150 through dollar shifted for preservation of existing park and rides through 2022, Footilities are
		2001					161,529 844,056	holding up youry wall, they are all circlerblock construction that require little
		2003			1		1,690,888	roninformeros, Asset meets normal performance standards.
		2007			15		1,207,545	
		2009			0		3,508 70,264	
		2013			2		8,459	
		2014			3		32,461	
		2015 2016			18		37,252	
	Penge Cele Center	1557 and Prior	3.5	27	23	27	290,539 6,090,354	The center is located at 4th and University, Spottone Valley, WA. The center
		2013	-		-		40,491	contains a 680 sq. foot building which houses a security office and restrooms.
		2014						passenger welling even is covered and leaded. The Conter will accommodate ours. Security is provided by Spokere Trensit to rendomly sheds all pask and
							500,104	lists. This contented its bathrooms and waiting area redone in 2016. There is it
								provintensesse required to this fed ity with an exalional glass replacement due to want of sm. this facility musts as mult performance standards.
		2015		2	18		10,573	
s	Shelion	1997 and Miler	3.0	25	0	8	1,474,515	Spotene Transit maintains 112 posseager shelters has agreed the service area
		1991			0		68,414	most of which are en land not owned by Spokum Trumit. STA has \$500 those do loss schools for sheller preservation and replacement.
		2007			o a		80,267 12,992	
		2009			9		22,308	
		2010			0		28,043	
		2012			0		37,352 201,751	
		2014			3		274,333	
		2015			3		38,205	
,	The Diver	1957 and Pylor			- 4	4	18,491	The Olymp a 20 At 7 on final barrelood is because of a set between
'	The Plaza	1990 and PWS7	4.0	21	29 29	30	40,595,901	The Pfaza, a 79,417 sq. feet terminal is located at 701 Wiss Niverside, Speker WA. This dimensions decide terms both flood scale bus and paratrapal gides o
		1989			29		60,895	Spokumo Transit. STA him \$2,17 Million stated for Plezo preservation: flareign 2022. This facility shows minimal stars of wear and lear, asset modis.
		3003			31		77,958	performance standards and requires only proventative maintenance and retros
		2007			29			repoirs.
		2012			29 25		00,529 401,391	
		2013			12		24,842	
	Share Blood	2018			14	14	39,380	
	Sharp Sinset	2018	4	2	13	14		Sharp Awarus Administration and Operations Facility for Paretonish and Veny Olivisians. This facility is located at 1212 W. Sharp Avenue. This is a 6,384

Appendix F - Transit Asset Management Plan - State of Good Repair

The Moving Ahead for Progress in the 21st Century (Map-21) Act required the Federal Transit Administration (FTA) to develop a performance-driven and outcome-based program that provides a greater level of transparency and accountability, improved project decision making, and more efficient investment of federal transportation funds.

Part of this effort is the development of Transit Asset Management (TAM) Plans. STA was required to develop performance targets for State of Good Repair by January 1, 2017. The following document represents Spokane Transit Authority's initial asset management targets.

Spokane Transit Authority Transit Asset Management Plan State of Good Repair

Initial Asset Management Targets

The Chief Executive Officer has approved the Asset Management Targets to satisfy the FTA's requirement to set Initial SGR targets in January 2017.

E. Susan Meyer

Chief Executive Officer

To satisfy the requirements in FTA Final Rule 49 CFR Parts 625 and 630, the State of Good Repair Asset Management Targets for Spokane Transit Authority is stated below.

State of Good Repair (SGR) Vehicle Condition Guidelines

EQUIPMENT

SUPPORT or NON-REVENUE VEHICLES

Maintain the Support and Non-Revenue Vehicles to a degree that greater than or equal to eighty percent (80%) of these vehicles are within their normal Useful Life Benchmark (ULB).

- Vehicle Useful Life Benchmark (ULB): Support and Non-Revenue vehicles will have an open service life (see Vehicle Mileage (ULB)).
- Vehicle Mileage (ULB): Mileage for General Service (Supervisor, Security, and Transportation)
 vehicles will have a service life of 200,000 miles. Facilities and Grounds service vehicles will
 have a service life of 150,000 miles. Fixed Route and Paratransit Maintenance Shop trucks
 (wreckers and maintenance service trucks) will have a service life of 100,000 miles.
- Vehicle Condition: The vehicle condition will be based on the condition of the overall interior, its body components (outside), and look of vehicle.
- Vehicle Performance: A vehicles performance will be based on its overall operating ability (safety) and road call performance.
- Vehicle Level of Maintenance Required: A vehicles level of maintenance required will be based on its work orders per 1,000 miles statistic.

TECHNOLOGY and SUPPORT EQUIPMENT

The condition of STA's technology and support equipment will be evaluated in accordance with the Federal Transit Agency's Transit Economic Requirements Model (TERM). STA will maintain the technology and support equipment (office management systems, CAD/AVL dispatch systems, etc.) such that greater than or equal to eighty percent (80%) of the technology and support equipment have a TERM condition rating of "3" (adequate) or better.

ROLLING STOCK

BUSES

Maintain the bus fleet to a degree that greater than or equal to eighty percent (80%) of the fleet is within its normal Useful Life Benchmark (ULB).

- Vehicle Useful Life Benchmark (ULB): Buses will experience a fifteen (15) to twenty (20) year service life.
- Vehicle Mileage (ULB): Service life mileage for buses will be determined by average service miles per year per bus size.

Current bus average fleet mileage per year:

The 30' buses (hybrids & diesels) operate 17,000 miles per year; this rate will enable a 20 year, 340,000 mile service life. The 35' buses operate 43,000 miles per year and will experience a 15 year, 645,000 mile service life. The 40' buses operate 50,000 miles per year and will experience a 15 year, 750,000 mile service life. The 60' buses operate 37,000 miles per year and will experience a 15 year, 555,000 mile service life.

- Vehicle Condition: The vehicle condition will be based on the condition of the floor, overall interior, its body components (outside), and look of vehicle.
- Vehicle Performance: A vehicles performance will be based on its overall operating ability (safety) and road call performance.
- Vehicle Level of Maintenance Required: A vehicles level of maintenance required will be based on its availability (AM morning pull out) and its work orders per 1,000 miles statistic.

PARATRANSIT VANS

Maintain the Paratransit Van fleet to a degree that greater than or equal to eighty percent (80%) of the fleet is within its normal Useful Life Benchmark (ULB).

- Vehicle Useful Life Benchmark (ULB): Paratransit Vans will experience a 9 year service life.
- Vehicle Mileage (ULB): Service life mileage for Paratransit Vans will be determined by average service miles per year.

Current Paratransit average fleet mileage per year:

The Paratransit van average is 22,500 miles per year and will experience a 202,500 mile service life.

- Vehicle Condition: The vehicle condition will be based on the condition of the floor, overall interior, its body components (outside), and look of vehicle.
- Vehicle Performance: A vehicles performance will be based on its overall operating ability (safety) and road call performance.
- Vehicle Level of Maintenance Required: A vehicles level of maintenance required will be based on its work orders per 1,000 miles statistic.

RIDESHARE VANS

Maintain the Rideshare Van fleet to a degree that greater than or equal to eighty percent (80%) of the fleet is within its normal Useful Life Benchmark (ULB).

- Vehicle Useful Life Benchmark (ULB): Rideshare Vans will experience a 10 year service life.
- Vehicle Mileage (ULB): Service life mileage for Rideshare Vans will be 100,000 miles.
- Vehicle Condition: The vehicle condition will be based on the condition of the overall interior, its body components (outside), and look of vehicle.
- Vehicle Performance: A vehicles performance will be based on its overall operating ability (safety) and road call performance.
- Vehicle Level of Maintenance Required: A vehicles level of maintenance required will be based on its work orders per 1,000 miles statistic.

SPECIAL USE VANS

Maintain the Special Use Van fleet to a degree that greater than or equal to eighty percent (80%) of the fleet is within its normal Useful Life Benchmark (ULB).

- Vehicle Useful Life Benchmark (ULB): Special Use Vans will experience a 5 year service life.
 This will be in addition to their existing service life as a Paratransit or Rideshare van.
- Vehicle Mileage (ULB): Mileage for Special Use Vans will be in addition to the existing mileage as a Paratransit or Rideshare van and be determined by average service miles per year.

Current Special Use average fleet mlleage per year:

The Special Use Van average is 13,000 miles per vehicle per year and will experience an additional 65,000 mile service life.

- Vehicle Condition: The vehicle condition will be based on the condition of the overall interior, its body components (outside) and look of vehicle.
- Vehicle Performance: A vehicles performance will be based on its overall operating ability (safety) and road call performance.
- Vehicle Level of Maintenance Required: A vehicles level of maintenance required will be based on its work orders per 1,000 miles statistic

FACILITIES

The condition of STA's facilities will be evaluated in accordance with the Federal Transit Agency's Transit Economic Requirements Model (TERM). STA will maintain the facilities (administration buildings, maintenance garages, and passenger and parking facilities) such that greater than or equal to eighty percent (80%) of the facilities have a TERM condition rating of "3" (adequate) or better.

Appendix G – Bus Fleet Contingency Plan – Inactive Reserve/Contingency Bus Fleet

Introduction

The purpose of this section is to document the periodic need and justification for an inactive-contingency reserve bus fleet as part of the total Spokane Transit Authority operating fleet. Such action would be in accordance with Federal Transit Administration Circular C 9030.1A, which permits transit agencies to reserve buses for future emergency use in lieu of selling them.

Policy Statement

STA will establish and maintain a contingency bus fleet as necessary. Such a fleet would be in addition to the normal spare ratio allowed by federal regulations and will only be used when circumstances warrant. The buses in this fleet will not be used for charter, school, or any other non-transit use, but only for emergency contingencies. Occasional use in service will occur only to the extent necessary to ensure mechanical reliability and fleet readiness.

Definitions

Contingency Bus Fleet – The buses held in contingency may be used during extreme weather conditions, for potential service expansion, emergency operation (evacuation), fuel shortages, and for other undefined emergencies or service requirement. A bus must meet the FTA minimum replacement standards prior to being placed into the contingency fleet.

Service Life – Service life of rolling stock begins on the date the vehicle is placed in revenue service and continues until it is removed from service. Minimum service lives for buses are given below. Each vehicle placed into a contingency fleet will be examined for reliability versus need for disposal prior to placement in the contingency fleet. STA has set its standards based on FTA guidelines as *minimums*, and in most cases actual vehicle use will extend beyond this time frame.

- (a) <u>Large, heavy-duty transit buses (approximately 35'-40', and articulated buses)</u>: at least 12 years of service or an accumulation of at least 500,000 miles.
- (b) Medium-size, heavy-duty transit buses (approximately 30'): 10 years or 350,000 miles.
- (c) Medium-size, medium-duty transit buses (approximately 30'): 7 years or 200,000 miles.
- (d) Medium-size, light-duty transit buses (approximately 25'-35'): 5 years or 150,000 miles.
- (e) Other light-duty vehicles such as small buses: 4 years or 100,000 miles.
- (f) Rideshare vehicles (vans): 5 years regardless of mileage.

Spare Ratio – By federal requirements, the number of spare buses in the active fleet may not exceed 20 percent of the number of vehicles operated in maximum service.

For purposes of the spare ratio calculation, "vehicles operated in maximum service" is defined as the total number of revenue vehicles operated to meet the annual maximum service requirement. This is the revenue vehicle count during the peak season of the year, on the week and day that maximum service is provided excluding atypical days and one-time special events. Scheduled standby vehicles are permitted to be included as "vehicles operated in maximum service." Spare ratio is usually expressed as a percentage, e.g., 100 vehicles operating in maximum service with 20 spare vehicles is a 20 percent spare ratio.

Spare Bus Ratio (%) =	Spare Bus Fleet
	Vehicles Operated in Maximum Service

Unanticipated Ridership — A sudden unanticipated increase in bus ridership could require a corresponding increase in the level of bus service. Such a ridership increase would most likely occur as a result of an energy-related emergency or weather conditions. However, a similar situation could occur due to a major transportation corridor construction project (causing extreme delays, etc.) or the failure of a major transportation facility such as a river crossing, etc.

Catastrophic Loss of Active Bus Fleet – A sudden unanticipated decrease in the availability of buses in the active bus fleet could require that buses in the contingency fleet be placed back into service. Such an event could occur if a significant number of buses were damaged or destroyed by fire, tornado, flood, or other act of nature. A similar need could arise as a result of the premature failure of a major component of a group or sub fleet of buses, e.g., an engine or transmission failure, or cracking of structural frame members.

Maintenance – Buses in the contingency fleet will be on a 6,000-mile preventive maintenance schedule in accordance with STA's approved Maintenance Plan. Periodic start-ups will occur between normal preventive maintenance inspections so that the fleet remains ready for service at all times. All records associated with these buses will be maintained in the vehicle history file.